Annual General Meeting



May 1, 2024 | 11:00 am PT



Polls Open

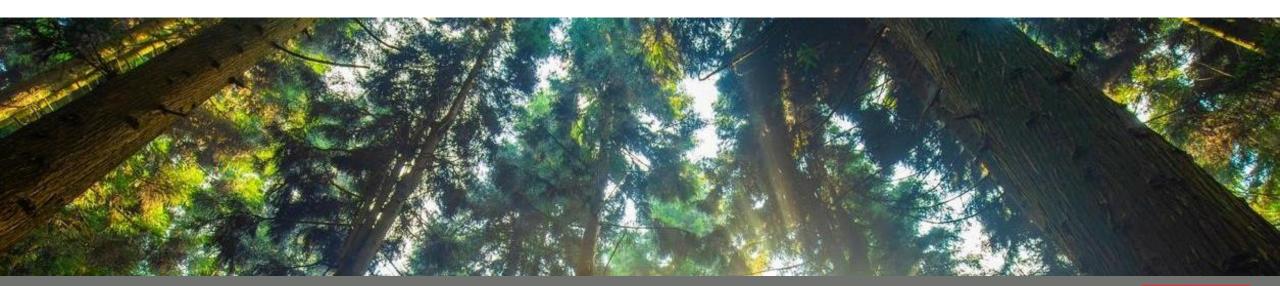
If you haven't already cast your vote online or by proxy, please cast your vote now.

Polls Closed

The polls on the resolutions are now closed.

Welcome

Today's meeting is being hosted from the unceded territory of the Coast Salish peoples, including the territories of the Musqueam, Squamish, and Tsleil-Waututh Nations.



2023: Difficult market & operating conditions

2023 was without doubt a challenging year for Canfor Pulp.



Restructuring to strengthen competitiveness

Continuing fibre cost pressures and a declining outlook for economic residual fibre in BC prompted restructuring and organizational redesign to adjust and strengthen Canfor Pulp's long-term competitiveness, profitability and operational performance.



2023 Financial Overview

(\$130 million)

Adjusted Operating Loss

Net loss of \$1.47 per share

\$86
million
Total net debt

\$147
million
Liquidity

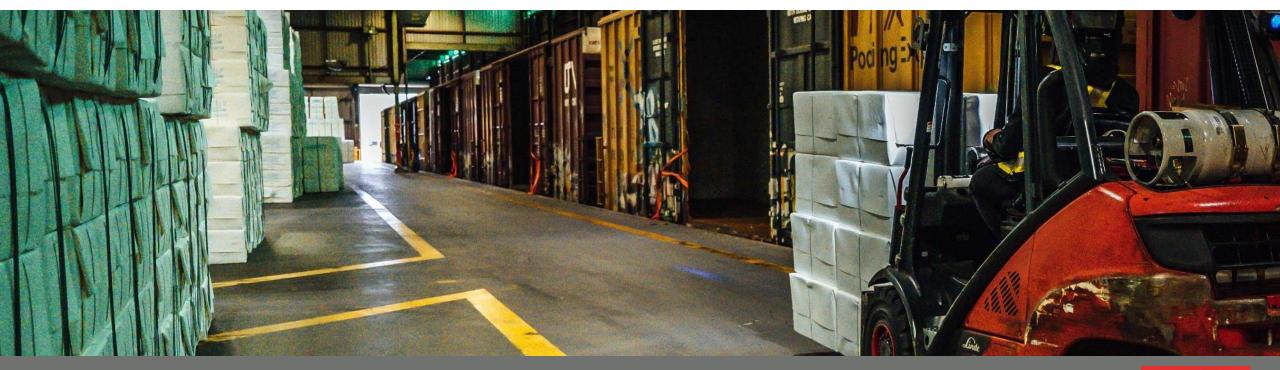
20%

Net debt to total capitalization ratio



2023 Pulp Markets

The combined impact of these operating structure changes has been the annual reduction of approximately 280,000 tonnes of market kraft pulp production.



Pulp operations





For 2023 overall, while we had a productivity uplift at both Intercon and Northwood year-over-year, pulp production continued to be impacted by efficiency and reliability challenges.



Pulp production was 603,000 tonnes in 2023, down 16% from the prior year, 280,000 tonnes of which was attributable to operating structure changes.



Q12024 Financial Results

(\$15.7 million)
Operating Loss

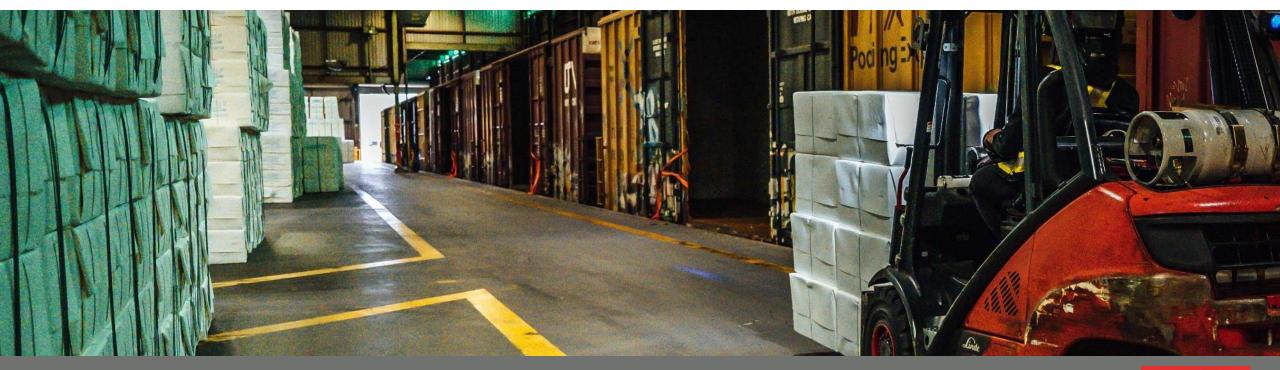
\$10.3
million
Improvement over last quarter

7%
increase
in pulp production
quarter-over-quarter



2024 Pulp and Paper Market Outlook

Global softwood kraft pulp market conditions are anticipated to strengthen. However, we expect a continued challenging fibre supply through 2024.



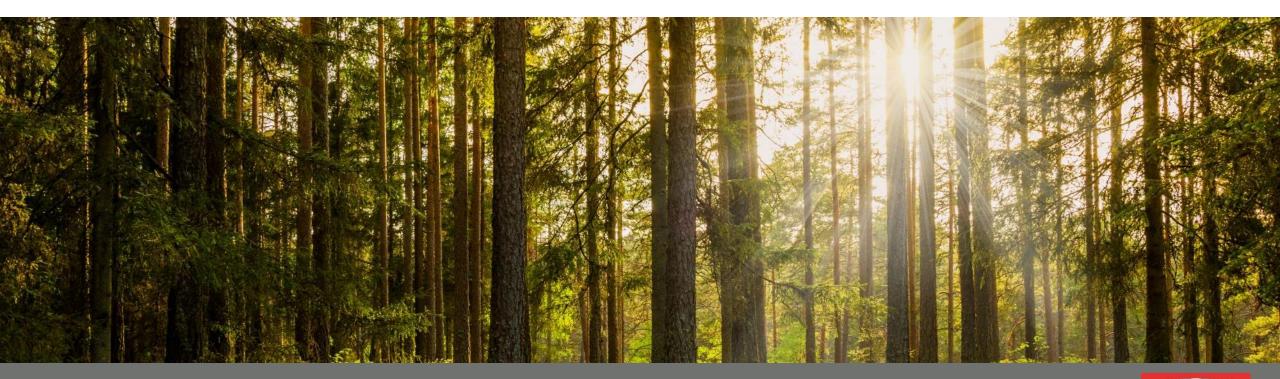
Sustainability

As a company that uses a renewable resource to produce sustainable, climate-friendly products, Canfor Pulp is part of the climate change solution and the circular economy.



Our Future

The fundamentals and outlook for our sector are solid. Globally, pulp and paper markets have entered a revival era. Thanks to the unique strength and technical attributes of our pulp, there remains an opportunity to be stronger, but smaller going forward.



Our People

Nothing that we do would be possible without the resilience, dedication and commitment to safety of our people.



Thank you.

We appreciate your ongoing support and confidence in us to deliver on our commitments.



Q & A