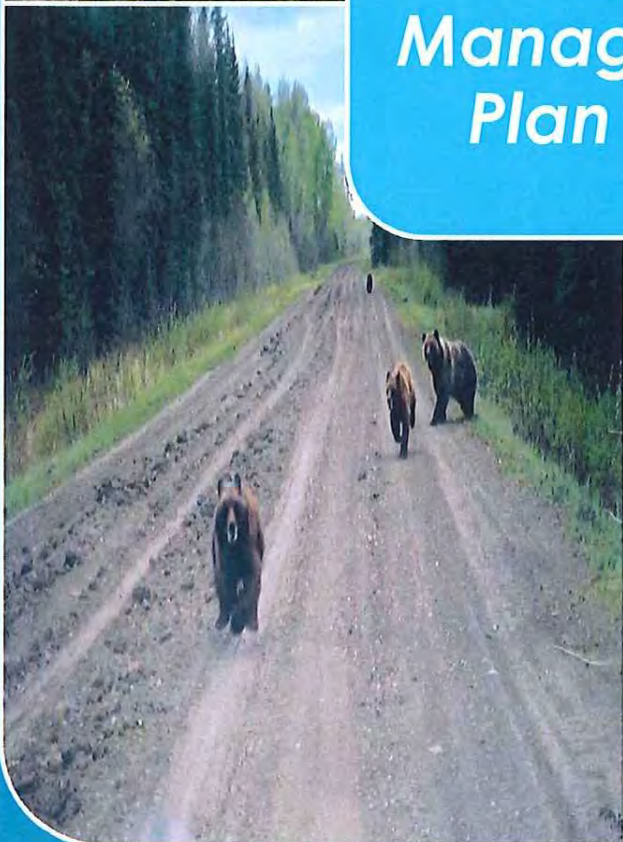


**Sustainable  
Forest  
Management  
Plan 2012**



**Canfor Alberta FMA #9900037  
Certified under CSA Z809-08**

**August, 2012  
Revised June 2015  
Effective Date: May 1, 2014**







## Sustainable Forest Management Plan 2012

Revised: June 2015

Canadian Forest Products Ltd.

Alberta Forest Management Agreement 9900037

Prepared by:

*Melanie Zaichkowsky*  
Melonie Zaichkowsky, RPF  
Canfor, Forestry Supervisor



Reviewed and Approved by:

*Dwight Weeks*

Dwight Weeks, RPFT  
Canfor, Planning Coordinator





## ACKNOWLEDGEMENTS

Canfor wishes to express appreciation to all members of the Canfor Forest Management Advisory Committee, Norbord Inc., and Alberta Environment and Sustainable Resource Development (AESRD) for the time, effort and expertise contributed toward the development of this Sustainable Forest Management Plan.

Canfor would also like to thank the many individuals who provided information or contributed to specific components of this document.



Canadian Forest Products Ltd.  
9401 – 108 Street  
Postal Bag 100  
Grande Prairie, Alberta  
Canada, T8V 3A3  
Phone: (780) 538-7749  
Fax: (780) 538-7800  
[www.canfor.com](http://www.canfor.com)

The majority of the literature cited in this document is available for viewing at Canfor's Grande Prairie office.



# TABLE OF CONTENTS

<b>LIST OF TABLES</b> .....	<b>V</b>
<b>LIST OF FIGURES</b> .....	<b>VI</b>
<b>VISION STATEMENT</b> .....	<b>VII</b>
<b>EXECUTIVE SUMMARY</b> .....	<b>IX</b>
<b>1.0 INTRODUCTION &amp; OVERVIEW</b> .....	<b>1</b>
<b>2.0 GUIDING PRINCIPLES</b> .....	<b>2</b>
<b>3.0 THE DEFINED FOREST AREA</b> .....	<b>3</b>
3.1 AREA DESCRIPTION .....	3
3.1.1 Overview.....	3
3.1.2 Communities.....	4
3.1.3 Area Economy .....	4
3.1.4 Environment .....	5
3.1.5 Species at Risk.....	7
3.1.6 Defined Forest Area Use .....	7
3.1.6.1 Deciduous Forest Companies.....	7
3.1.6.2 Oil and Gas Sector .....	8
3.1.6.3 Outfitters.....	8
3.1.6.4 Grazing Dispositions.....	10
3.1.6.5 Registered Fur Management Areas.....	12
3.1.6.6 General Public.....	14
3.2 MOUNTAIN PINE BEETLE .....	14
3.2.1 Overview.....	14
3.2.2 Area Affected .....	14
3.2.3 Strategy & Response.....	14
3.2.4 The Extent of Current & Future Infestations.....	14
3.2.5 Factors Influencing the Severity of Attack .....	15
3.2.6 Outlook .....	15
3.3 WOODLAND CARIBOU .....	15
<b>4.0 THE PLANNING PROCESS</b> .....	<b>17</b>
4.1 THE CANADIAN STANDARDS ASSOCIATION CERTIFICATION PROCESS.....	17
4.1.1 Public/Aboriginal Involvement: Performance Requirements & Measures .....	17
4.1.2 Public Review of Annual Reports and Third Party Audits.....	18
4.1.3 Internal Infrastructure: Systems Components .....	19
4.1.4 Canadian Standards Association Registration.....	19
4.2 THE DEFINED FOREST AREA SUSTAINABLE FOREST MANAGEMENT PLANNING PROCESS	20
4.2.1 Public Participation .....	20
<b>5.0 STRATEGY GUIDING THE SUSTAINABLE FOREST MANAGEMENT PLAN</b> .....	<b>21</b>
5.1 LAND USE FRAMEWORK.....	21
5.2 FOREST MANAGEMENT PLAN .....	21
5.3 SUSTAINABLE FOREST MANAGEMENT PLAN STRATEGY FOR THE DEFINED FOREST AREA	21
5.4 ADDITIONAL GUIDANCE .....	21
<b>6.0 VALUES &amp; OBJECTIVES</b> .....	<b>22</b>

<i>Criterion 1: Biological Diversity</i> .....	22
Element 1.1: Ecosystem Diversity .....	22
Element 1.2: Species Diversity.....	22
Element 1.3: Genetic Diversity .....	22
Element 1.4 Protected Areas and Sites of Special Biological and Cultural Significance .	23
<i>Criterion 2: Forest Ecosystem Condition and Productivity</i> .....	23
Element 2.1 Forest Ecosystem Resilience.....	23
Element 2.2 Forest Ecosystem Productivity.....	23
<i>Criterion 3: Soil and Water</i> .....	24
Element 3.1 Soil Quality and Quantity.....	24
Element 3.2 Water Quality and Quantity .....	24
<i>Criterion 4: Role in Global Ecological Cycles</i> .....	24
Element 4.1 Carbon Uptake and Storage.....	24
Element 4.2 Forest Land Conversion .....	25
<i>Criterion 5: Economic and Social Benefits</i> .....	25
Element 5.1 Timber and Non-Timber Benefits.....	25
Element 5.2 Communities and Sustainability.....	25
<i>Criterion 6: Society's responsibility</i> .....	25
Element 6.1 Aboriginal and Treaty Rights.....	26
Element 6.2 Respect for Aboriginal Forest Values, Knowledge, and Uses .....	26
Element 6.3 Forest Community well-being and resilience.....	26
Element 6.4 Fair and Effective Decision-Making .....	27
Element 6.5 Information for Decision-Making .....	27

## **7.0 INDICATORS & INDICATOR MATRICES .....28**

7.1 OBJECTIVES, INDICATORS & TARGETS.....	28
7.2 BASE LINE FOR INDICATORS.....	28
7.3 CURRENT STATUS OF INDICATORS .....	28
7.4 FORECASTING .....	29
7.5 LEGAL REQUIREMENTS.....	29
7.6 RESPONSE .....	29
7.7 INDICATORS IN THE SUSTAINABLE FOREST MANAGEMENT PLAN .....	30
1.1.1 Representation of Plant Communities at the Landscape Level .....	30
1.1.2 Distribution of Forest Type .....	34
1.1.3a) Old Interior Forest.....	36
1.1.3b) Patch Size.....	39
1.1.3c) Seral Stage.....	43
1.1.4a) Structural Retention.....	50
1.1.4b) Riparian Management.....	52
1.1.4c) Balancing Fibre and Ecological Factors in Burned Forests .....	54
1.1.4d) Balancing Fibre and Ecological Factors in Blowdown Forest Areas.....	56
1.2.1a) Trumpeter Swans.....	58
1.2.1b) Mineral Licks .....	62
1.2.2a) Caribou.....	65
1.2.2b) Bull Trout and Arctic Grayling Fish Risk.....	72
1.2.2c) Barred Owl.....	78
1.2.2d) Road Density.....	82
1.2.3 Native Seedlings Used In Reforestation.....	84
1.3 Genetic Diversity of the Seedlings Used In Reforestation .....	85
1.4.1a) Consultation on Protected Park Areas.....	87



1.4.1b) Consultation on Areas of Special Biological Significance .....	89
1.4.2 Aboriginal Consultation .....	91
2.1.1a) Prompt Reforestation to Maintain Forest Resilience.....	95
2.1.1b) Success of Reforestation Program to Promote Forest Resilience .....	97
2.1.1c) Growth Rate of Regenerating Forests to Promote Forest Resilience .....	99
2.1.1d) Noxious Weeds .....	102
2.2.1 Maintenance of the Forested Land base .....	104
2.2.2 Balancing Approved Harvest Level over 5 Years .....	107
3.1.1a) Maintaining or Enhancing Soil Productivity by Minimizing Soil Disturbance	109
3.1.1b) Maintaining or Enhancing Soil Productivity by Minimizing Soil Erosion and Slumping .....	111
3.1.2 Coarse Woody Debris.....	114
3.2.1a) Watershed Risk Level Assessments .....	117
3.2.1b) Drainage Structures.....	124
3.2.1c) Effective Water Crossings and Maintenance .....	128
4.1.1 Carbon Uptake and Storage.....	130
4.2 Sustained Yield of Timber.....	133
5.1.1a) Timber and Non-Timber Benefits .....	134
5.1.1b) Maintenance of Recreational Areas .....	135
5.2.1a) Local Contract Services.....	138
5.2.1b) Community Involvement .....	141
5.2.2 Employees and Contractors with Environmental and Safety Training.....	143
5.2.3 Direct and Indirect Employment .....	145
5.2.4 Aboriginal Opportunities in the Forest Economy.....	147
6.1.1 Aboriginal Awareness Training for Canfor Alberta.....	149
6.1.2 Forest Management Plan Communicated to Aboriginal Groups.....	151
6.1.3 Conformance with Plans to Address Aboriginal Values .....	154
6.2.1 Aboriginal Consultation .....	157
6.3.1 Purchase and Sales with other Forest Products Businesses.....	159
6.3.2 Maintain a Certificate of Recognition .....	161
6.3.3 Partnerships in Injury Reduction Implemented, Reviewed, and Improved.....	164
6.4.1 Engaged and Active Forest Management Advisory Committee .....	166
6.4.2 Educational Opportunities to Forest Management Advisory Committee.....	170
6.4.3 Educational Opportunity to Aboriginals.....	172
6.5.1 Educational Opportunities .....	174
6.5.2a) Sustainable Forest Management Monitoring Report.....	176
6.5.2b) Public Inquiries .....	178
<b>BIBLIOGRAPHY.....</b>	<b>180</b>
<b>APPENDIX 1 ENVIRONMENT POLICY AND SUSTAINABLE FOREST MANAGEMENT COMMITMENTS .....</b>	<b>183</b>
<b>APPENDIX 2 CANADIAN STANDARDS ASSOCIATION VOITS .....</b>	<b>189</b>
<b>APPENDIX 3 CANFOR CORE.....</b>	<b>195</b>
<b>APPENDIX 4 FOREST MANAGEMENT PLANNING STANDARD, ANNEX 4... </b>	<b>201</b>
<b>APPENDIX 5 TERMS OF REFERENCE .....</b>	<b>209</b>
<b>A. DEFINED GOALS .....</b>	<b>214</b>
<b>B. OPERATING RULES.....</b>	<b>214</b>

C.	COMMUNICATION AND INFORMATION .....	215
D.	MEETING EXPENSES AND LOGISTICS.....	215
E.	ROLES AND RESPONSIBILITIES .....	216
F.	DECISION MAKING AND METHODOLOGY.....	218
G.	DISPUTE RESOLUTION MECHANISM .....	218
H.	REVIEW OF AND REVISIONS TO TERMS OF REFERENCE .....	218
APPENDIX 6	PLANT COMMUNITIES .....	219
APPENDIX 7	COARSE WOODY DEBRIS TRAINING .....	227
APPENDIX 8	DRAFT WATERSHED ANALYSIS PROCEDURES FOR DETAILED FOREST MANAGEMENT PLANS.....	245
GLOSSARY	.....	263

## LIST OF TABLES

Table 1. Deciduous Timber Allocations (m <sup>3</sup> /year) within the Forest Management Agreement area .....	8
Table 2. Known Uncommon Plant Communities on Canfor's DFA .....	31
Table 3. Distribution of Forest Types (ha) .....	35
Table 4. Old Interior Forest by Natural Region.....	37
Table 5. Natural Disturbance Patch Size Class Percentage .....	40
Table 6. Current and Forecast Patch Size Distribution .....	41
Table 7. SELES Fire Input Assumptions .....	44
Table 8. Seral Stage Age by Yield Group .....	45
Table 9 Application of SELES Results to Seral Stage Targets .....	47
Table 10 Seral Stage Targets .....	47
Table 11. Percentage Distribution of Gross Forested Land Base By Seral Stage .....	48
Table 12. Percent Structure Retention .....	51
Table 13. Yield Group Transition Table .....	70
Table 14. Area of Suitable Barred Owl Habitat .....	79
Table 15. Road Density (km/km <sup>2</sup> ).....	83
Table 16. Performance Survey Results .....	100
Table 17. Percentage of Land Converted to Non-Forest Land Use.....	105
Table 18. Current Quadrant Approved Level of Harvest .....	108
Table 19. Percent of Blocks Exceeding 5% Soil Disturbance with Prior Approval.....	110
Table 20. Slumps Reported from 2005 - 2013 .....	112
Table 21. Pre-Harvest Coarse Woody Debris by Yield Group .....	115
Table 22. Watershed ECA (%).....	120
Table 23. Percent of Crossings in Remediation Plan .....	126
Table 24. Carbon Sequestration by Carbon Pool .....	131
Table 25. Investment in Local Communities.....	140
Table 26. Level of Direct and Indirect Employment.....	146
Table 27. Relationships with Forest Products Businesses.....	160

## LIST OF FIGURES

Figure 1: Canfor FMA Area .....	3
Figure 2: Natural Subregions Within the DFA.....	6
Figure 3: Wildlife Management Unit .....	9
Figure 4: Grazing Dispositions Within the DFA.....	11
Figure 5: Registered Fur Management Areas Within the DFA.....	13
Figure 6: Caribou Range Within the DFA.....	16
Figure 7: Uncommon Plant Communities on Canfor's DFA .....	32
Figure 8: Comparison of Mean Values by FRI Boreal (LHS) and Foothills (RHS) .....	45
Figure 9: Minimum, Mean, and Maximum Area for Boreal FRI 60yrs (LHS) and Foothills FRI 80yrs (RHS) .....	46
Figure 10: Trumpeter Swan Sites Within the DFA.....	60
Figure 11: Little Smoky and A La Peche Caribou Range in Canfor's DFA.....	68
Figure 12 Harvest Deferral Areas.....	69
Figure 13: Bull Trout and Arctic Grayling Population Risk .....	73
Figure 14: Canfor's Fish Risk Flow Chart.....	75
Figure 15: Fish Risk Within the DFA .....	76
Figure 16: Current Barred Owl Potential Breeding Habitat Within the DFA .....	80
Figure 17: ECA Threshold and Hazard Levels .....	118
Figure 18: Watershed Risk Within the DFA .....	119
Figure 19: Forecasted Watershed Risk .....	122
Figure 20: Recreation Areas Within the DFA .....	136
Figure 21: Municipal Districts Within the Vicinity of the DFA .....	139



---

## **Vision Statement**

---

Canfor is committed to sustainable management (*Canfor Environment Policy, May 2011*) and (*Sustainable Forest Management Commitments, May 2012*) (Appendix 1) of the forest, while at the same time acknowledges and values the company's contribution to the economic and social viability of the communities in which it operates. Canfor has applied improvements made to its management systems and performance under its existing International Organization for Standardization 14001 certification and through implementation of the 2005 Sustainable Forest Management Plan for the Grande Prairie Defined Forest Area in the preparation of the 2012 Sustainable Forest Management Plan. Canfor values the concept of third party verification to confirm that our forest practices and performance meet acceptable standards and therefore has chosen to prepare this Sustainable Forest Management Plan in conformance with the Canadian Standards Association CAN/ CSA Z809-08 Sustainable Forest Management system standard.





---

## Executive Summary

---

This Sustainable Forest Management Plan is the third iteration for the Canfor – Grande Prairie Forest Management Agreement area (Alberta, 1999). The first Sustainable Forest Management Plan was completed in 2000, and a second was completed in 2005.

The Forest Management Advisory Committee has supported Canfor Alberta in the development of the previous plans and the members of the Committee have continued to offer their input to this plan. Formal contributions to this Sustainable Forest Management Plan (SFMP) by the Forest Management Advisory Committee (FMAC) occurred between May 19<sup>th</sup>, 2010 and September 21<sup>st</sup>, 2011. Members of the FMAC represented a broad cross-section of local interests including Aboriginal, recreation, public, education, tourism, trapping, local governments, outfitting, oil and gas, forestry, conservation and water, and fish and wildlife.

The SFMP includes a set of values, objectives, indicators, and targets that address environmental, economic, and social aspects of forest management within the Defined Forest Area. The plan conforms to the Canadian Standards Association CAN/CSA Z809-08 Sustainable Forest Management (SFM) standard, which is one of the primary certification systems applied in Canada. An SFMP developed in conformance with the CAN/CSA Z809-08 SFM Standard applies performance objectives and targets over a Defined Forest Area (DFA) that reflect local and regional interests. Consistent with most certification systems, and as a minimum starting point, the Canadian Standards Association standard requires compliance with existing forest policies, laws, and regulations. The Canfor Alberta SFMP has undergone substantive evaluation prompted by improvements to the Canadian Standards Association SFM Standard, initially in 2000 and again in 2005. Changes to this plan reflect the 2008 (CSA Z809-08) standard requirements and results of public input following changes to the standard.

Irrespective of changes that have occurred to the Canadian Standards Association SFM standard, the Canfor Alberta SFMP is a dynamic document that is reviewed and revised on an annual basis by Canfor with advice from the FMAC to address changes in forest conditions and local community values. Canfor is committed to the achievement of the objectives of the SFMP. Each year the FMAC reviews the annual performance monitoring report prepared by Canfor to assess achievement of performance measures. This monitoring process provides Canfor Alberta and the public an opportunity to bring new information forward, and to provide input concerning new or changing public values for incorporation into future versions of the SFMP.

Development of the values, objectives, indicators and targets (Appendix 2) for the 2012 SFMP was founded on four guiding documents:

- The CAN/CSA Z809-08 Standard;
- Canfor Corporate Indicators (Appendix 3) prepared under the CAN/CSA Z809-08 Standard;
- The *Alberta Forest Management Planning Standard, Annex 4* values, objectives, indicators and targets (Appendix 4) ; and
- The Canfor Grande Prairie 2005 SFMP values, objectives, indicators, and targets prepared under the CAN/CSA Z809-02 Standard.



The Canfor Grande Prairie 2005 SFMP values, objectives, indicators, and targets (VOITs) were included in recognition of the significant contributions made by the FMAC to their development and FMAC members' continuing interest in them.

The resulting product was four sets of VOITs, which were subsequently compared to determine where they were aligned and where they were unique. This comparison led Canfor to make recommendations to the Forest Management Advisory Committee regarding abandonment of VOITs from the 2005 SFMP that were either no longer applicable or redundant. Following the FMAC's review and acceptance of the recommendations, the remaining VOITs were then refined and incorporated into this SFMP. A facilitator, "Management Plus Communications Ltd." represented by Gail Wallin worked with Forest Management Advisory Committee during 6 sessions to develop the values, objectives, indicators and targets in this document.

The VOITs were further revised during the development of Canfor's 2015 Forest Management Plan (FMP) in order to align with the requirements of Alberta Environment and Sustainable Resource Development's *Alberta Forest Management Planning Standard-Annex 4* (AESRD, 2006). Canfor presented the revised VOITs to the FMAC for review and acceptance in April, 2015. Through the alignment of the VOITs in Canfor's SFMP with those in the FMP, a strong link is established between Canfor's certification performance monitoring requirements and Canfor's forest management planning process and stewardship reporting required by the Government of Alberta.

The current SFMP and Annual Performance Monitoring Reports are available for viewing and download on Canfor's website [www.canfor.com/responsibility/environmental/plans](http://www.canfor.com/responsibility/environmental/plans)

---

## 1.0 Introduction & Overview

---

During the past decade, there has been an increasing demand worldwide for certified wood products. This has led to the development of a number of certification systems to provide assurance to consumers that wood products have been produced using environmentally and socially responsible forest practices.

The Canadian Standards Association “*Sustainable Forest Management; Requirements and Guidance*” is one of a number of certification systems currently being used in Canada. A Sustainable Forest Management Plan (SFMP) developed according to the Canadian Standards Association (CSA) standard sets performance objectives and targets over a Defined Forest Area (DFA) to reflect local and regional interests. This standard requires that SFMP development, maintenance and improvement include significant public involvement. Public Advisory Groups composed of a cross-section of local interests including: recreation, tourism, ranching, forestry, conservation, water, community and Aboriginal groups fulfill this role. The public advisory group for the Canfor Alberta DFA is named the FMAC.

Active forest tenure holders<sup>1</sup> in the DFA working in consultation with the FMAC developed and are maintaining and continuously improving the DFA SFMP based on the CSA Z809-08 standard. The plan was written to provide management direction on all forestland within the DFA.

Canfor – Alberta has been working responsibly with the public to develop credible SFMPs for over 16 years. Other company planning processes, including those relative to Forest Management Plans (FMP), General Development Plans (GDP) and Annual Operating Plans (AOP) also provide opportunities for public review and comment. This SFMP is an example of the commitment of Canfor and other forest companies to adapt their management practices to changes in societal values.

The SFMP serves as a “roadmap” to current and long-term management in the DFA with the inclusion of performance targets and management strategies that are reflective of the environmental, social and economic values of the DFA. Furthermore, the plan is consistent with applicable strategic plans such as Canfor’s *2015 Forest Management Plan* (Canfor, 2015) for Forest Management Agreement (FMA) area 9900037 and Government land use plans.

An important pillar of the SFMP is a commitment to pursue continual improvement, which has led to the implementation of processes for reporting, reviewing, and responding to performance results and changing conditions. These processes include participation by FMAC in the review of Annual Performance Monitoring Reports (APMR) and the preparation of revisions to the plan that address, among other things, changes in local community values.

More information about the DFA certification process, sustainable forest management planning, public involvement, annual reporting, and the Canfor FMA area can be obtained at the Canfor office in Grande Prairie.

---

<sup>1</sup> Referred to as ‘forest tenure holders’ throughout this report. Refer to Sec 4.2.1 for a more complete description.



---

## 2.0 Guiding Principles

---

The Sustainable Forest Management Plan (SFMP) has been prepared in conformance with several core principles, which guide forest management decisions on the Defined Forest Area (DFA).

- Recognition that Aboriginal groups have constitutionally protected rights including specific Treaty rights to hunt, fish and trap for food on the DFA. Therefore efforts to recognize, respect, and accommodate Aboriginal group's unique rights and values in forest management decisions, plans, and practices must be beyond those afforded to other stakeholders.
- Maintenance of respect for other resource users on the DFA, including Crown licence holders and the general public, and a commitment to communicate actively in order to maintain the viability of resources for all parties.
- Application of credible science and data in decision-making processes and the preparation of forestry plans.





## 3.0 The Defined Forest Area

### 3.1 Area Description

#### 3.1.1 Overview

Canfor - Alberta has chosen to adopt the Forest Management Agreement (FMA) area (GoA, 2015b) as the DFA. The FMA area is located in west central Alberta (Figure 1). It is comprised of three separate parcels of forested land identified as Forest Management Unit G15, with a total area of 644,695 hectares. The parcels are identified as Peace, Puskwaskau and Main.

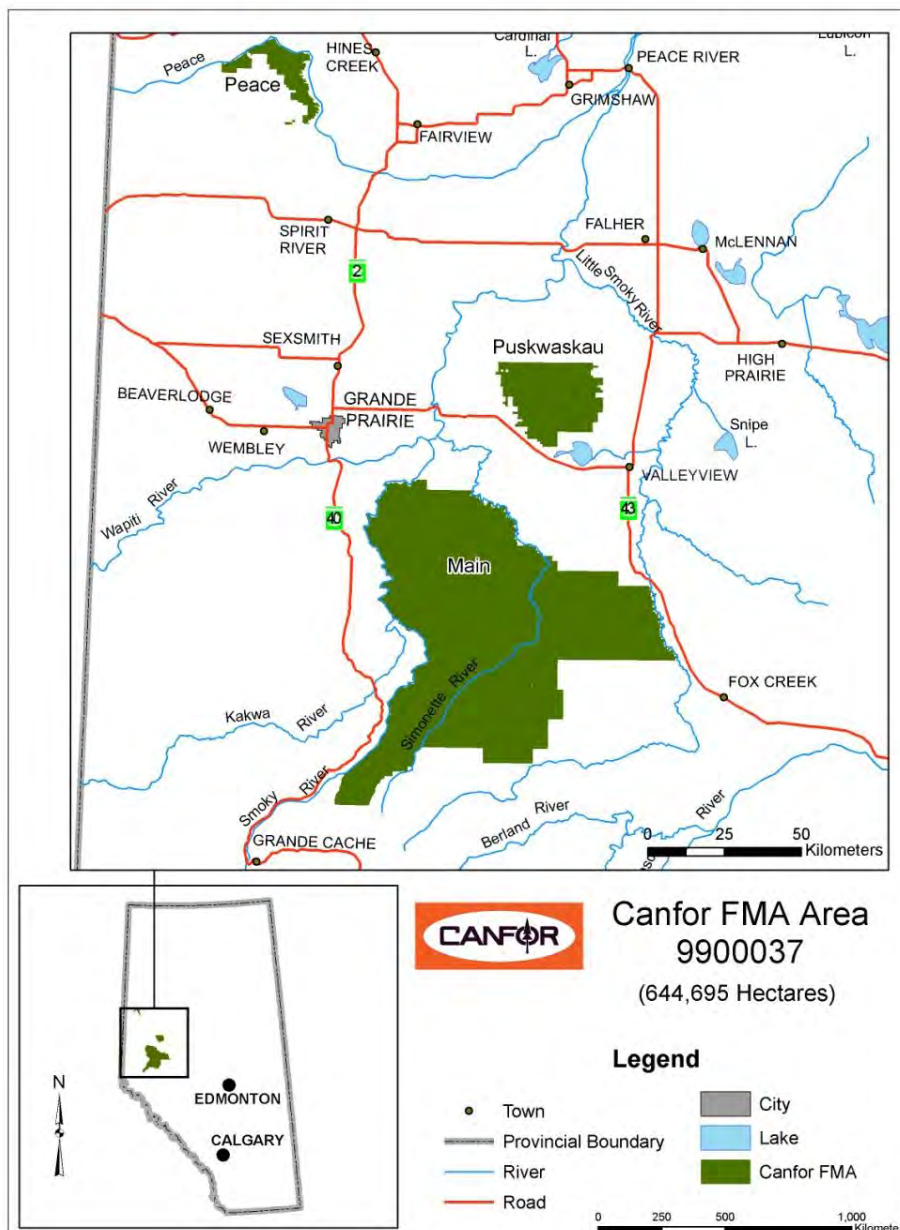


Figure 1: Canfor FMA Area



### 3.1.2 Communities

#### Local Communities

There are no communities within the boundaries of the DFA, although there are several in the vicinity. The central community in proximity to the DFA is the City of Grande Prairie, with a population over fifty thousand. Several smaller communities are also located within fifty kilometres of the DFA including Clairmont and Sexsmith to the north, Beaverlodge and Wembley to the west, Grovedale to the south and Bezanson and DeBolt to the east. The communities of Spirit River, Valleyview and Grande Cache are also located in the vicinity of the DFA and have maintained traditional ties to the forest industry. The population of the region has risen dramatically over the past fifty years, driven in large part by the growth of the oil and gas industry. That trend is expected to continue into the future. The larger global trend toward urbanization is expected to continue as well, with Grande Prairie and its satellite communities growing the fastest.

#### Aboriginal Communities

Sturgeon Lake Cree Nation is located immediately west of the Town of Valleyview and south of the Puskwaskau parcel of the DFA. Many of the traplines in the main and the Puskwaskau parcels of the DFA are registered to members of this community. Horse Lake First Nation is located west of Beaverlodge. The community is located further from the DFA than Sturgeon Lake but Horse Lake members use parts of the DFA for traditional activities.

Aseniwuche Winewak Nation of Canada was formalized in September 1994 with the amalgamation of the six Aboriginal settlements surrounding the town of Grande Cache. The members of Aseniwuche Winewak Nation of Canada are non-status Indians descended from Cree, Beaver, Stony, and Iroquois fur trappers and traders who inhabited the area after being moved out of the Jasper area when the National Park was established. Aseniwuche Winewak Nation of Canada has formally claimed traditional area within west central Alberta, including portions of the southern DFA but a claims settlement has not yet been reached.

The Métis Nation of Alberta Region IV Regional Council represents the interests of Métis people in northwest Alberta. There are no Métis settlements in the vicinity of the DFA, but many people of Métis descent reside in the communities mentioned above.

### 3.1.3 Area Economy

The regional economy is thriving, driven by the exploration, development, and management of natural resources. The region was settled by people of European descent primarily in the mid to late twentieth century, driven initially by agricultural expansion. The settlement required wood products, resulting in the establishment of a conifer based forest industry. Initially most wood products were sold locally to serve the needs of the agricultural community, but gradually non-local markets were developed. By mid-century, the oil and gas industry also emerged as a significant economic driver in the area. Grande Prairie evolved as the transportation hub for the region and has become the main service centre for north-western Alberta and north-eastern British Columbia.

Canfor Corporation operates a modern sawmill and planer operation in Grande Prairie. Timber for the operation is secured from the DFA and from forest tenure located north and west of the Peace River.

Weyerhaeuser operates an integrated pulpmill-sawmill complex immediately south of Grande Prairie, sourcing its wood from an FMA area generally west of the Canfor's FMA area. Norbord Inc. operates an Oriented Strand Board mill located 17 kilometers south of Grande Prairie. Wood supply for the Oriented Strand Board mill is sourced from the Canfor and Weyerhaeuser



FMA areas, along with purchases from private land. Tolko Industries Ltd. owns an Oriented Strand Board mill located in High Prairie with some of the fibre supply for the plant secured from the Canfor FMA area. However, the plant was closed indefinitely in 2008 due to poor market conditions.

The forest industry has traditionally been able to attract workers by offering comparatively high wages and benefits, but growth of the energy sector has created labor shortages in the region and competition in the labor market has grown. Historically, forestry and sawmill jobs often provided seasonal work for the substantial farm labour pool, but the evolution of both industries has changed this synergistic system.

The solid wood sector of the forest industry continues to experience a prolonged downturn. The 2008 collapse of the housing market in the United States, along with the financial crisis brought on partially by poor lending practices for mortgages, continues to negatively influence the demand for building products. Growth of lumber markets in China and other parts of Asia have partially offset this lack of demand, but global lumber production continues to oversupply the market.

### 3.1.4 Environment

The FMA area is located in the Central Mixedwood, Dry Mixedwood, Lower and Upper Foothills and Subalpine Natural Subregions<sup>2</sup> (Figure 2) (Achuff, 1996).

Coniferous trees dominate forest stands in the Upper Foothills and Subalpine Natural Subregions. White spruce (*Picea glauca*) and lodgepole pine (*Pinus contorta*) are found at lower elevations and Engelmann spruce (*Picea engelmannii*) and subalpine fir (*Abies lasiocarpa*) are located at higher elevations. In lower elevations of the Lower Foothills, Central Mixedwood and Dry Mixedwood, pure and mixed stands of trembling aspen (*Populus tremuloides*) and balsam poplar (*Populus balsamifera*) are interspersed with lodgepole pine, white spruce, and balsam fir (*Abies balsamea*). Poorly drained depression areas and riparian zones throughout the region include black spruce (*Picea mariana*), tamarack (*Larix laricina*), labrador tea (*Ledum groenlandicum*), willow (*Salix* spp.), peat and brown mosses (*Sphagnum* spp., *Tomenthyphnum nitensm*, *Aulacomniun palustre*), and horsetails (*Equisetum* spp.).

These subregions are associated with foothills topography as well as undulating and rolling terrain. Stream elevations range from 400 m above sea level near the Puskwaskau River confluence with the Smoky River to over 1,700 metres above sea level in the southern headwaters. Landscape features are a result of both continental and cordilleran glaciers covering the area during the Pleistocene epoch with morainal, glacial-fluvial, and glaciolacustrine deposits being predominant (Halstead, 1993). Colluvial and residual bedrock materials frequent higher elevations of the Subalpine Subregion, while bedrock outcrops of marine shale and non-marine sandstone are frequent in the Foothills Subregions. The Dry and Central Mixedwood Subregions are characterized by till as ground moraine and hummocky moraine landforms with aeolian dunes and sandy outwash plains occurring throughout (Achuff, 1996).

---

<sup>2</sup> A Natural Subregion is a division of the Natural Region based on differences in regional climate, landform, bedrock geology and soils. The Natural Subregion is more refined than a Natural Region through variations in elevation in addition to distinctive vegetation associations. Natural Subregions contain “reference” vegetation types that are characterized by climate and environment (moisture and nutrients).



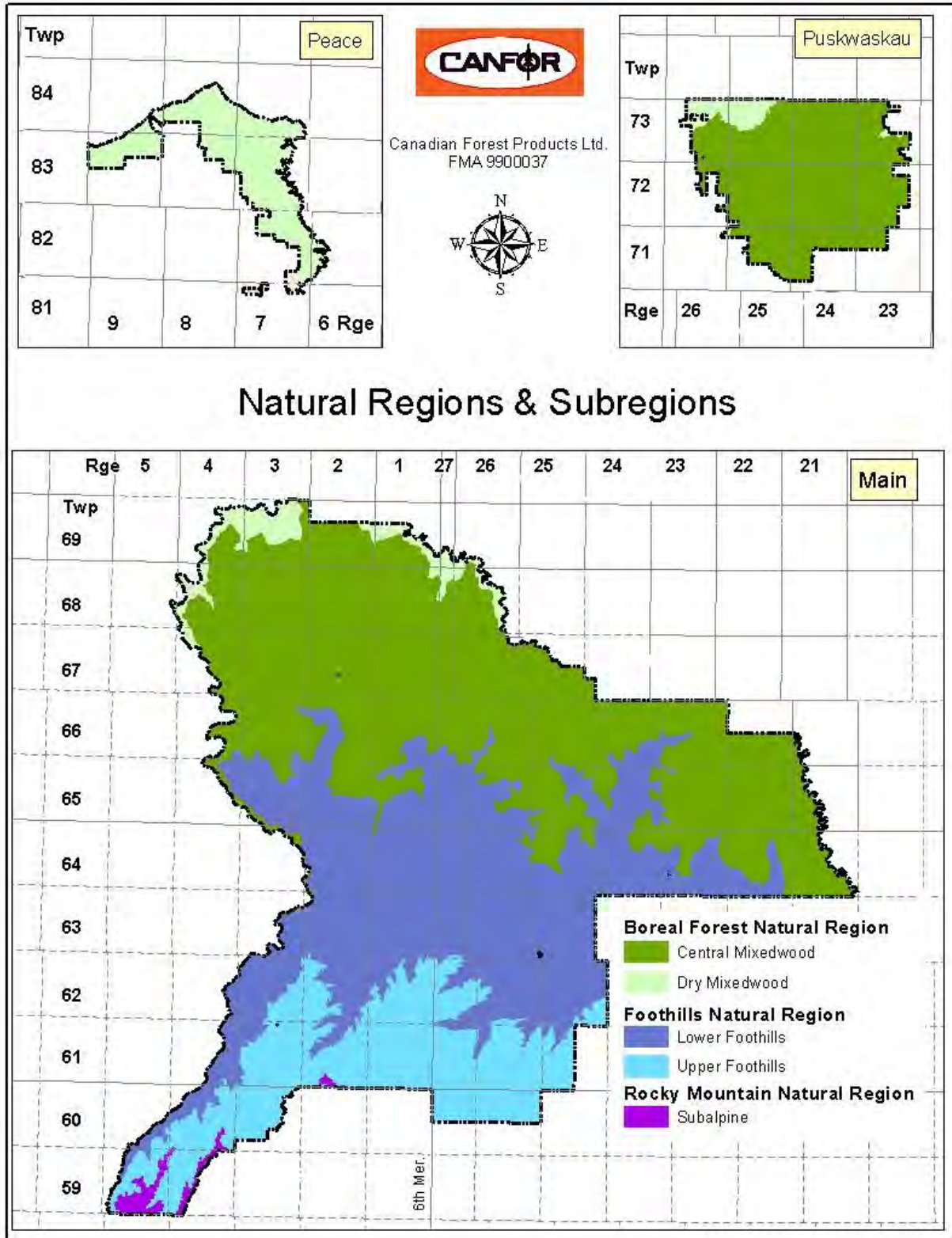


Figure 2: Natural Subregions Within the DFA





### 3.1.5 Species at Risk

Species at risk are determined at two levels: The Federal Species at Risk Act and the Alberta Wildlife Act.

Federally, species protected under Species at Risk Act are determined by the Committee on the Status of Endangered Wildlife in Canada (COSEWIC) comprised of an independent body of experts responsible for assessing and identifying species at risk. COSEWIC assesses and classifies a wildlife species as extinct, extirpated, endangered, threatened, special concern, data deficient, or not at risk. COSEWIC provides its report to the Minister of the Environment and the Canadian Endangered Species Conservation Council. The Species at Risk Act legislation covers federal lands such as national parks and Aboriginal group's reserves. Therefore, the impact on the DFA is not significant, although issues at the federal level often influence provincial priorities.

Provincially, evaluation of the status of species at risk in Alberta relies upon the activities of the Alberta Endangered Species Conservation Committee (ESCC) and its scientific arm, the Scientific Subcommittee, both created under the auspices of the *Wildlife Act*. Using information contained in detailed status reports, the Scientific Subcommittee of the ESCC assesses what the risk of extinction or extirpation is for Alberta species that have been identified as potentially at risk through the General Status process. The Scientific Subcommittee evaluation is presented to the ESCC, which then decides what recommendations to make to the Minister of Alberta Environment and Sustainable Resource Development (AESRD) concerning the legal designation (e.g. 'endangered' or 'threatened'), as well as management and recovery of a species (ESCC, 2009).

The Alberta Forest Management Planning Standard (AFMPS) prescribes a coarse filter approach for the management of all species collectively, combined with a fine filter approach for species of interest (AESRD, 2006). Species of interest are often on the list of species at risk. Under the Provincial value, objective, indicator and target 1.2, the Planning Development Team identifies the species that will require specific management strategies in the FMP. In this plan, the Plan Development Team has identified grizzly bear, trumpeter swan, woodland caribou, barred owl, bull trout, and Arctic grayling as fine filter species. The management of these species will be directed by fine filter strategies embedded in the SFMP. These strategies are outlined in the description of VOITs listed in Section 7 of this document.

### 3.1.6 Defined Forest Area Use

The resources of the DFA are utilized by a number of other users listed below:

#### 3.1.6.1 Deciduous Forest Companies

Tolko Industries Ltd. (Tolko) and Norbord Inc. (Norbord) have been granted Deciduous Timber Allocations that issue rights to harvest deciduous species in the FMA area. Table 1 provides a breakdown of the deciduous allocations by quadrants.





**Table 1. Deciduous Timber Allocations (m<sup>3</sup>/year) within the Forest Management Agreement area**

FMU	Company	Disposition Number	Allocation (m <sup>3</sup> /yr)	5 Yr Quadrant (m <sup>3</sup> )
G15	Tolko	DTAG150001	114,712	573,560
G15	Tolko	DTAG150002	167,817	839,085
G15	Norbord	DTAG150003	170,000	850,000
Total			452,529	2,262,645

### 3.1.6.2 Oil and Gas Sector

Much of northern Alberta, including the DFA, is underlain with rich oil and gas deposits. Exploration and production of the hydrocarbons found in these deposits has a significant impact on the local, provincial, national, and international economies. The oil and gas sector has been, and will continue to be, a major factor influencing the boreal forest landscape (Stelfox *et al*, 1999). Mineral development and geophysical deletions within the DFA are authorized under a variety of legal instruments including licenses of occupation, pipeline agreements, mineral surface leases, and rights of entry.

### 3.1.6.3 Outfitters

Outfitters operate in all portions of the DFA. According to information provided by the Alberta Professional Outfitters Society, there are 26 professional outfitters who have expressed interest in operating on the DFA. Outfitters operate within Wildlife Management Units established by Alberta Environment and Sustainable Resource Development (AESRD) (Figure 3). Alberta Professional Outfitters Society maintains an official directory of outfitters that are permitted to operate in Alberta [www.apos.ab.ca](http://www.apos.ab.ca).



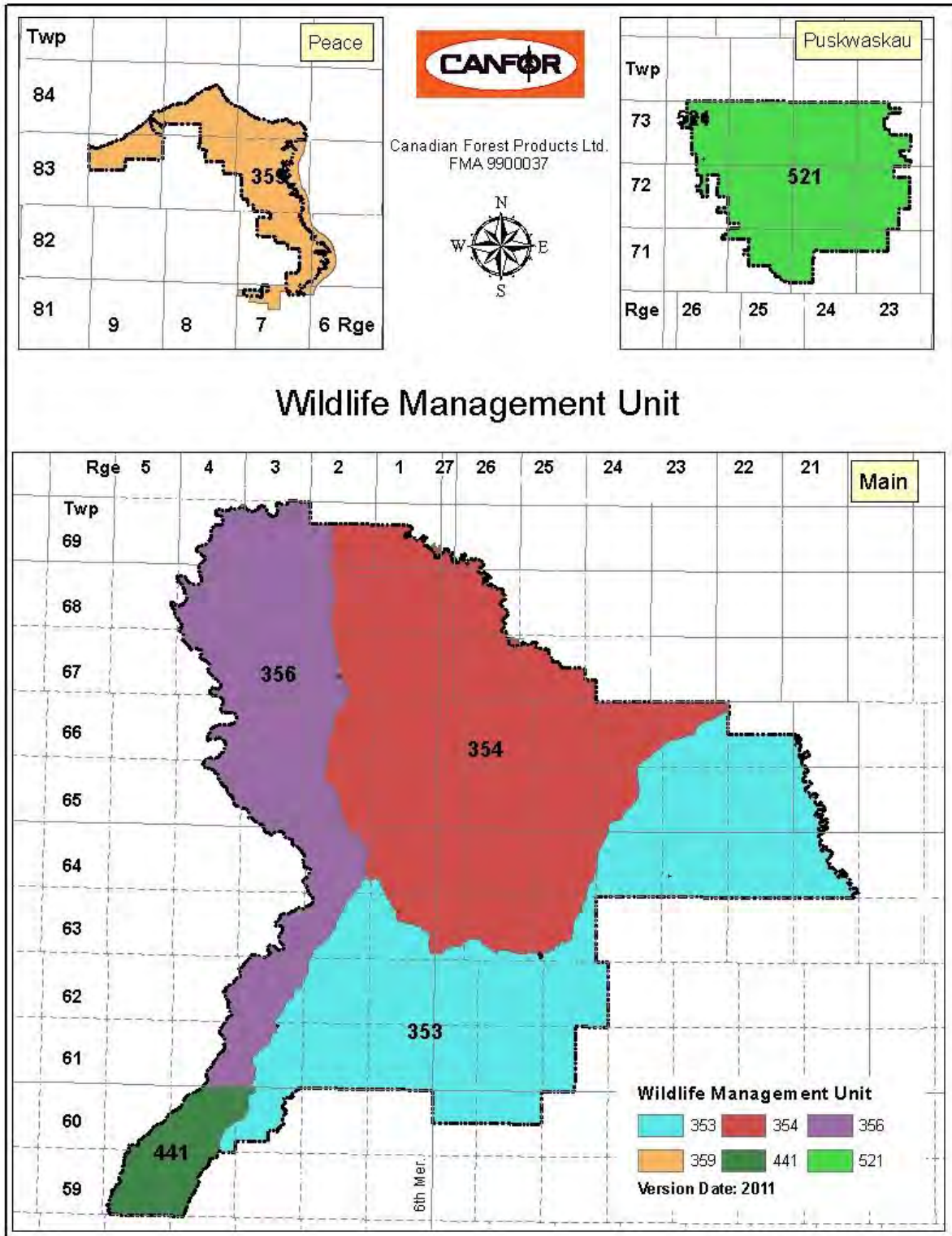


Figure 3: Wildlife Management Unit



### 3.1.6.4 Grazing Dispositions

According to the *Public Lands Act, Dispositions and Fees Regulation* (GoA, 2011a), a grazing disposition means a grazing lease, forest grazing lease, a grazing license, a grazing permit or a head tax grazing permit. There are 5 forest grazing licenses covering approximately 1,470 ha, within the DFA (Figure 4).

In accordance with subparagraph 8(1) (d) of Forest Management Agreement area Agreement 9900037 the Crown has the right to:

...“after consultation with the Company, to authorize domestic stock grazing provided that the domestic stock grazing will not damage regeneration of managed species to the point where growth performance and overall stocking are reduced below the reforestation standards provided for in or agreed to pursuant to the Timber Management Regulation and provided that the Company’s right to establish, grow, harvest, and remove timber is not significantly impaired ” (GoA, 2015b).



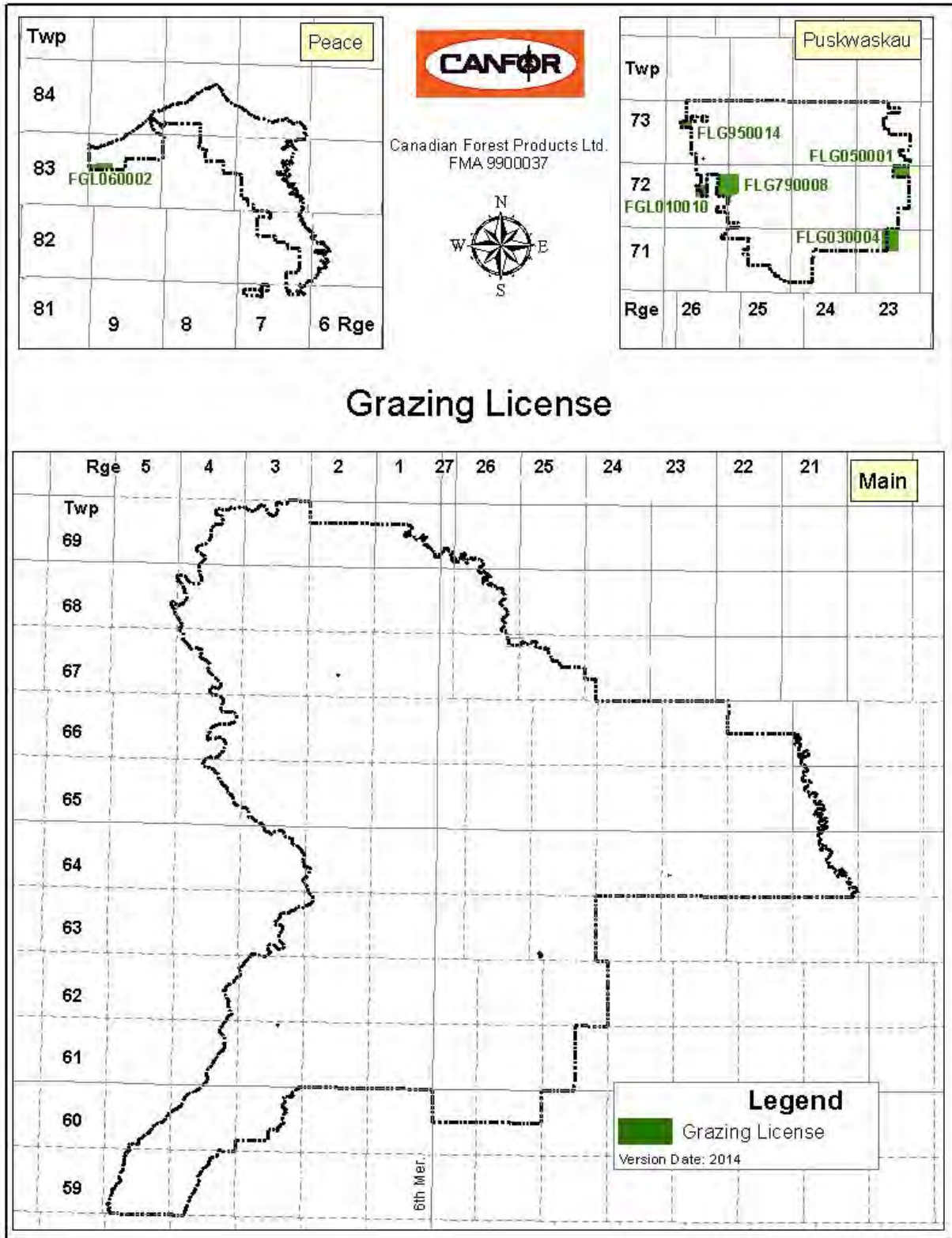


Figure 4: Grazing Dispositions Within the DFA



### 3.1.6.5 Registered Fur Management Areas

There are 59 Registered Fur Management Areas within the DFA (Figure 5). Canfor Alberta developed the *Trappers Consultation and Notification Program* (Canfor, 2012) to ensure all trappers potentially affected by activities proposed in the Annual Operating Plan (AOP) are notified prior to the commencement of operations.





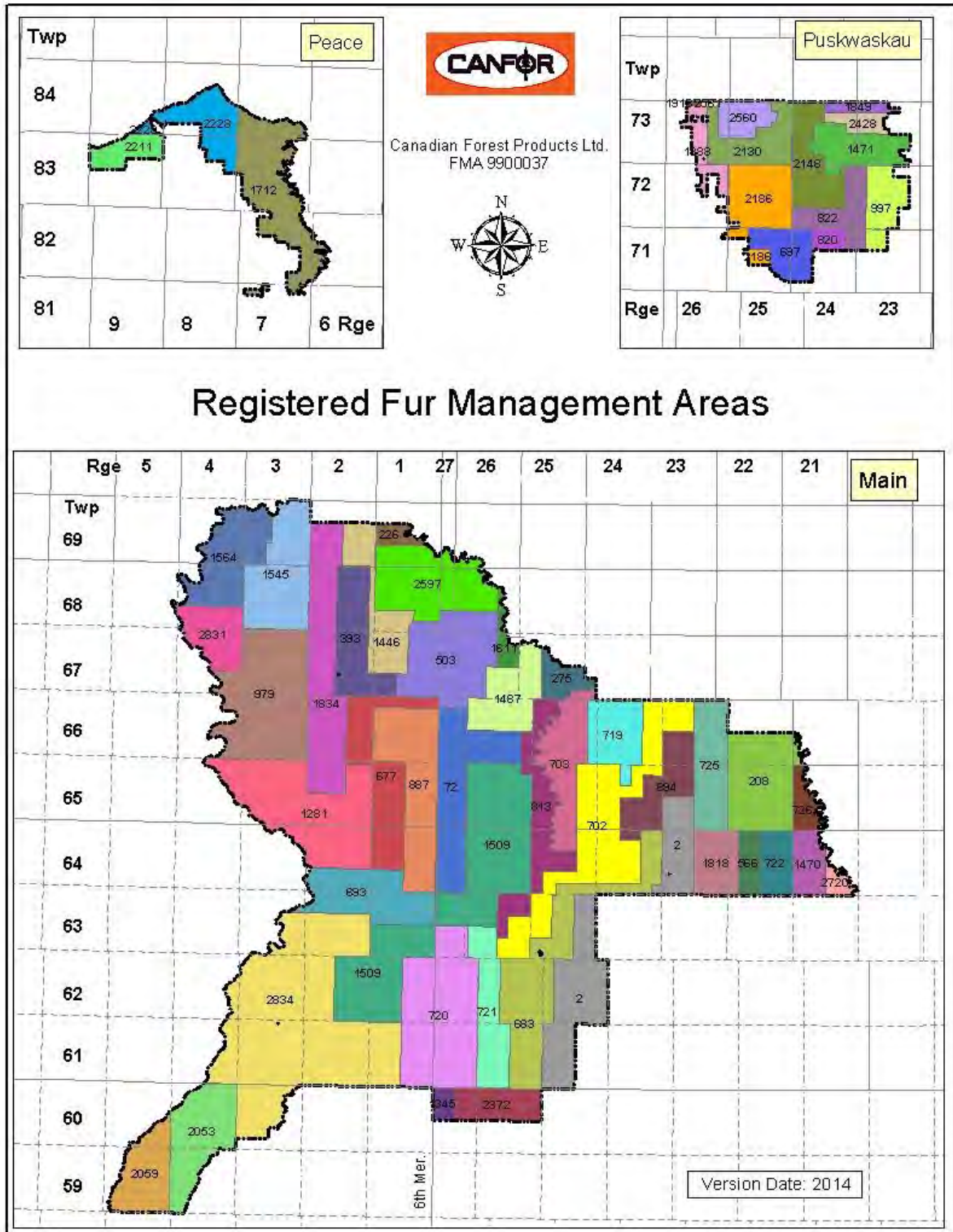


Figure 5: Registered Fur Management Areas Within the DFA



### 3.1.6.6 General Public

The public uses the DFA for a number of recreational activities. These include camping, hunting, fishing, ATV recreational use, berry picking, firewood gathering, and other pursuits. All access is open to the public, although some roads are gated for the protection of wildlife. These gates are meant to limit vehicle access but do not prevent the public from travelling beyond them by other means.

## 3.2 Mountain Pine Beetle

### 3.2.1 Overview

Mountain pine beetle (MPB), *Dendroctonus ponderosae* Hopkins (Coleoptera: Scolytidae) is severely impacting lodgepole pine stands on the DFA. MPB exist naturally in mature lodgepole pine forests, at various population levels, depending on pine availability and weather conditions. Beetles and other insects play an important role in the natural succession of these forests by attacking old and decadent stands, which are then replaced by young healthy forests. The beetle population levels in Alberta have been increasing steadily since 2006 following an in-flight of beetles from British Columbia to northwestern Alberta. All levels of government and the forest industry have participated in the development and implementation of control measures in response to the infestation.

### 3.2.2 Area Affected

MPB are present throughout the DFA, but in-flights of beetles in 2006 and again in 2009 were concentrated in the northern areas. Following the in-flights, spread patterns have generally been north to south and west to east.

### 3.2.3 Strategy & Response

The 2006 infestation attracted the immediate attention of the Alberta government, the forest industry and the general public. AESRD responded to the threat by developing a *Mountain Pine Beetle Action Plan for Alberta* (AESRD, 2007a). The plan includes a number of mitigation strategies, including a strategy to decrease the risk of MPB spread by reducing the volume of lodgepole pine on the landscape, particularly those stands that are most susceptible to MPB infestation. In response to the AESRD Action Plan, Canfor Alberta commenced development of the *Healthy Pine Strategy Amendment* (Canfor, 2010) an amendment to the approved 2003 *Detailed Forest Management Plan* (Canfor, 2003). The Alberta Government's *Interpretive Bulletin: Planning Mountain Pine Beetle Response Operations* ver. 2.6 (AESRD, 2006b) provided the direction for development of the amendment. The *Healthy Pine Strategy Amendment* was submitted to AESRD for approval on April 30, 2009 and approval was received January 22, 2010. Approval of the plan included uplift in the coniferous Annual Allowable Cut from 640,000 m<sup>3</sup>/year to 715,000 m<sup>3</sup>/year, effective May 1, 2009.

Management strategies applied on the DFA have been successful in reducing the spread of the infestation and limiting tree mortality in some areas. The strategies have also enabled utilization of many stands before they were heavily infested, thereby maintaining maximum timber values.

### 3.2.4 The Extent of Current & Future Infestations

To determine the extent of current and future infestations, the Timber Supply Analysis (TSA) data has been updated, susceptible stands have been identified, current mountain pine beetle attack has been mapped, and forecasts of future attack levels and intensities have been



developed. This data, along with the MPB strategy were all factored into the annual allowable cut determination for the DFA.

### 3.2.5 Factors Influencing the Severity of Attack

Fire and insects have historically played an important role in the natural disturbance and replacement of lodgepole pine forests in much of the province. Two key factors contributing to the recent expansion of the MPB infestation are the predominance of older lodgepole pine on the land base and the relatively warm winters experienced in recent years in most of the province. Forest management policies (i.e., cutblock size/adjacency and fire control) have contributed to an accumulation of old pine forest above historical levels. Once lodgepole pine trees are mature (generally older than 80 years), they are more susceptible to attack by the pine beetle, particularly during times of prolonged favourable weather conditions. Experts concur that moderated climate conditions coupled with the increasing area of susceptible, mature lodgepole forests has led to the current unprecedented MPB outbreak.

### 3.2.6 Outlook

Short of running out of suitable host trees, there is no indication the spread of the MPB infestation will slow significantly without sufficiently cold weather to kill the developing beetle brood. Temperatures need to reach  $-30^{\circ}\text{C}$  in the early fall or late spring when the beetles are not fully in their “over-wintering state” or have sustained winter temperatures of less than  $-40^{\circ}\text{C}$  to kill the brood. If the beetle is not stopped due to weather conditions, populations will only collapse when there is a shortage of acceptable, mature pine.

As the impacts to the SFMP from the MPB are better understood, further refinements to this plan may be required.

## 3.3 Woodland Caribou

Two woodland caribou (*Rangifer tarandus caribou*) herd ranges overlap portions of the DFA: the A La Peche and the Little Smoky. Their total range is 466,127 ha with 70,228 ha being located within the DFA (Figure 6). The ranges within the DFA represent 15% of their total ranges and 10.8% of the total DFA.

The Little Smoky herd is classified as part of the Boreal population of woodland caribou, which have been assessed as Threatened by the Committee on the Status of Endangered Wildlife in Canada (COSEWIC). The proposed *Recovery Strategy for the Woodlands Caribou, Boreal Population* (Env., 2011) states that the long-term recovery goal for boreal caribou is to achieve self-sustaining local populations to the extent possible. Canfor has addressed the concern for caribou survival, in particular as it relates to the Little Smoky herd by engaging in a number of planning initiatives and through implementation of a suite of management strategies as described in *Canfor's 2015 Forest Management Plan* (Canfor, 2015).





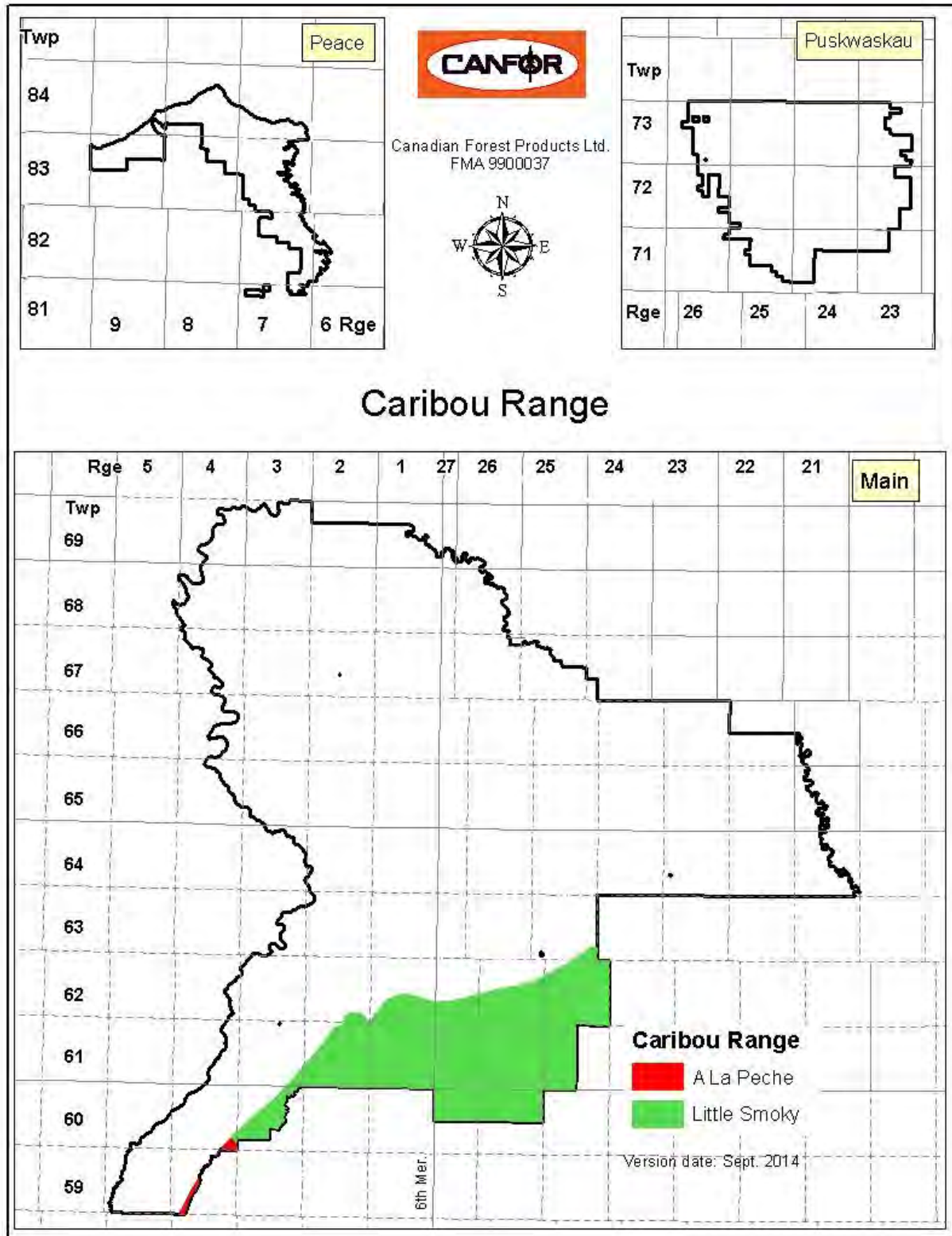


Figure 6: Caribou Range Within the DFA



---

## 4.0 The Planning Process

---

### 4.1 The Canadian Standards Association Certification Process

The Canadian Standards Association Sustainable Forest Management Standard, initially developed in 1996 and subsequently revised and improved in 2002 and again in 2008 is Canada's national certification standard. The standard is a voluntary tool that provides independent third party assurance that an organization is practicing sustainable forest management. Consistent with most certifications, the Canadian Standards Association (CSA) standard expects compliance with existing forest policies, laws, and regulations.<sup>3</sup>

Participants under the CSA certification system must address the following two components:

- Participants must develop and achieve performance measures for on-the-ground forest management, monitored through an annual public review with the input of the public and Aboriginal groups (Sec 4.1.1 following).
- Participants who choose to be registered to the CSA standard must incorporate CSA defined systems components into an internal environmental management system (Sec 4.1.2 following).

For a tenure holder seeking certification to the CSA Sustainable Forest Management standard, the Defined Forest Area (DFA) Sustainable Forest Management Plan (SFMP) or a licensee-specific plan, complimentary to the DFA SFMP, is developed. The licensee-specific plans may contain additional information such as their DFA and internal means to monitor and measure the DFA SFMP components.

Applicants seeking registration to the CSA standard require an accredited and independent third-party auditor to verify that these components have been adequately addressed. Following registration, annual surveillance audits are conducted to confirm that the standard is being maintained. A detailed description of these two components and a summary of the CSA registration process are as follows.

#### 4.1.1 Public/Aboriginal Involvement: Performance Requirements & Measures

The CSA standard includes performance requirements for assessing sustainable forest management practices that influence on-the-ground forestry operations. The performance requirements are founded upon six sustainable forest management criteria:

- conservation of biological diversity;
- conservation of forest ecosystem condition and productivity;
- conservation of soil and water resources;
- forest ecosystem contributions to global ecological cycles;
- provision of economic and social benefits; and
- accepting society's responsibility for sustainable forest management.

Each of these criteria has a number of "elements" that further define the criteria. The criteria and associated elements are all defined under the CSA standard and must be addressed during development of the SFMP. The criteria are endorsed by the Canadian Council of Forest

---

<sup>3</sup> In the case of the SFMP for the Defined Forest Area, this includes compliance with the strategic direction provided in the Alberta Forest Management Planning Standard.



Ministers and are aligned with international criteria. New to the CSA standard (Z809-08 version) is the requirement to carry out specific discussion on selected forest management topics during the public participation process. Also new are the requirements for the SFMP to contain core indicators for nearly all of the elements.

For each set of criteria and elements, forest managers, Aboriginal groups and the public identify local values and objectives. Core and local indicators and targets associated with each are assigned to the values and objectives to measure performance.

**Values** identify the key aspects of the elements. For example, one of the values associated with “species diversity” might be “sustainable populations of native flora and fauna.”

**Objectives** describe the desired future condition, given an identified value. For example, the objective to meet the value of sustainable populations of native flora and fauna might be “to maintain a variety of habitats for naturally occurring species.”

**Indicators** are measures to assess progress toward an objective. Indicators are intended to provide a practical, cost-effective, scientifically sound basis for monitoring and assessing implementation of the SFMP. There must be at least one indicator for each element and associated value. Core indicators have been included in the CSA standard for nearly all elements. Additionally, local indicators can be added to the SFMP.

**Targets** are specific short-term (one or two year) commitments to achieve identified indicators. Targets provide a clear specific statement of expected results, usually stated as some level of achievement of the associated indicator. For example, if the indicator is “minimize loss to the timber harvesting land base,” one target might be “to have less than ‘x’ percent of harvested areas in roads and landings.”

Values, objectives, indicators, and targets apply to socio-economic and ecological criteria and may address process as well as on-the-ground forest management activities. In the SFMP for the DFA, these performance measures were developed to be applied to the entire plan area.

As part of the process of developing values, objectives, indicators and targets (VOITs), the Forest Management Advisory Committee (FMAC) also assisted in the development of forecasts of predicted results for indicators and targets.

Forecasts are the long-term projection of expected future indicator levels. These have been incorporated into the SFMP targets as predicted results or outcomes for each target. Additional forecasting of indicators has occurred where there is some reliance on the Timber Supply Analysis (TSA) process.

#### 4.1.2 Public Review of Annual Reports and Third Party Audits

Each year, Canfor compiles a report that summarizes results for each of the SFMP performance measures. This annual report is provided to the FMAC for review and comment. Annual monitoring of achievements against performance measures, and comparison of the actual results to forecasts, enables the SFMP to be continually improved. Continuous improvement is mandated by the CSA standard.

For a forest tenure holder registered to the CSA standard, the achievement of performance measures (indicators and targets) is assessed annually through surveillance audits carried out by a registered third party auditor. The audit confirms that the registrant has successfully implemented the SFMP and continues to meet the CSA standard. Audit summaries are available to the public.



#### 4.1.3 Internal Infrastructure: Systems Components

The CSA Sustainable Forest Management standard mandates a number of process or systems-related requirements called “systems components.” These systems components must be incorporated in a registrant’s internal environmental management system. Systems components include:

- **Commitment:** A demonstrated commitment to developing and implementing the Sustainable Forest Management Plan.
- **Public and Aboriginal Group participation:** The CSA standard requires informed, inclusive and fair consultation with Aboriginal groups and members of the public during the development and implementation of the SFMP.
- **Canadian Standards Association-aligned management system:** The management system is an integral part of implementation of the SFMP and is designed to meet CSA standards. The management system has four basic elements: Planning, Implementing, Checking and Monitoring, and Review and Improvement.
  - 1) Identify environmental risks.
  - 2) Identify standard operating procedures or develop performance measures to address significant risks.
  - 3) Develop emergency procedures in the event of an incident causing environmental impacts.
  - 4) Review all laws and regulations.
  - 5) Establish procedures for training. Providing updated information and training ensures that forestry staff and contractors stay current with evolving forest management information and are trained to address environmental issues during forestry activities.
  - 6) If an incident does occur, conduct an investigation or incident review and develop an action plan to take corrective action, based on the preparation undertaken in steps 1 to 5.
- **Continual improvement:** As part of Canfor’s Forest Management System (FMS), the effectiveness of the SFMP is to continually improve by monitoring and reviewing the system and its components. This includes a review of ongoing planning, public process and Aboriginal groups liaison to ensure that the management system is being implemented as effectively as possible.

#### 4.1.4 Canadian Standards Association Registration

Following completion of a SFMP and the development of an environmental management system in accordance with the CSA standard, a licensee may apply for registration of its DFA. The determination of whether all the components of a sustainable forest management system applied to a DFA are in place and functional involves an on-the-ground audit of the DFA including field inspections of forest sites. The intent of the registration audit is to provide assurance that the objectives of sustainable forest management on the DFA are being achieved. The registration of a licensee’s DFA follows a successful registration audit by an eligible independent third party auditor who has assessed and determined:

- an SFMP, that meets the CSA standard, has been developed and implemented, including confirmation that quantified targets for meeting sustainable forest management criteria have been established through a public participation process;
- a FMS has been developed and is being used to manage and direct achievement of the SFMP performance measures; and





- progress toward achieving the targets is being monitored, and monitoring results are being used for continual improvement of the Sustainable Forest Management Plan and Environmental Management System.

A typical registration audit may include:

- interviews with public advisory group members;
- a review of monitoring and reporting responsibilities related to Canadian Standards Association performance measures;
- meetings with government officials to discuss licensee performance and government involvement in development of the Sustainable Forest Management Plan;
- field reviews visiting harvest and road construction operations;
- interviews with staff and/or contractors to review their understanding of the environmental management system requirements; and
- meetings with management to assess the level of commitment to environmental performance and sustainability.

In addition to the registration audit, regular surveillance audits are conducted to examine performance against all aspects of Canfor's FMS, including the requirement that regulatory standards and policy requirements are met or exceeded.

## 4.2 The Defined Forest Area Sustainable Forest Management Planning Process

The SFMP was developed by Canfor Alberta on advice and recommendations provided by the FMAC. The plan was developed to comply with all existing legislation and policy and consistent with the strategic direction of higher-level plans as identified in the *Alberta Forest Management Planning Standard* (AESRD, 2006). The plan will be continually updated and improved to incorporate new information, changing values, recommendations from monitoring activities and new circumstances.

### 4.2.1 Public Participation

The FMAC assisted Canfor Alberta in developing the SFMP by identifying local values, objectives, indicators and targets and evaluating the effectiveness of the plan.

Members of the FMAC represented a cross-section of local interests including environmental organizations, Aboriginals, resource-based local communities, public at large, etc. An open and inclusive process was used to formulate the public advisory group. AESRD provided technical support to the sustainable forest management planning process, including information on resources and policy issues. The group developed, and was guided by, the Terms of Reference and Procedures. The Terms of Reference is consistent with the CSA standard, and specifies that the process for developing the SFMP must be open and transparent (Appendix 5). As part of the updating of the SFMP to meet the requirements of the revised 2008 CSA standard (Z809-08), considerable discussion occurred on specific topics related to the six Criteria.

FMAC reviews annual reports prepared by Canfor Alberta to assess achievement of performance measures. This monitoring process provides Canfor Alberta and others with an opportunity to bring forward new information and to provide input concerning new or changing public values that can be incorporated into future updates of the SFMP.



---

## 5.0 Strategy Guiding the Sustainable Forest Management Plan

---

### 5.1 Land Use Framework

Alberta has initiated the Land Use Framework process as an overarching land use planning exercise, but the Upper Peace Region planning process has not been initiated. When the Upper Peace Regional Plan has been completed, a review of this Sustainable Forest Management Plan (SFMP) will be undertaken to ensure it is consistent with the land use plan.

### 5.2 Forest Management Plan

Canfor Alberta is required to submit a Forest Management Plan (FMP) as defined in the Forest Management Agreement (FMA) with the Province (GoA, 2015b). The *Alberta Forest Management Planning Standard* (AFMPS) is the guiding document for the completion of the FMP. Alberta Environment and Sustainable Resource Development (AESRD) created the AFMPS with the CSA Z809 process as a guiding document. For this reason, there is significant synergy between FMPs and SFMPs. Canfor has decided that development of the plans simultaneously is the most effective process to ensure alignment. Both documents guide the strategic and operational decisions and plans made by Canfor forest practitioners.

### 5.3 Sustainable Forest Management Plan Strategy for the Defined Forest Area

The DFA SFMP is aligned with the FMP strategic direction and Canfor's core indicators. The SFMP includes appropriate indicators to confirm forest management practices are aligned with the FMP goals and objectives, and that there is appropriate consideration of Aboriginal groups, public, and integrated resource management interests. The SFMP, guided by the FMP, utilizes indicators and targets that:

- reflect key goals, objectives and direction of the FMP;
- are guided by Canfor's core indicators;
- are guided by the Canadian Council of Forest Ministers' Criteria and Elements; and
- are within the ability of the forest industry to influence and manage.

A set of strategies has been developed to achieve the SFMP objectives and targets. These strategies document the relevance of the indicator to the SFMP and sustainability, and summarize actions required to meet the target. Applicable strategies are identified for each indicator in Section 7 of the SFMP.

### 5.4 Additional Guidance

Canfor is also guided by legislation, laws and policies established by federal, provincial and municipal governments.



## 6.0 Values & Objectives

The Forest Management Advisory Committee (FMAC) has identified local values and objectives for each of the Canadian Standards Association (CSA) defined elements. The values and objectives were developed in earlier Sustainable Forest Management Plans (2001 and 2005) and reviewed and updated for the 2011 plan. These updated values and objectives are summarized in this section.

Core Indicators (included in the CSA standard) as well as local indicators and their respective targets have been developed to meet these local values and objectives. Sustainable Forest Management Plan (SFMP) indicators (core and local) and their targets are described in Section 7. A summary table showing all criteria and elements and associated local values, objectives, indicators and targets (VOITs) is provided in Appendix 2.

### Criterion 1: Biological Diversity

Conserve biological diversity by maintaining integrity, function, and diversity of living organisms and the complexes of which they are part.

#### Element 1.1: Ecosystem Diversity

Conserve ecosystem diversity at the stand and landscape levels by maintaining the variety of communities and ecosystems that naturally occur in the Defined Forest Area.

Description of Values	Description of Objectives	Indicators
Natural ecosystems on the landscape	All ecosystems are represented on the landscape at current levels	1.1.1, 1.1.2, 1.1.3, 1.1.4

#### Element 1.2: Species Diversity

Conserve species diversity by ensuring that habitats for the native species found in the Defined Forest Area are maintained through time, including habitats for known occurrences of species at risk.

Description of Values	Description of Objectives	Indicators
Through time, all current habitats are represented	Habitat for focal species is maintained on the landscape	1.2.1a), b)
	Current species diversity is maintained on the landscape	1.2.2 a), b), c), d), 1.2.3

#### Element 1.3: Genetic Diversity

Conserve genetic diversity by maintaining the variation of genes within species and ensuring that reforestation programs are free of genetically modified organisms.

Description of Values	Description of Objectives	Indicators
Natural genetic diversity	Genetic diversity will be maintained on the landscape	1.3



### Element 1.4 Protected Areas and Sites of Special Biological and Cultural Significance

Respect protected areas identified through government processes. Co-operate in broader landscape management related to protected areas and sites of special biological and cultural significance. Identify sites of special geological, biological, or cultural significance within the DFA, and implement management strategies appropriate to their long-term maintenance.

Description of Values	Description of Objectives	Indicators
Identified protected areas and sites that have special biological significance	Conservation of the natural states and processes to maintain protected areas and sites that have special biological significance	1.4.1
Identified protected areas and sites that have special biological and cultural significance	The natural states and processes to maintain protected areas and sites that have special biological and cultural significance will be conserved	1.4.2, 6.2.1
Understand and respect Aboriginal special needs	Early and effective consultation with Aboriginal peoples will be provided	

### Criterion 2: Forest Ecosystem Condition and Productivity

Conserve forest ecosystem condition and productivity by maintaining the health, vitality, and rates of biological production.

#### Element 2.1 Forest Ecosystem Resilience

Conserve ecosystem resilience by maintaining both ecosystem processes and ecosystem conditions.

Description of Values	Description of Objectives	Indicators
Healthy forest ecosystem	Meet reforestation targets on all harvested areas Forest ecosystem health will be maintained	2.1.1 a)
	Forest ecosystem health will be maintained	2.1.1 b), c), d)

#### Element 2.2 Forest Ecosystem Productivity

Conserve forest ecosystem productivity and productive capacity by maintaining ecosystem conditions that are capable of supporting naturally occurring species. Reforest promptly and use tree species ecologically suited to the site.



Description of Values	Description of Objectives	Indicators
Sustained forest ecosystem productivity	Limit the conversion of productive forest to other uses	2.2.1
	Maintain productive harvest level	2.2.2

**Criterion 3: Soil and Water**

Conserve soil and water resources by maintaining their quality and quantity in forest ecosystems.

**Element 3.1 Soil Quality and Quantity**

Conserve soil resources by maintaining soil quality and quantity.

Description of Values	Description of Objectives	Indicators
Soil quality and quantity	Soil productivity will be maintained or enhanced	3.1.1 a)
	Soil erosion will be minimized	3.1.1 b)
	Maintain onsite coarse woody debris	3.1.2

**Element 3.2 Water Quality and Quantity**

Conserve water resources by maintaining water quality and quantity.

Description of Values	Description of Objectives	Indicators
Water quantity	Water quantity will be maintained	3.2.1 a)
Water quality	Water quality will be conserved	3.2.1 b)
	Impacts to water quality will be minimized	3.2.1 c)

**Criterion 4: Role in Global Ecological Cycles**

Maintain forest conditions and management activities that contribute to the health of global ecological cycles.

**Element 4.1 Carbon Uptake and Storage**

Maintain the processes that take carbon from the atmosphere and store it in forest ecosystems.

Description of Values	Description of Objectives	Indicators
Carbon uptake and storage	Carbon uptake and storage (i.e. carbon balance) will be maintained	4.1.1



**Element 4.2 Forest Land Conversion**

Protect forestlands from deforestation or conversion to non-forests, where ecologically appropriate.

Description of Values	Description of Objectives	Indicators
Sustainable yield of timber	Limit the conversion of productive forests to other uses	2.2.1

**Criterion 5: Economic and Social Benefits**

Sustain flows of forest benefits for current and future generations by providing multiple goods and services.

**Element 5.1 Timber and Non-Timber Benefits**

Manage the forest sustainably to produce an acceptable and feasible mix of both timber and non-timber benefits. Evaluate timber and non-timber forest products and forest-based services.

Description of Values	Description of Objectives	Indicators
Sustainable yield of timber and non-timber benefits	Sustainable forest management that maintains timber and non-timber benefits	5.1.1 a), b)

**Element 5.2 Communities and Sustainability**

Contribute to the sustainability of communities by providing diverse opportunities to derive benefits from forests and by supporting local community economies.

Description of Values	Description of Objectives	Indicators
A range of benefits to local communities	Local communities and contractors will have the opportunity to share in benefits such as jobs, contracts and services	5.2.1 a) b), 5.2.2
Fair distribution of benefits across communities	A fair distribution of benefits and costs will be ensured across all communities in the local area	5.2.3, 5.2.4

**Criterion 6: Society’s responsibility**

Society’s responsibility for sustainable forest management requires that fair, equitable, and effective forest management decisions are made.



### Element 6.1 Aboriginal and Treaty Rights

Recognize and respect Aboriginal title and rights and treaty rights. Understand and comply with current legal requirements related to Aboriginal title and rights and treaty rights.

Description of Values	Description of Objectives	Indicators
Understanding and respecting Aboriginal and treaty rights	Aboriginal and treaty rights will be respected	6.1.1, 6.1.2, 6.1.3

### Element 6.2 Respect for Aboriginal Forest Values, Knowledge, and Uses

Respect traditional Aboriginal forest values, knowledge and uses as identified through the Aboriginal input process.

Description of Values	Description of Objectives	Indicators
Identify protected areas and sites that have special biological and cultural significance	The natural states and processes to maintain protected areas and sites that have special biological and cultural significance	6.2.1, 1.4.2
Understand and respect Aboriginal special needs	Early and effective consultation with Aboriginal peoples will be provided	

### Element 6.3 Forest Community well-being and resilience

Encourage, co-operate with, or help to provide opportunities for economic diversity within the community.

Description of Values	Description of Objectives	Indicators
Inclusive public process	Affected and locally interested parties will be involved in the development of the decision-making process through an open, transparent and accountable process	6.3.1
Worker safety	Effective worker safety program	6.3.2
	Approved safety program	6.3.3



### Element 6.4 Fair and Effective Decision-Making

Demonstrate that the Sustainable Forest Management public participation process is designed and functioning to the satisfaction of the participants and that there is general public awareness of the process and its progress.

Description of Values	Description of Objectives	Indicators
Current scientific, local and traditional knowledge	Forest management decisions will be based on scientific, local and traditional knowledge	6.4.1, 6.4.2, 6.4.3

### Element 6.5 Information for Decision-Making

Provide relevant information and educational opportunities to interested parties to support their involvement in the public participation process, and increase knowledge of ecosystem processes and human interactions with forest ecosystems.

Description of Values	Description of Objectives	Indicators
Current scientific, local and traditional knowledge	Forest management decisions will be based on scientific, local and traditional knowledge	6.5.1, 6.5.2 a), b)





---

## 7.0 Indicators & Indicator Matrices

---

The indicators and targets in an Sustainable Forest Management Plan (SFMP) provide the performance measures that are to be met through on-the-ground forest management activities. This section provides a detailed description of each of the indicators and targets in the SFMP. The Defined Forest Area (DFA) Indicator statements have been developed for each core indicator, and some core indicators incorporate more than one statement. These serve to put the target into context against the core indicator and make the target easily measurable. Many of the previous plan indicators were similar to the set of core indicators, thus the targets used to measure these core indicators have not changed significantly. Full conformance is required for many targets therefore no variance is appropriate. Where less than full conformance will pose an acceptable risk, an acceptable level of variance is indicated for the target.

Licenseses monitor the achievement of targets annually. Monitoring procedures for each target are described below. Management strategies provide further direction to the performance measures (indicators and targets) and serve as a guide during annual monitoring activities.

### 7.1 Objectives, Indicators & Targets

The SFMP process has served to further refine the information and concerns of the local public. Incorporating these concerns and ideas into operations through the established performance measures and ongoing monitoring ensures long-term sustainability of the forest resource. Any indicators established in this SFMP that are conducive to long term projections are noted below.

Section 5 describes the plans, policies, and management strategies that support the achievement of the targets in the SFMP.

### 7.2 Base Line for Indicators

The primary source of base line information for indicators is the initial monitoring report subsequent to adoption of the indicator. Where existing indicators and targets were used to satisfy a core indicator, the baseline will be identified as that from the previous SFMP. In some instances, particularly in the case of newly developed indicators, a baseline might be difficult to establish and thus be absent in the plan. In those situations, baseline information will become available through subsequent monitoring reports.

### 7.3 Current Status of Indicators

Current status of each indicator is as reported and updated in annual SFMP performance reporting. To obtain current information please refer to the most recent Annual Performance Monitoring Report (APMR) located at [www.Canfor.com](http://www.Canfor.com).



## 7.4 Forecasting

Forecasts are the projection of the expected or desired future condition. A variety of models have been used in the development of the projections. Where appropriate, the projections have been incorporated into the SFMP targets as the expected response or outcome for each target. Forecasting of many of the SFMP indicators and targets occurred during the development of the Forest Management Plan (FMP). The model used in the Timber Supply Analysis (TSA) for the FMP uses the indicators and targets as inputs and constraints that interact with each other. The model works to find a balance and optimal solution to meet these constraints and targets, which results in the selection of a Preferred Forest Management Scenario (PFMS) Spatial Harvest Sequence (SHS). The outputs from the PFMS are quantitative forecasts of the indicators and targets of the SFMP.

Examples of this are Indicators 1.1.2 Distribution of Forest Type, 1.1.3b) Patch Size and 1.1.3c) Seral Stage. A change to one will change the results of others. Many quantitative indicators have tables indicating the current state and forecast over the 200 year planning period.

Other indicators and targets are qualitative, and although they are not based on quantitative model outputs they are based on local values, sound science, and legislation. In these cases, achievement of the target is deemed to achieve the values and objectives the indicator represents. In these cases, the forecast is the desired future condition of the value and objective.

## 7.5 Legal Requirements

Awareness of legal requirements is essential when considering suitable Objectives for an Element and determining appropriate Indicators and Targets. In the following list of Indicators, applicable Acts and Regulations are noted in the “Legal Requirements” section. Specific sections/ subsections of these Acts and Regulations have not been identified to avoid having to manage the ongoing changes to forest legislation. Canfor Alberta ensures that specific legislation related to values, objectives, indicators, and targets (VOITs) is known and complied with by staying current with legal requirements. Subscribing to commercial services, reliance on in-house staff or industry associations, and participating in joint legislative review committees are just some of the methods used by Canfor to remain current with legislation.

## 7.6 Response

Canfor Alberta’s SFMP is also used to address Annex 4 of the *Alberta Forest Management Planning Standard (AFMPS)* for the FMP. Annex 4 requires that the company state a response for each target to indicate what action will be taken to appropriately address those targets that are not met (AESRD, 2006).



## 7.7 Indicators in the Sustainable Forest Management Plan

### 1.1.1 Representation of Plant Communities at the Landscape Level

<b>Criterion 1:</b> Biological Diversity	<b>Element 1.1:</b> Ecosystem Diversity
<b>Value</b>	Natural ecosystems on the landscape
<b>Objective</b>	All ecosystems are represented on the landscape at current levels
<b>CSA Core Indicator</b>	1.1.1 Ecosystem area by type (AESRD VOIT 1.1.1.4)
<b>Indicator Statement</b>	<b>Uncommon (forest/woodland) plant communities maintained</b>
<b>Description of indicator</b>	Alberta Conservation Information Management System develops tracking lists of elements that are considered of high conservation priority because they are rare or special in some way. Maintenance of uncommon (Forested/Woodland) plant communities is a societal value, important in maintaining biodiversity.
<b>Target</b>	<b>100% of identified uncommon (forest/woodland) plant communities will be maintained</b>
<b>Description of target</b>	Uncommon forest/woodland plant communities, defined as either S1 or S2 in the Alberta Conservation Information Management System, will be maintained on the Defined Forest Area through training, identification and development of site-specific strategies.

#### Basis for the Target

To ensure conservation of biodiversity, uncommon forest/woodland plant communities occurring on the Defined Forest Area may require special management considerations. The Alberta Conservation Information Management System (ACIMS) website provides information on the type and potential location of uncommon (forest/woodland) plant communities. [www.tpr.alberta.ca/parks/heritageinfocentre/default.aspx](http://www.tpr.alberta.ca/parks/heritageinfocentre/default.aspx)



### Means of Achieving Objective & Target (Strategies)

Three steps are required; mapping of potential locations, training in identification, and development of protection strategies for identified sites. The ACIMS plant community maps are compared annually to any new proposed harvest areas and roads to identify potential overlap between planned blocks and potential areas of S1 and S2 forest/woodland communities. Canfor has developed an *Uncommon Forest/Woodland Ecological Community Identification Guide* (Canfor, 2014) that will assist field personnel in identifying these communities. The identification manual also includes uncommon plant community reporting procedures and forms and will be distributed to all Planning and Permitting staff and contractors to be used for the field season.

Training on identification of S1 and S2 forest/woodland plant communities (Appendix 6) will be provided to employees and contractors. Finally, when S1 and S2 forest/woodland plant communities are identified during the field operations stage, strategies to protect and mitigate impact will be developed in consultation with the Government.

### Current Status

ACIMS has added Canfor to its uncommon plant communities update notification list. (<http://tpr.alberta.ca/parks/heritageinfocentre/datarequests/default.aspx>)

Currently, there are no known sensitive plant communities on the DFA and there is one identified non-sensitive plant community on the DFA.

**Table 2. Known Uncommon Plant Communities on Canfor's DFA**

Type	S_RANK	SNAME	Common Name
Non-sensitive	S2S3	<i>Populus tremuloides / Rubus parviflorus / Aralia nudicaulis</i>	Trembling Aspen/thimbleberry/wild sarsaparilla



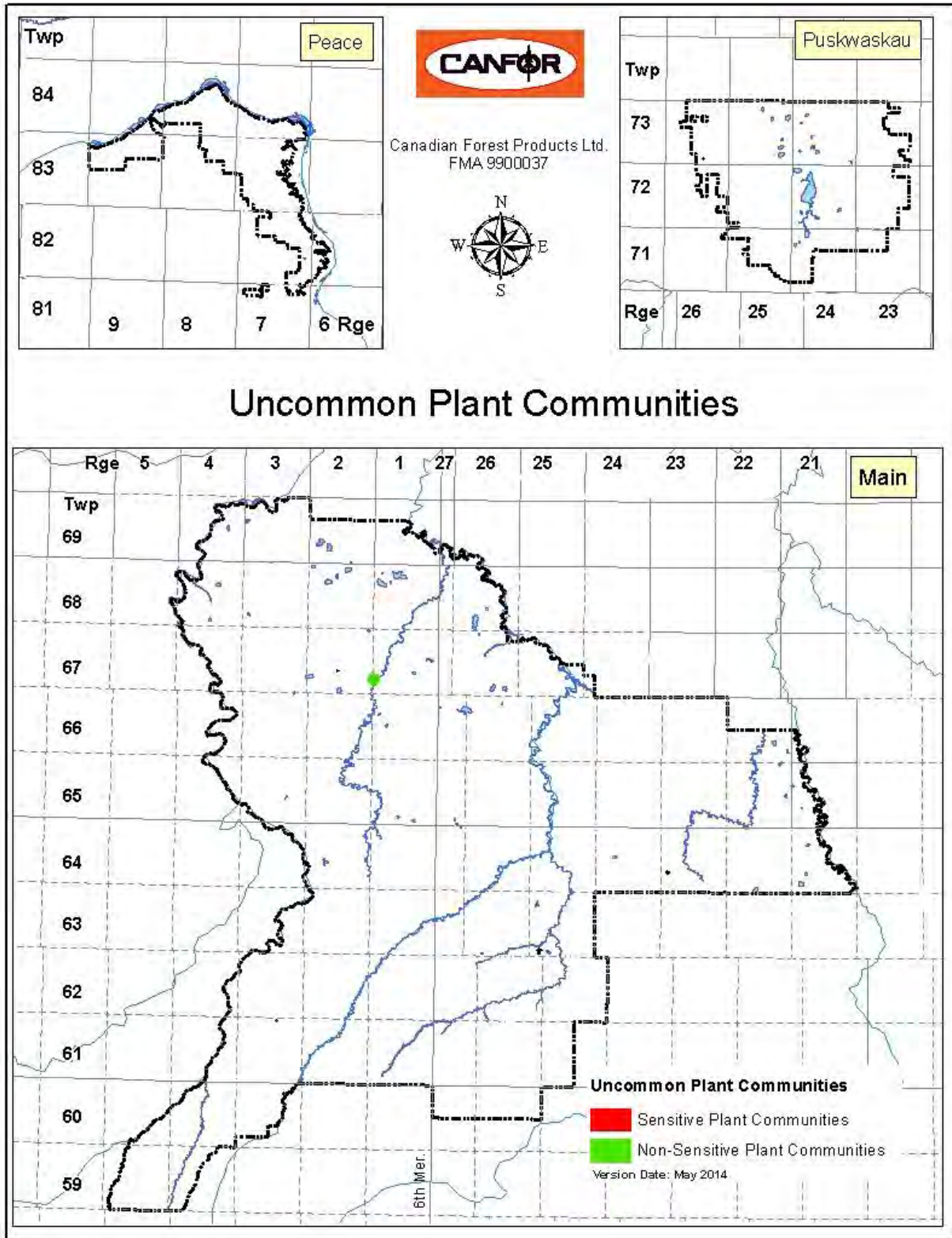


Figure 7: Uncommon Plant Communities on Canfor's DFA



## **Forecast**

Uncommon forest/woodland plant communities will be maintained into the future.

## **Legal Requirements**

*Alberta Forest Management Planning Standard, Annex 4 – Performance Standards 1.1.1.4*

## **Monitoring & Measurement**

### **Annual:**

The following will occur:

- A list demonstrating that Final Harvest Plans were compared to ACIMS classification and mapping for potential overlap will be maintained;
- training of Planning employees will be recorded in the Eclipse Training Database;
- field contractor training will be recorded on the prework form; and
- all field confirmed sites will be reported to ACIMS and management strategies developed.

## **Reporting Process**

Results will be reported in the Annual Performance Monitoring Report (APMR) and all field confirmed sites will be reported to ACIMS.

## **Acceptable Variance**

No variance; 100% of identified uncommon (forest/woodland) plant communities will be maintained.

## **Response**

If the target is not met, a root cause analysis will be completed to determine cause. Once cause is determined, the process may be modified.





### 1.1.2 Distribution of Forest Type

<b>Criterion 1:</b> Biological Diversity	<b>Element 1.1:</b> Ecosystem Diversity
<b>Value</b>	Natural ecosystems on the landscape
<b>Objective</b>	All ecosystems are represented on the landscape at current levels
<b>CSA Core Indicator</b>	1.1.2 Forest area by type or species composition (no AESRD VOIT)
<b>Indicator Statement</b>	<b>Percent distribution of forest type (treed conifer, treed broad leaf, treed mixed) &gt;20 years old across Defined Forest Area</b>
<b>Description of indicator</b>	Tree species composition and stand structure are important variables that affect the biological diversity of a forest ecosystem, providing structure and habitat for other organisms.
<b>Target</b>	<b>Maintain the current baseline percent distribution of forest types (treed conifer, treed broad leaf, treed mixed) &gt;20 years old into the future</b>
<b>Description of target</b>	Retain the broad forest cover types into the future.

#### **Basis for the Target**

Tree species composition, stand age, and stand structure are important variables to the biological diversity of a forest ecosystem, providing structure and habitat for other organisms. Ensuring a diversity of tree species within their natural range of variation improves ecosystem resilience and productivity, and positively influences forest health.

This guides forest managers in maintaining the natural forest composition in an area and lends itself to long-term forest health and productive forests that uptake carbon. Reporting on this indicator provides high-level information by broad forest type, forest succession, and management practices that might alter species composition.

Treed conifer forests are those where conifers dominate the species mix (at least 80% of trees are conifer); treed broad leaf forests are those where mostly deciduous trees dominate the species mix (at least 80% of trees are broad leaf); and mixed forests are those that fall within the middle range where neither conifer or broad leaf trees dominate the species mix.

#### **Means of Achieving Objective & Target (Strategies)**

To maintain baseline ranges it is critical that regenerated forests are managed to the proper trajectory. Forest plans will incorporate reforestation strategies that retain the natural balance of broad forest types within the DFA. Silviculture plans will be implemented and results will be monitored. The broad forest types were derived from stratification used in the FMP.



## Current Status

The percent distribution of forest types (**Error! Reference source not found.**) greater than 20 years of age across the DFA is 32% treed conifer, 13% treed broadleaf, and 55% treed mix (2014 baseline derived from Alberta Vegetation Inventory).

## Forecast

Healthy ecosystems with a diversity of native (treed conifer, treed broad leaf, and treed mixed) species maintained at endemic and sustainable levels as predicted in Table 3 for years 10, 20, 50, 100 and 200.

**Table 3. Distribution of Forest Types (ha)**

Year	Treed Conifer (ha)	Treed Broad Leaf (ha)	Treed Mixed (ha)	Treed Conifer (%)	Treed Broad Leaf (%)	Treed Mixed (%)
Current	125,793	50,844	218,835	32%	13%	55%
10	103,644	30,320	223,218	29%	8%	62%
20	98,182	30,652	201,755	30%	9%	61%
50	97,361	45,814	139,682	34%	16%	49%
100	90,299	30,885	159,436	32%	11%	57%
200	85,298	29,613	155,629	32%	11%	58%

## Legal Requirements

Not applicable.

## Monitoring & Measurement

### Periodic:

The percentage of area by forest type will be compared to the PFMS SHS every 2 years to ensure that the forest types meets the levels identified and is therefore trending towards levels identified over the long-term.

## Reporting Process

The results will be reported in the Annual Performance Monitoring Report.

## Acceptable Variance

+/- 10% of the baseline percent for all three forest types

## Response

If the target is not met, a root cause analysis will be completed to determine cause. Once cause is determined, the process may be modified.



### 1.1.3a) Old Interior Forest

<b>Criterion 1:</b> Biological Diversity	<b>Element 1.1:</b> Ecosystem Diversity
<b>Value</b>	Natural ecosystems on the landscape
<b>Objective</b>	All ecosystems are represented on the landscape at current levels
<b>CSA Core Indicator</b>	1.1.3 Forest area by seral stage or age class (AESRD VOIT 1.1.1.2b)
<b>Indicator Statement</b>	<b>Area of old interior forest by Natural Region by cover class across the Defined Forest Area</b>
<b>Description of indicator</b>	Old interior forests are defined by both an age and size criteria. The percentage of the land base that meets both criteria within the Boreal and Foothills Natural Regions are derived and used as targets.
<b>Target</b>	<b>100% of area of old interior forest will be within the 10 year forecast by Natural Region</b>
<b>Description of target</b>	The amount of old interior forest is derived from the approved forest cover database (Alberta Vegetation Inventory) and a Geographical Information System (GIS) algorithm to extract the data. This initial amount is used as a target for the remainder of the 200-year planning horizon. The timber supply model spatially projects the land base into the future, enabling the projection of the amount of old interior forest that will exist at any given point in time.

#### **Basis for the Target**

Old interior forest is a habitat requirement for some species. Harvesting, and other disturbances such as fire, have historically reduced the amount of old growth habitat, as well as fragmented larger old growth stands that would meet the habitat requirements of those species. New forest planning tools allow the forest manager to ensure stands of a specific description can be maintained along with some harvest level.

According to *Alberta Forest Management Planning Standards, Annex 4 - Performance Standards* (Appendix 4), old interior forest is a forest area greater than 100 ha in size located beyond edge effect buffer zone (1) along the edge (2). The interior forest objective will use a common age, definitions for all cover classes (yield groups) to prevent breaking up forest patches that have a common origin date (AESRD, 2006).

Where:

(1) *Forest edge: any of the following: a) a linear disruption in forest cover greater than 8m in width, or b) the line along which forest seral stage class changes.*



(2) Edge effect buffer zone: 60m where adjacent area is non-forested or less than 40 yrs. old; 30m where adjacent forest stand is >= 40 yrs. and less than mature forest; 0m where adjacent forest stand is mature forest (AESRD, 2006).

### Means of Achieving Objective & Target (Strategies)

The starting levels of old interior forest are derived from the land base summaries of the Alberta Vegetation Inventory data using old interior forest criteria. These levels are listed by Natural Region and cover groups in Table 4. Modeling was completed and the PFMS selected to ensure that these levels could be achieved at key points in time (current, 10, and 50 years).

### Current Status

Table 4 shows the current amount of area of old interior forest by Natural Region and cover group.

**Table 4. Old Interior Forest by Natural Region**

Subregion	Cover Class	Old Interior Forest Area (ha)					
		Current	Year 10	Year 20	Year 50	Year 100	Year 200
Boreal	C	419	458	1,007	7,260	10,174	10,357
	CD	94	189	65	34	97	99
	D	-	4	263	1,150	730	770
	DC	43	96	79	72	220	221
	Du	-	-	-	15	340	306
<b>Boreal Total</b>		<b>556</b>	<b>747</b>	<b>1,414</b>	<b>8,531</b>	<b>11,561</b>	<b>11,753</b>
Foothills	C	4,714	7,129	7,442	12,815	13,062	13,970
	CD	301	67	83	148	188	195
	D	2	4	-	195	278	233
	DC	93	56	45	47	123	133
	Du	-	-	-	18	119	192
<b>Foothills Total</b>		<b>5,110</b>	<b>7,256</b>	<b>7,570</b>	<b>13,223</b>	<b>13,770</b>	<b>14,723</b>
<b>Total</b>		<b>5,666</b>	<b>8,003</b>	<b>8,984</b>	<b>21,754</b>	<b>25,331</b>	<b>26,476</b>

### Forecast

Old interior forest by Natural Region will be maintained at target levels outlined in Table 4 through time.

### Legal Requirements

*Alberta Forest Management Planning Standard, Annex 4 – Performance Standards 1.1.1.2b*

### Monitoring & Measurement

#### Periodic:

The timber supply model forecasts the area of old interior forest by Natural Region from the PFMS. Checks will be completed every 5 years to verify trend towards meeting predicted levels in Table 4.



## **Reporting Process**

At the end of year 5, the actual old interior forest will be compared to the target and reported in the APMR.

## **Acceptable Variance**

Area of old interior forest will not be less than 90% of the 10 year forecast by Natural Region for each cover group.

## **Response**

If the target is not met, a root cause analysis will be completed to determine cause. Once cause is determined, the process may be modified.



### 1.1.3b) Patch Size

<b>Criterion 1:</b> Biological Diversity	<b>Element 1.1:</b> Ecosystem Diversity
<b>Value</b>	Natural ecosystems on the landscape
<b>Objective</b>	All ecosystems are represented on the landscape at current levels
<b>CSA Core Indicator</b>	(AESRD VOIT 1.1.1.2a)
<b>Indicator Statement</b>	<b>Range of patch sizes by subunit and entire Defined Forest Area</b>
<b>Description of indicator</b>	Patch definitions include age, seral, structural-based, and habitat-based systems. These systems all classify contiguous stands into patches based on similar criteria. Patch dynamics are explored showing how patch distributions change in a variety of classification-dependent ways as the landscape ages.
<b>Target</b>	<b>Patch size distribution will achieve natural patch size distribution levels over the 200 year planning horizon</b>
<b>Description of target</b>	The distribution of patch size is reported by 0 - 100 ha, 100 - 500 ha and 500+ hectare classes. These classes were defined based on extensive literature review and the maximum 500-hectare aggregation rule.

#### **Basis for the Target**

Fragmentation of the forest landscape is an ecological concern related to some plants and animals. Maintenance of a natural range of patch sizes will allow these species to continue their presence on the land base. Patch size distribution targets were derived for the Boreal Forest and Foothills Natural regions based on theoretical fire-return intervals (ORM, 2000). Targets for the Boreal Forest Natural region were derived from measured patch size classes of four 20-year periods of unmanaged forests (Tanner, 1996); while targets for the Foothills Natural Region were based on the distribution of patch sizes in historical pre-suppression air photos of the Foothills Model Forest in Hinton, Alberta (Andison, 1997). The targets for the reporting units (FMA area and the Peace, Puskwaskau and Main portions) are weighted based on the proportion of areas in the Boreal Forest and Foothills Natural Regions.





**Table 5. Natural Disturbance Patch Size Class Percentage**

Reporting Areas	Percent by Area					
	1–100 ha		100–500 ha		500+ ha	
	LL	UL	LL	UL	LL	UL
FMA Area	10	16	14	25	53	82
Peace	14	23	13	25	52	73
Puskwaskau	14	23	13	25	52	73
Main	9	15	14	25	53	83
<b>Notes:</b>						
LL= Lower Limit; UL= Upper Limit						

**Means of Achieving Objective & Target (Strategies)**

The model used for the TSA was constrained to achieve the targeted natural disturbance patch size classes defined in Table 5 over the 200 year planning horizon. The outputs of the PFMS are summarized in Table 6, which demonstrates that through the 200 year planning horizon patch size distribution is trending towards the natural levels. Actual harvest levels will be compared to the SHS of the PFMS to ensure that the patch size distribution meets the levels identified in Table 6 and is therefore trending towards the natural levels identified in Table 5 over the long-term.

**Current Status**

The current patch size distribution is illustrated in Table 6.

**Forecast**

The natural range of patch size distribution will be achieved as outlined in Table 5, over the 200 year planning horizon.



**Table 6. Current and Forecast Patch Size Distribution**

Reporting Areas	Year	Percent by Area		
		1–100 ha	100–500 ha	500+ ha
FMA Area	Current	59	36	5
	10	30	36	34
	20	19	28	53
	50	21	25	55
	100	17	24	58
	200	17	24	59
Main	Current	59	36	5
	10	30	38	32
	20	19	29	53
	50	20	25	54
	100	16	25	59
	200	17	25	58
Peace	Current	46	29	25
	10	31	15	54
	20	11	22	67
	50	19	20	62
	100	21	13	66
	200	15	15	70
Puskwaskau	Current	68	32	0
	10	27	20	53
	20	24	26	49
	50	23	23	54
	100	23	24	53
	200	23	25	52

**Legal Requirements**

*Alberta Forest Management Planning Standard, Annex 4 – Performance Standards 1.1.1.2a*

**Monitoring & Measurement**

**Periodic:**

The timber supply model forecasts the area of old interior forest by Natural Region from the PFMS. Checks will be completed every 5 years to verify trend towards meeting predicted levels.

**Reporting Process**

At the end of year 5, the actual patch size distribution will be compared to the targets and reported in the APMR.



### **Acceptable Variance**

+/-10% of the PFMS 10 year forecast.

### **Response**

If the target is not met, a root cause analysis will be completed to determine cause. Once cause is determined, the process may be modified.



**1.1.3c) Seral Stage**

<b>Criterion 1:</b> Biological Diversity	<b>Element 1.1:</b> Ecosystem Diversity
<b>Value</b>	Natural ecosystems on the landscape
<b>Objective</b>	All ecosystems are represented on the landscape at current levels
<b>CSA Core Indicator</b>	1.1.3 Forest area by seral stage or age class (AESRD VOIT 1.1.1.1)
<b>Indicator Statement</b>	<b>Percent of area of pioneer, young and old forest by Natural Region across the Defined Forest Area</b>
<b>Description of indicator</b>	Seral stages are defined by the age of the stand at breast height for different yield groups. The breast height age ranges used to define seral stages are presented in Table 8. Seral stage distribution “is important for the conservation of biodiversity because it enables timber harvests to be planned so as to maintain a full range of successional habitats for wildlife and ecosystem types over the long-term” (CCFM, 1997).
<b>Target</b>	<b>100% of pioneer, young and old forest by Natural Region will meet the Preferred Forest Management Scenario forecast</b>
<b>Description of target</b>	The land base summaries from the Alberta Vegetation Inventory will provide the amount of old, mature, and young forest within the gross and net land bases. The models used to determine the annual allowable cut will be constrained to ensure that seral stage targets are achieved.

**Basis for the Target**

Seral stage targets are based on the natural range of variation and the assumption that all native species and ecological processes are more likely to be maintained if managed forests are made to resemble forests created by natural disturbance agents, such as wildfires and wind. If anthropocentric disturbance regimes mimic naturally occurring disturbances we are more likely to achieve biodiversity objectives over the long-term.

Historically in Alberta, the Boreal Forest and the Foothills Natural Regions experienced frequent wildfires that ranged in size from small spot fires to large fires covering thousands of hectares. Natural burns generally contained unburned patches of forest, which result in a landscape of even-aged regenerating stands containing older patches of remnant forest. The implementation of a fire suppression policy circa 1950, timber harvesting, and other industrial activities all had an impact on the makeup of the forest in the DFA. Effective fire suppression within Canfor’s DFA resulted in an average annual burn rate of 12.5 ha/year between 1986-2000 (Canfor, 2003).



The following describes the process used to determine the seral stage distribution for the Forest Management Agreement area under an historic natural disturbance regime.

**Spatially Explicit Landscape Event Simulator (SELES)**

The Spatially Explicit Landscape Event Simulator (SELES) model was used as a tool to investigate the effect of natural disturbances and succession on the landbase. The model tests hypotheses about landscape dynamics and characterizes natural disturbance regimes in order to determine the natural range of variability (NRV) of forest seral stage, and subsequently to develop seral stage targets.

**SELES Model Parameters**

The dataset used was derived from the TSA dataset and converted into ASCII files for the 3 fields of interest: age, species, and yield group. The model includes 2 landscape events: succession and fire. The succession event ages each forested stand each year with no limits for maximum stand age or species change over time. The fire event is dependent on user defined inputs: average fire size, fire cycle or fire return interval (FRI), and mean fires per year (Table 7). It was not dependent on any other variables such as aspect, elevation or species. Mean fire size was sourced from literature and the formula to calculate mean fires per year was sourced from the 'v5\_fire2' fire model.

$$\text{Mean Fires Per Yr} = \text{ForestSize} / (\text{FireCycle} * \text{MeanFireSize})$$

**Table 7. SELES Fire Input Assumptions**

Ecozone	GPFMA unit	Forest Size (ha)	Mean Fire Size	Fire Cycle	Mean Fires Per Yr (calculated using above equation)
Boreal mixedwood	Pusk	64,756	10	40, 60, 80	162, 108, 81
Lower foothills	Main	293,470	20	60, 80, 100	245, 183, 147

For each ecozone / fire cycle combination, 20 1,000 year iterations were run to determine summary statistics for seral stage age range (minimum, maximum, median, mean, and standard deviation). The impact on timber supply was examined by using alternative percentage values for each seral stage age range.

**Seral Stage Definitions**

The five seral stage categories identified in Table 8 have defined age ranges depending on the yield group to which a stand belongs. These age ranges reflect total stand age and have been adjusted from previous analyses to include the years to breast height and to be consistent with the yield curves used in the forest estate model. These seral stage ranges were used to summarize the results of the fire return interval modelling.

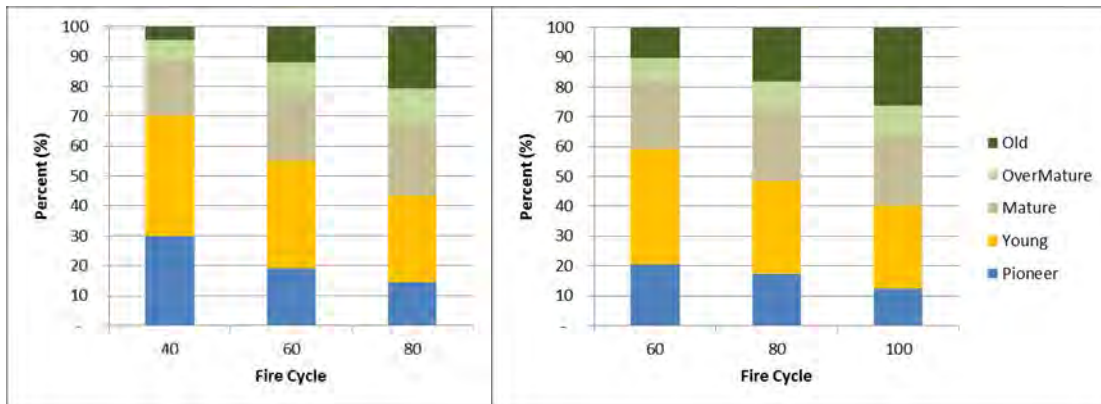


**Table 8. Seral Stage Age by Yield Group**

Yield Group	Species	Pioneer	Young	Mature	O.Mature	Old	Years to BH
1	AW	0-6	7-26	27-76	77-116	117+	6
2	AW	0-6	7-26	27-76	77-116	117+	6
3	SW	0-15	16-55	56-95	96-135	136+	15
4	BW	0-6	7-26	27-76	77-116	117+	6
5	FB	0-15	16-55	56-115	116-135	136+	15
6	SW	0-15	16-55	56-95	96-135	136+	15
7	PB	0-6	7-26	27-86	87-116	117+	6
8	PL	0-10	11-50	51-90	91-130	131+	10
9	PL	0-10	11-40	41-80	81-130	131+	10
10	PL	0-10	11-50	51-100	101-130	131+	10
11	PL	0-10	11-50	51-100	101-130	131+	10
12	SB	0-20	21-70	71-150	151-170	171+	20
13	SB	0-20	21-70	71-160	161-180	181+	20
14	SB	0-20	21-60	61-120	121-150	151+	20
15	SW	0-15	16-55	56-105	106-135	136+	15
16	SW	0-15	16-55	56-105	106-135	136+	15
17	SW	0-15	16-55	56-105	106-135	136+	15

**SELES Results**

The mean percentages in each seral stage from the SELES runs are shown in Figure 8. As FRI increases, the percentage in older seral stages also increases. For Boreal, the average percentage in old seral forest varies from 5%, 12% and 21% for FRIs of 40, 60 and 80 years. In the Foothills, the average percentage in old seral forest varies from 10%, 18% and 26% for FRIs of 60, 80 and 100 years.

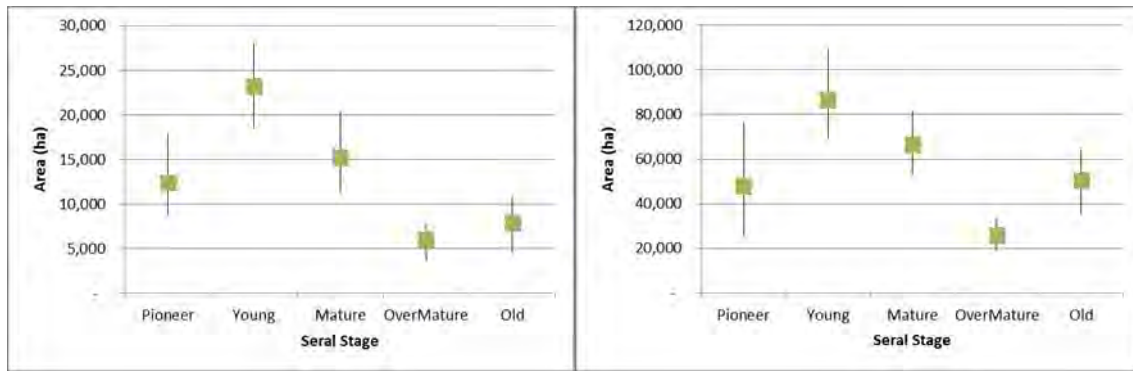


**Figure 8: Comparison of Mean Values by FRI Boreal (LHS) and Foothills (RHS)**

Each set of SELES runs also have minimum and maximum values around the mean as shown graphically in Figure 9 for the Boreal FRI 60 years and Foothills FRI 80 years.







**Figure 9: Minimum, Mean, and Maximum Area for Boreal FRI 60yrs (LHS) and Foothills FRI 80yrs (RHS)**

Previous seral stage targets were based on a 40 year FRI in the Boreal Forest and 60 year FRI in Foothills and are similar to the corresponding mean FRI values from SELES. Feedback on these targets suggests that these FRIs may be too short, as a lower FRI indicates more frequent fires on the landbase which creates less old seral forest. In order to achieve increased levels of old seral forest the seral stage targets are based on an FRI of 60 years in the Boreal and 80 years in the Foothills.

By applying mean and maximum NRV values from the SELES analysis as minimums in the TSA we are saying that over the 200 year planning horizon old values can never fall below the maximum or mean NRV values and that the landscape will never experience the full range of NRV. By applying the minimums of the NRV from SELES as minimums in the TSA model we achieve results that are closer to the NRV. Only pioneer, young, and old targets were enforced in the TSA model as it was determined that if these targets are met, then the mature and over-mature targets would subsequently be met as well.

Within in the Foothills Natural Region old seral levels trended towards the minimum values for the majority of the 200 year planning horizon. Based on this, the old seral targets were adjusted to be at the mean values but the model was allowed to violate these constraints while always attempting to minimize these violations thereby increasing the older seral harvest levels to be closer to the NRV.

Within the Boreal Mixedwood Natural Region the application of minimum values in the model resulted in an old seral distribution that was closer to the NRV with no further modifications to the targets required (Table 9).



**Table 9 Application of SELES Results to Seral Stage Targets**

Seral Stage	Boreal Mixedwood (%Area)										
	Previous Targets (FRI@40)	Mean			Low Range NRV			High Range NRV			Proposed Change (%)
		FRI (Years)			FRI (Years)			FRI (Years)			
	40	60	80	40	60	80	40	60	80		
Pioneer	22	30	19	14	41	28	23	21	13	11	-3
Young	44	40	36	29	51	43	35	30	28	23	-8
Mature	25	19	24	24	15	18	17	24	31	26	-2
Over Mature	5	7	9	12	4	6	10	11	12	14	4
Old	4	5	12	21	2	7	16	8	17	27	8

Seral Stage	Foothills (%Area)										
	Previous Targets (FRI@40)	Mean			(Low Range NRV)			(High Range NRV)			Proposed Change (%)
		FRI (Years)			FRI (Years)			FRI (Years)			
	60	80	100	60	80	100	60	80	100		
Pioneer	15	21	17	12	30	28	18	13	9	8	2
Young	42	39	31	28	48	39	34	31	25	19	-11
Mature	25	23	24	23	17	19	18	28	29	30	-1
Over Mature	7	8	9	10	5	7	7	11	12	13	2
Old	10	10	18	26	8	13	23	14	23	31	8

**Table 10 Seral Stage Targets**

Seral Stage	Boreal (% Area)
	FRI (60 Years)
Pioneer	28
Young	43
Mature	18
Over Mature	6
Old	7

Seral Stage	Foothills (% Area)
	FRI (80 Years)
Pioneer	17
Young	31
Mature	24
Over Mature	9
Old	18



## Means of Achieving Objective & Target (Strategies)

The TSA outlines current and future seral stage distribution of the PFMS over the 200-year planning horizon. Actual harvest levels will be compared to the SHS of the PFMS to ensure that the seral stage distributions by Natural Regions meet the levels identified in Table 11 and is therefore achieving the natural levels identified in Table 10 over the long-term.

### Current Status

The current distribution of gross forest landbase by seral stage is illustrated in Table 11.

### Forecast

The natural range of seral stage distribution will be achieved as outlined in Table 11, over the 200-year planning horizon.

**Table 11. Percentage Distribution of Gross Forested Land Base By Seral Stage**

Natural Region	Year	Seral Stage Percent by Natural Region				
		Pioneer	Young	Mature	O. Mature	Old
Boreal	Current	5	8	55	28	4
	10	8	12	44	28	7
	20	11	17	37	26	8
	50	18	23	22	26	12
	100	11	34	38	4	12
	200	13	31	39	4	12
Foothills	Current	9	18	32	29	11
	10	13	22	27	23	14
	20	14	25	26	19	15
	50	17	31	26	11	14
	100	18	35	29	2	15
	200	25	35	23	1	16

### Legal Requirements

*Alberta Forest Management Planning Standard, Annex 4 – Performance Standards 1.1.1.1*

### Monitoring & Measurement

#### Periodic:

Actual harvest levels will be compared to the SHS of the PFMS forecasts every 5 years to ensure that the seral stage distribution by Natural Region meets the levels identified in Table 11 and is therefore trending towards the natural levels identified in Table 10 over the long-term.

### Reporting Process

At the end of year 5, the actual pioneer, young and old seral stage distribution by Natural Region will be compared to the targets and reported in the APMR and Canfor's 5-year Stewardship Report.



### **Acceptable Variance**

+/-20% of the PFMS 10 year forecast

### **Response**

If the target is not met, a root cause analysis will be completed to determine cause. Once cause is determined, the process may be modified.



### 1.1.4a) Structural Retention

<b>Criterion 1:</b> Biological Diversity	<b>Element 1.1:</b> Ecosystem Diversity
<b>Value</b>	Natural ecosystems on the landscape
<b>Objective</b>	All ecosystems are represented on the landscape at current levels
<b>CSA Core Indicator</b>	1.1.4 Degree of within-stand structural retention (AESRD VOIT 1.1.2.1a)
<b>Indicator Statement</b>	<b>Percent of merchantable area of the total annual harvested area retained as structure retention across the Defined Forest Area</b>
<b>Description of indicator</b>	The % amount of internal merchantable un-harvested and dispersed retention retained as structure retention across the Defined Forest Area
<b>Target</b>	<b>On a 5 year rolling average, no less than 4% of the area (ha) harvested will be retained as merchantable un-harvested and dispersed structure retention across the Defined Forest Area</b>
<b>Description of target</b>	Merchantable structure retention (standing trees) will be left standing within the boundaries of harvested areas to maintain ecological representation across the landscape.

#### **Basis for the Target**

Natural disturbances (i.e. fire, floods, avalanches, wind events, insects and disease infestations) rarely kill all trees within the disturbed area. Within all disturbance types, “skips” or “islands” result in patches of live trees remaining within disturbed areas. The retention of single live trees and patches of live merchantable trees in harvest areas creates habitat in the harvested areas that is similar to that found within burned and other naturally disturbed areas.

Complexity of stand structure is a key component of an operational strategy to sustain biodiversity in forested ecosystems (Bunnell & Vernier, 2007). This approach can utilize a broad spectrum of retention strategies, with varying amounts, types and spatial patterns.

Patches of residual structure provide thermal and protective cover for many wildlife species can be used to protect sites of biological significance and unique features, maintain hydrological values, maintain interior forest characteristics, and act as corridors for wildlife migration. Dispersed retention provides additional stand level complexity and long-term recruitment of course woody debris, which is very important in maintaining biological diversity.



## Means of Achieving Objective & Target (Strategies)

The design and layout phase will identify planned merchantable un-harvested retention. Planned patches may be selected for a variety of reasons including: additional watercourse buffers, machine free zones, steep slopes, raptor nests, seepage areas, cabins, etc. Dispersed retention will be left when trees and snags of high value (nests, cavities) have been identified and in areas of high migratory bird value during summer operations. Areas will be classified as non-merchantable and merchantable for the purpose of calculating area retained.

## Current Status

The total harvested area from May 1, 2013 to April 30, 2014 (2013 timber years) was 2219ha, therefore 10% of the total area was left as structural merchantable retention.

**Table 12. Percent Structure Retention**

Year	Total Area Harvested (Ha)	Un-Harvested Merchantable Retention (Ha)	Dispersed Merchantable Retention (Ha)	Total Merchantable Retention (Ha)	Percent Merchantable Retention
2013-2014	2219	59	167	227	10%

## Forecast

By following the “Means of Achieving Objective and Target (Strategies)” sections of this indicator, healthy ecosystems with a diversity and abundance of native species and habitats will be maintained.

## Legal Requirements

*Alberta Forest Management Planning Standard, Annex 4 – Performance Standards;*

*Occupational Health and Safety Act; and*

*Forest and Prairie Protection Act*

## Monitoring & Measurement

### Annual:

The amount of structure retained on harvest areas will be measured annually by using GPS technology or interpreted digital imagery.

## Reporting Process

Structure retention will be calculated on previous year’s harvested blocks using digital imagery and results will be reported in the APMR. The APMR will list current and historical retention achievement as a summary for all blocks in a given year.

## Acceptable Variance

No less than 3.0% of the 5 year rolling average harvested area (ha) will be left un-harvested as structural retention.

## Response

Adjust activities.





### **1.1.4b) Riparian Management**

<b>Criterion 1:</b> Biological Diversity	<b>Element 1.1:</b> Ecosystem Diversity
<b>Value</b>	Natural ecosystems on the landscape
<b>Objective</b>	Retain ecological values and functions associated with riparian zones)
<b>CSA Core Indicator</b>	1.1.4 Degree of within-stand structural retention (AESRD VOIT 1.1.1.6 & 3.2.2.1)
<b>Indicator Statement</b>	<b>Number of non-compliances where forest operations are not consistent with riparian management requirements as identified in operational plans</b>
<b>Description of indicator</b>	Infractions would indicate systems failures around protecting riparian areas.
<b>Target</b>	<b>Zero non-compliances, specific to Operating Ground Rules, with riparian management requirements in forest operations</b>
<b>Description of target</b>	Operating Ground Rules infractions involving riparian areas reported to the Province, or found by the Province will be reported.

#### **Basis for the Target**

Riparian management areas provide opportunities for connectivity of forested cover along waterways, which are generally areas with high value for wildlife habitat and movement.

#### **Means of Achieving Objective & Target (Strategies)**

Block and road layout prior to harvest requires the identification of all riparian areas (as per Operating Ground Rules). Operating and road maintenance plans will include operational strategies for riparian areas.

#### **Current Status**

One non-compliance related to riparian management requirements was reported in Canfor's Incident Tracking System (ITS) in the 2013 timber year. In that incident, a portion of a buffer was logged along a transitional creek. The details of the incident have been recorded and action plans created in Canfor's ITS.

#### **Forecast**

By following the "Means of Achieving Objective and Target (Strategies)" sections of this indicator, it is anticipated that properly functioning riparian systems leading to the conservation of fish habitat and water quality will be maintained.



## Legal Requirements

*Timber Management Regulations;*

*Canfor Forest Management Agreement area Operating Ground Rules;*

*Federal Fisheries Act;*

*Water Act; and*

*Alberta Forest Management Planning Standard, Annex 4 – Performance Standards*

## Monitoring & Measurement

### **Annual:**

Self-reporting, internal/external audits, final harvest inspections, and Forest Operations Monitoring Program.

## Reporting Process

The Annual Performance Monitoring Report will list any non-conformance and non-compliance incidents that occurred during the previous year's activities. This list will be a summary of incidents reported in ITS.

## Acceptable Variance

Zero non-compliances, specific to Operating Ground Rules (OGRs), with riparian management requirements in forest operations.

## Response

Remediation of any outstanding issues is the first priority. All incidents are investigated. Root cause analysis is conducted where the cause is not clear. Strategies and procedures will be modified where appropriate.



### 1.1.4c) Balancing Fibre and Ecological Factors in Burned Forests

<b>Criterion 1:</b> Biological Diversity	<b>Element 1.1:</b> Ecosystem Diversity
<b>Value</b>	Natural ecosystems on the landscape
<b>Objective</b>	All ecosystems are represented on the landscape at current levels
<b>CSA Core Indicator</b>	1.1.4 Degree of within-stand structural retention (AESRD VOIT 1.1.1.5a)
<b>Indicator Statement</b>	<b>Area of un-salvaged burned forest</b>
<b>Description of indicator</b>	Forest fires are naturally occurring events. Traditionally, where burned areas of merchantable trees were large enough to justify operations, salvage logging recovered most of the timber. The indicator will track areas that have burned versus those that have been salvage logged in burned areas.
<b>Target</b>	<b>100% of burned areas that have salvage plans will be implemented in conformance with Alberta Environment and Sustainable Resource Development’s directive</b>
<b>Description of target</b>	Alberta Environment and Sustainable Resource Development, Forest Management Branch, Directive 2007-1 (AESRD, 2007b) (or its successors) directs the salvage plans and the retention required depending on burn size. All salvage plans will follow the directive.

#### Basis for the Target

Salvaging of fire killed timber to maintain forest growth must be balanced with allowing some burned areas to remain as habitat for plants and animals that require freshly burned forest for their survival. Following the Directive will ensure that this balance is attained.

#### Means of Achieving Objective & Target (Strategies)

Fire histories are obtained from the Province. Salvage plans will be developed and implemented as per AESRD’s Forest Management Branch *Fire Salvage Planning and Operations Directive 2007-1* (AESRD, 2007b), which directs salvage planning and operations. Meeting the intent of the Directive, Canfor Alberta will:

- Fires less than 1000 hectares: follow the normal *Canfor Forest Management Agreement area 9900037 Operating Ground Rules* (AESRD, 2011) retention strategies. Both green and burned patches may be selected for retention.



- Fires between 1000 and 10,000 hectares: Retain all unburned, wind-firm, islands in patches larger than two hectares up to a minimum of 10% and a maximum of 25%. Total retention will be between 10% and 25% of the merchantable-forested area, so burned timber areas will be retained where there are insufficient green tree patches.
- Fires larger than 10,000 hectares: A minimum of 25% of the merchantable area will be retained. The method of retention will be as per the Directive.

### **Current Status**

All fire salvage operations since 2007 have been consistent with the *Fire Salvage Planning and Operations Directive 2007-1*.

### **Forecast**

By following the *Fire Salvage Planning and Operations Directive 2007-1*, it is anticipated that forest growth will be maintained and balanced to allow some burned areas to remain as habitat for plants and animals that benefit from such areas.

### **Legal Requirements**

*Alberta Environment and Sustainable Resource Development, Forest Management Branch, Fire Salvage Planning and Operations Directive 2007-1*

*Alberta Forest Management Planning Standard, Annex 4 – Performance Standards 1.1.1.5a*

### **Monitoring & Measurement**

#### **Annual:**

Fire histories are obtained from the Province. All fires larger than 10 hectares in merchantable stands will be reported in the APMR. The Province will not approve salvage plans if they do not meet the Directive therefore; approval of the salvage plan denotes that the Directive was followed. All burned areas planned for salvage operations will have approved salvage plans.

### **Reporting Process**

Fires with more than 10 hectares of merchantable timber and the approved salvage plan will be listed in the APMR. Total area burned and area not harvested will be reported.

### **Acceptable Variance**

No variance; 100% of burned areas that have salvage plans will be implemented in conformance with *Fire Salvage Planning and Operations Directive 2007-1*.

### **Response**

If the target is not met, a root cause analysis will be completed to determine cause. Once cause is determined, the process may be modified.



### **1.1.4d) Balancing Fibre and Ecological Factors in Blowdown Forest Areas**

<b>Criterion 1:</b> Biological Diversity	<b>Element 1.1:</b> Ecosystem Diversity
<b>Value</b>	Natural ecosystems on the landscape
<b>Objective</b>	All ecosystems are represented on the landscape at current levels
<b>CSA Core Indicator</b>	1.1.4 Degree of within-stand structural retention (AESRD VOIT 1.1.1.5b)
<b>Indicator Statement</b>	<b>Area of un-salvaged blowdown</b>
<b>Description of indicator</b>	Blowdown of the trees in a forest is a natural event that may be stand replacing. Traditionally, where blowdown areas were large enough to justify operations, salvage logging recovered most of the timber. The indicator will track areas of blowdown greater than 10 hectares observed in the field and the percentage of those areas that are salvage logged.
<b>Target</b>	<b>In areas with significant blowdown (&gt;10ha), a minimum of 25% of the area will be left un-salvaged</b>
<b>Description of target</b>	All areas of blowdown greater than 10 hectares will be tracked and reported annually in the Annual Performance Monitoring Report. The area of those blowdown patches will also be reported. At least 25% of the reported blowdown areas will be left un-salvaged. The target will be on a cumulative area of blowdown and salvage logging.

#### **Basis for the Target**

Salvaging of blowdown timber to maintain forest growth must be balanced with allowing some blowdown areas to remain as habitat for plants and animals that require blowdown habitat for their survival as identified in Annex 4 of the *Alberta Forest Management Planning Standard* (AESRD, 2006).

#### **Means of Achieving Objective & Target (Strategies)**

Staff or government may identify areas of blowdown during their field duties. All areas larger than 10 hectares will be tracked and summarized in the APMR. Salvage plans will ensure that at least 25% of the cumulative area is not salvaged.



## Current Status

Blowdown events are very stochastic. No major blowdown events have been reported on the Forest Management Agreement area for a number of years. Historically, these areas were completely salvaged where economically accessible.

## Forecast

By following the “Means of Achieving Objective and Target (Strategies)” sections of this indicator, it is anticipated that forest growth will be maintained and balanced to allow some blowdown areas to remain as habitat for plants and animals that benefit from such areas.

## Legal Requirements

*Alberta Forest Management Planning Standard, Annex 4 – Performance Standards 1.1.1.5b*

## Monitoring & Measurement

### Annual:

Areas of un-salvaged vs salvaged blowdown larger than 10 hectares will be reported annually in the Annual Performance Monitoring Report.

## Reporting Process

Annually in the APMR the cumulative area blowdown and cumulative area salvage logged will be summarized. The difference will be shown as a percentage.

## Acceptable Variance

No variance; a minimum of 25% of blowdown areas will be left un-salvaged.

## Response

If the target is not met, a root cause analysis will be completed to determine cause. Once cause is determined, the process may be modified.





### 1.2.1a) Trumpeter Swans

<b>Criterion 1:</b> Biological Diversity	<b>Element 1.2 Species Diversity</b>
<b>Value</b>	Through time, all current habitats are represented
<b>Objective</b>	Habitat for focal species is maintained on the landscape
<b>CSA Core Indicator</b>	1.2.1 Degree of habitat protection for selected focal species, including species at risk (AESRD VOIT 1.2.1.1)
<b>Indicator Statement</b>	<b>Trumpeter Swan habitat maintained</b>
<b>Description of Indicator</b>	Trumpeter swans once ranged widely across North America. However, by the early 1900s, a combination of habitat destruction and hunting extirpated the species from much of its range. In recent decades, through active management and restoration efforts, trumpeter swan populations have regained some of their former abundance and distribution (Smith, 2013).
<b>Target</b>	<b>No future winter harvest within 200 meters and no summer harvesting within 800 meters of provincially identified Trumpeter Swan sites</b>
<b>Description of Target</b>	Two hundred meters of “no harvest” buffers are maintained and no summer harvesting within eight hundred meters around identified Trumpeter Swan areas to protect nesting sites, unless changes are recommended or approved by Alberta Environment and Sustainable Resource Development.

#### **Basis for the Target**

Trumpeter swans are sensitive to human disturbance, and human activity in breeding areas may decrease survival of eggs or cygnets. Trumpeter swans that are disturbed may not nest or may abandon an existing nest. Therefore, the breeding population continues to be dependent on current management practices and habitat protection. In order to minimize habitat disturbance, forest companies operating on the DFA have committed to “no timber harvesting within 200m from the high water mark and no summer harvesting within 800m of identified trumpeter swan lakes or water bodies” in the *Canfor Forest Management Agreement area Operating Ground Rules* (AESRD, 2011) to avoid disturbing trumpeter swans during the breeding season.



## **Means of Achieving Objective & Target (Strategies)**

Canfor staff will check annually in the spring with AESRD Fish and Wildlife for any new or excluded trumpeter swan sites in the DFA. At the preliminary design phase, those trumpeter swan sites will be identified and a no harvest buffer within 200m of site during winter harvest and 800m during summer harvest will be planned. At the strategic level, the trumpeter swan buffer areas will be withdrawn from the timber harvesting landbase.

## **Current Status**

Until 2014, trumpeter swans were listed as Threatened under the Wildlife Act. Due to effective management practices and increasing populations, the species was down listed in 2014 to a Species of Special Concern on the Alberta Species at Risk list. There is a relatively healthy population of trumpeter swans on the DFA. There are 105 trumpeter swan breeding lakes requiring 200 meter and 800 meter buffers in the DFA.



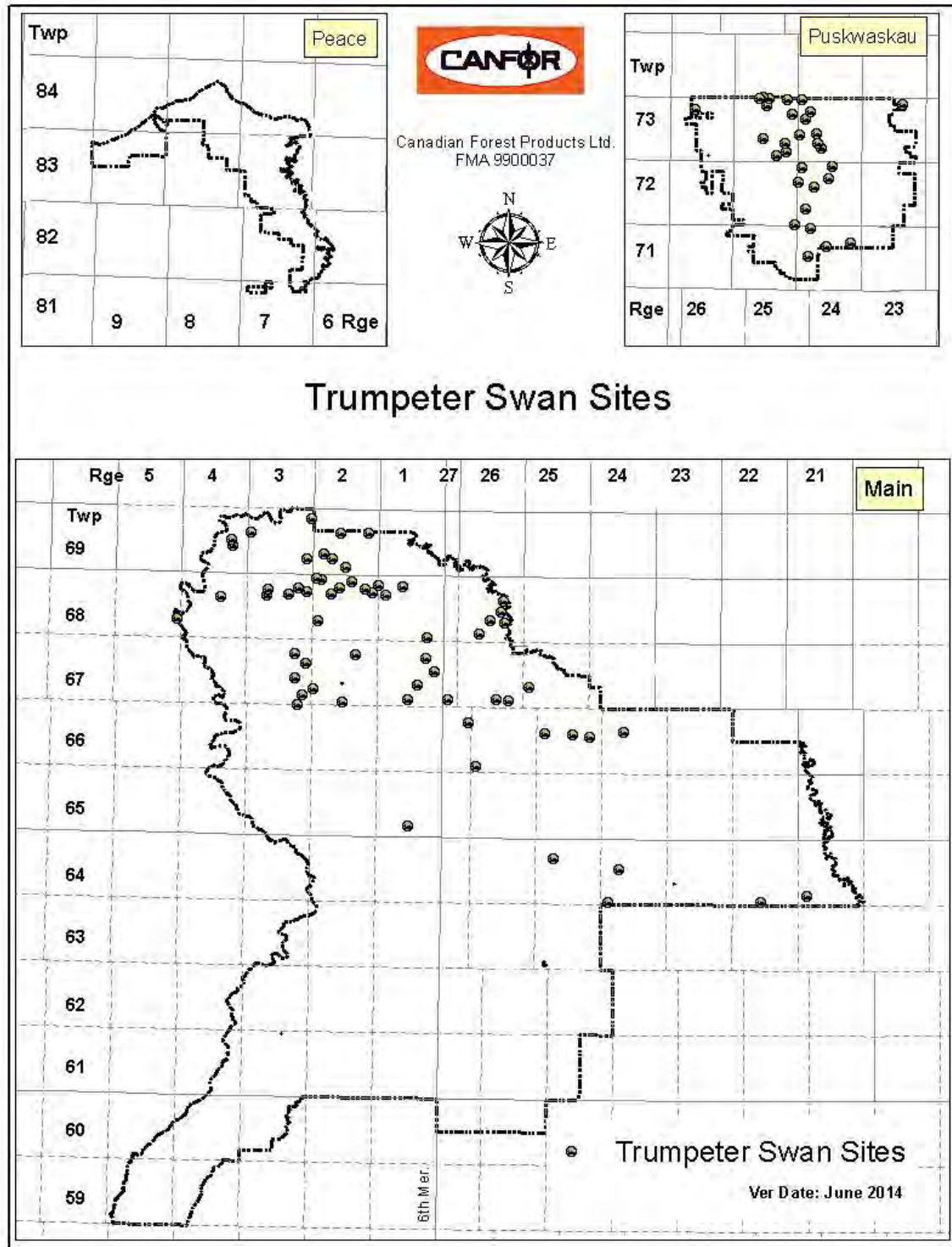


Figure 10: Trumpeter Swan Sites Within the DFA



## Forecast

Through maintaining a 200m “no harvest” and 800m no summer harvest buffer around all spatially identified Trumpeter Swan breeding sites, disturbance will be minimized and nesting habitat will be sustained.

## Legal Requirements

*Canfor Forest Management Agreement area Operating Ground Rules;*

*Alberta Forest Management Planning Standard, Annex 4 – Performance Standards 1.2.1.1;*

*Federal Species at Risk Act; and*

*Alberta Wildlife Act*

## Monitoring & Measurement

### Annual:

Intersect the previous seasons harvested blocks with trumpeter swan buffers. Any overlaps will be considered as an infraction, unless approved in the Final Harvest Plan for some overriding reason.

## Reporting Process

Infractions will be recorded in Canfor’s ITS and reported in the APMR.

## Acceptable Variance

No variance unless there is an approved ground rule deviation.

## Response

If the target is not met, a root cause analysis will be completed to determine cause. Once cause is determined, the process may be modified.



**1.2.1b) Mineral Licks**

<b>Criterion 1: Biological Diversity</b>	<b>Element 1.2 Species Diversity</b>
<b>Value</b>	Through time, all current habitats are represented
<b>Objective</b>	Current species diversity is maintained on the landscape
<b>CSA Core Indicator</b>	1.2.1 Degree of habitat protection for selected focal species, including species at risk (AESRD VOIT 1.1.2.2)
<b>Indicator Statement</b>	<b>Percentage of significant wildlife mineral licks conserved</b>
<b>Description of indicator</b>	<p>Canfor Alberta has been using the following definition for the term “Significant Mineral Lick”:</p> <p><i>An area used by ungulates to obtain dietary macro minerals including sodium, calcium and phosphorous as well as trace minerals such as manganese, copper and selenium that is (a) regionally rare on the landscape; or (b) used annually by more than one species; or (c) used by a large proportion of individuals within a species.</i></p> <p><i>Three types of mineral licks are generally recognized: (i) wet or mucky licks found in seepage areas; (ii) dry earth exposures such as clay or lacustrine deposits found above river cutbanks; and (iii) rock face licks. Although mineral licks are typically used by ungulates during the spring and early summer seasonal periods, some ungulates may also use mineral licks during the summer and fall months.</i></p> <p><i>Some include water source areas that do not freeze during winter providing year round benefits. In order to be significant, licks must be used by wildlife on a regular basis (Canfor, 2006).</i></p>
<b>Target</b>	<b>100% of significant wildlife mineral licks will be conserved annually, consistent with Operating Ground Rules</b>
<b>Description of target</b>	Significant wildlife mineral licks are identified operationally during reconnaissance and harvest area layout. Licks are protected with a 100 meter “no harvest” buffer. They are not explicitly identified on maps as they are subject to broader public disclosure and associated risk to sensitive feature disturbance.



## Basis for the Target

Conserving wildlife mineral licks this will assist in maintaining wildlife species diversity and habitat.

## Means of Achieving Objective & Target (Strategies)

*Canfor Forest Management Agreement Area Operating Ground Rules* (AESRD, 2011) incorporate mineral licks as sensitive sites. One hundred meter “no harvest” buffers are generally the minimum protection standard and may be larger depending on specific circumstances.



Management activities include identification, verification and buffering of significant wildlife mineral licks. Field staff are trained in the identification of wildlife mineral licks. Information on identifying wildlife licks, as well as other wildlife areas, are provided to all field layout staff and contractors.

## Current Status

To date 106 significant wildlife mineral licks have been conserved within the DFA.

## Forecast

By following the “Means of Achieving Objective and Target (Strategies)” sections of this indicator, it is anticipated that wildlife species diversity and habitat will be maintained through the conservation of wildlife mineral licks.

## Legal Requirements

*Canfor Forest Management Agreement area Operating Ground Rules; and*

*Alberta Forest Management Planning Standard, Annex 4 – Performance Standard 1.1.2.2*

## Monitoring & Measurement

### Annual:

The sites are spatially stored in Canfor Alberta’s GIS and new sites are updated annually. All blocks from the previous harvest season will be spatially compared to Canfor’s wildlife mineral lick layer to ensure that no infraction has occurred unless approved in the Final Harvest Plan for some overriding reason.

## Reporting Process

Infractions will be recorded in Canfor’s ITS and reported in the APMR.

## Acceptable Variance

No variance unless there is an approved ground rule deviation.





## **Response**

If the target is not met, a root cause analysis will be completed to determine cause. Once cause is determined, the process may be modified.



**1.2.2a) Caribou**

<b>Criterion 1: Biological Diversity</b>	<b>Element 1.2 Species Diversity</b>
<b>Value</b>	Through time, all current habitats are represented
<b>Objective</b>	Habitat for focal species is maintained on the landscape
<b>CSA Core Indicator</b>	1.2.2 Degree of suitable habitat in the long term for selected focal species, including species at risk (AESRD VOIT 1.2.1.1)
<b>Indicator Statement</b>	<b>Sufficient amount of functional Woodland Caribou habitat over time</b>
<b>Description of indicator</b>	Woodland caribou in Alberta have a legal designation of <i>Threatened</i> <sup>4</sup> under the provincial <i>Wildlife Act</i> , and nationally across Canada under the Federal <i>Species at Risk Act</i> . Functional woodland caribou habitat consists of a range of forested landscapes that supports the maintenance or enhancement of a self-sustaining population (Antoniuk, Dzus, & Nishi, 2011).
<b>Target (1)</b>	<ul style="list-style-type: none"> <li>• No timber harvesting will occur in the Conservation zone identified within the Little Smoky/A La Peche ranges for the period of May 1, 2014-April 30, 2024</li> <li>• No timber harvesting will occur in the Timber Supply Subunits DS3, DS4 and DS5 within the Little Smoky range for the period May 1, 2014-April 30, 2019</li> <li>• No timber harvesting will occur in the Timber Supply Subunits DS1, DS2 DS6 and DS7 within the Little Smoky range for the period May 1, 2014-April 30, 2024</li> </ul>
<b>Target (2)</b>	All future areas harvested, excluding deciduous broad cover group, in all identified Caribou Management Zones will be reforested to a Coniferous standard to reduce alternate prey habitat
<b>Target (3)</b>	Canfor Alberta will have zero contribution to open route density south of Deep Valley Creek



<p><b>Description of targets</b></p>	<p>1) The concept of “habitat intactness” was first introduced in the <i>West-Central Alberta Caribou Landscape Plan</i> (WCACLPT, 2008) and the <i>Recommendations for a West-Central Alberta Caribou Landscape Plan proposed by the Alberta Caribou Committee Governance Board</i> (ACC-Recommendations) (ACCGB, 2008)). The plans identified high, medium and low intactness zones based on the relative level of anthropogenic disturbance that has occurred on the landscape.</p> <p>The Foothills Landscape Management Forum created a three zonation approach (Figure 6), for input into the Little Smoky/A La Peche Caribou Range Plan; using known caribou Global Positioning System points and stand merchantability criteria. Each zone has a different forest management approach. The Conservation zone is the primary core area being used by the caribou. This has similar concepts as (WCACLPT-Plan</p> <p>The commitment to forego timber harvesting in the Conservation Zone and certain Timber Supply Subunits for an extended period of time assists in the maintenance of existing caribou habitat values and works towards achieving the Federal Recovery Strategy Target of reducing habitat disturbance in the range to 65%.</p> <p>2) Recently harvested blocks create ideal vegetation for alternate prey (moose and deer). As the moose and deer populations increase so does the wolf population which has a direct impact on caribou populations. In order to reduce the amount of alternate prey habitat that is maintained and created within the Caribou Management Area, the Forest Management Plan Preferred Forest Management Strategy includes the assumption that vegetation management control will be implemented on all new harvest areas to reduce the amount of alternate prey habitat created by promoting more coniferous forest.</p> <p>3) The ACC-Recommendations (ACCGB, 2008) document states that research has demonstrated that increased anthropogenic footprint, such as linear disturbances, and declining caribou populations are correlated. Much of the impact on caribou population caused by roads is related to the number of road users, and the length of time the road is accessible to potential users. The term “Open Route Density” refers to the kilometer of all-weather road that is accessible per square kilometer on any given landscape. Winter use roads deactivated promptly in the spring do not contribute to Open Route Density metrics.</p>
--------------------------------------	---



## Basis for the Targets

Population trend data demonstrate that almost all of the monitored woodland caribou populations in Alberta are declining (some at high rates), as a result of extremely high levels of predation. Habitat change, as a result of human land use activities (e.g., timber harvesting, oil and gas exploration and development, human use of access routes) is a significant factor directly or indirectly affecting the size and distribution of woodland caribou populations and the current high levels of predation. In addition, natural processes (e.g. forest fires) have in some cases been demonstrated to negatively affect woodland caribou in Alberta. Typically, factors affecting woodland caribou are inter-related with resulting cumulative effects causing poor conditions for caribou conservation (ACCGB, 2008).

Forest tenure holder responsibilities and rights with respect to management of caribou and other wildlife are limited to manipulation of habitat conditions through the planning and implementation of timber harvesting and regeneration activities. Therefore, tenure holders have no ability to manage wildlife populations directly. However, Canfor Alberta may contribute to the effective implementation of the recommended actions by achieving the stated targets.

AESRD's mission is to encourage balanced and responsible use of Alberta's natural resources. The Department is obligated to deliver its mandate of sustainable resource development by enabling access to resources and honouring existing dispositions and allocations. A key aspect of that mandate is to enable protection of the forest resource from natural disturbances such as fires, insect infestations and disease. Studies and predictive models indicate that pine stands in the caribou range area are highly susceptible to mountain pine beetle infestation and recent field observations have confirmed thriving populations of beetle across much of the range.

*A Federal Recovery Strategy for Woodland Caribou, Boreal population, in Canada* was released on October 2012. The recovery strategy has identified range plans to be completed by responsible jurisdictions within 3-5 years of the posting of the recovery strategy. The "range plans will outline how the given range will be managed to maintain or attain a minimum of 65% undisturbed habitat over time<sup>5</sup>. Each range plan should reflect disturbance patterns on the landscape, as measured and updated by the provinces and territories, and outline the measures and steps that will be taken to manage the interaction between human disturbance, natural disturbance, and the need to maintain or establish an ongoing, dynamic state of a minimum of 65% of the range as undisturbed habitat at any point in time to achieve or maintain a self-sustaining local population" (Env., 2011). The Little Smoky caribou range is identified in the federal recovery strategy as 95% disturbed.

The company will apply these strategies until completion of the Little Smoky/A La Peche Caribou Range Plan which is anticipated to be released in 2015.

---

<sup>5</sup> Undisturbed is defined in the Federal Recovery Strategy for Woodland Caribou as "The total disturbance footprint was measured as the combined effects of the fire that has occurred in the past 40 years and buffered (500 m) anthropogenic disturbance defined as any human-caused disturbance to the landscape that could be visually identified from Landsat imagery at a scale of 1:50,000" (Env., 2011).



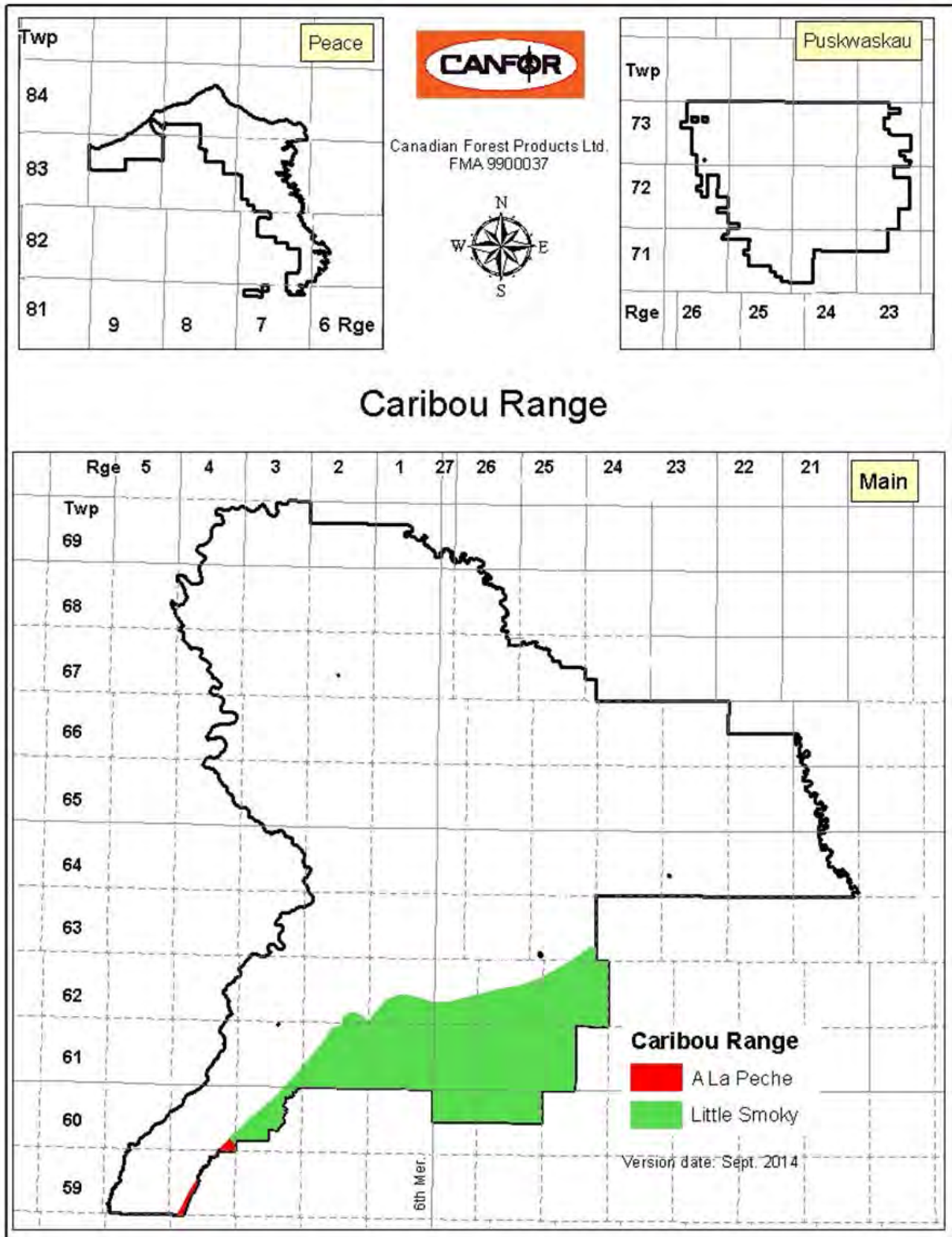


Figure 11: Little Smoky and A La Peche Caribou Range in Canfor's DFA





### Means of Achieving Objective & Target (Strategies)

Target (1) No harvesting is sequenced in the Conservation Zone within the Little Smoky/A La Peche range for the period of May 1, 2014-April 30, 2024, Timber Supply Subunits DS3, DS4 and DS5 within the Little Smoky range for the period of May 1, 2014-April 30, 2019, and in Timber Supply Sub-Units DS1, DS2 DS6 and DS7 within the Little Smoky range for the period of May 1, 2014-April 30, 2024.

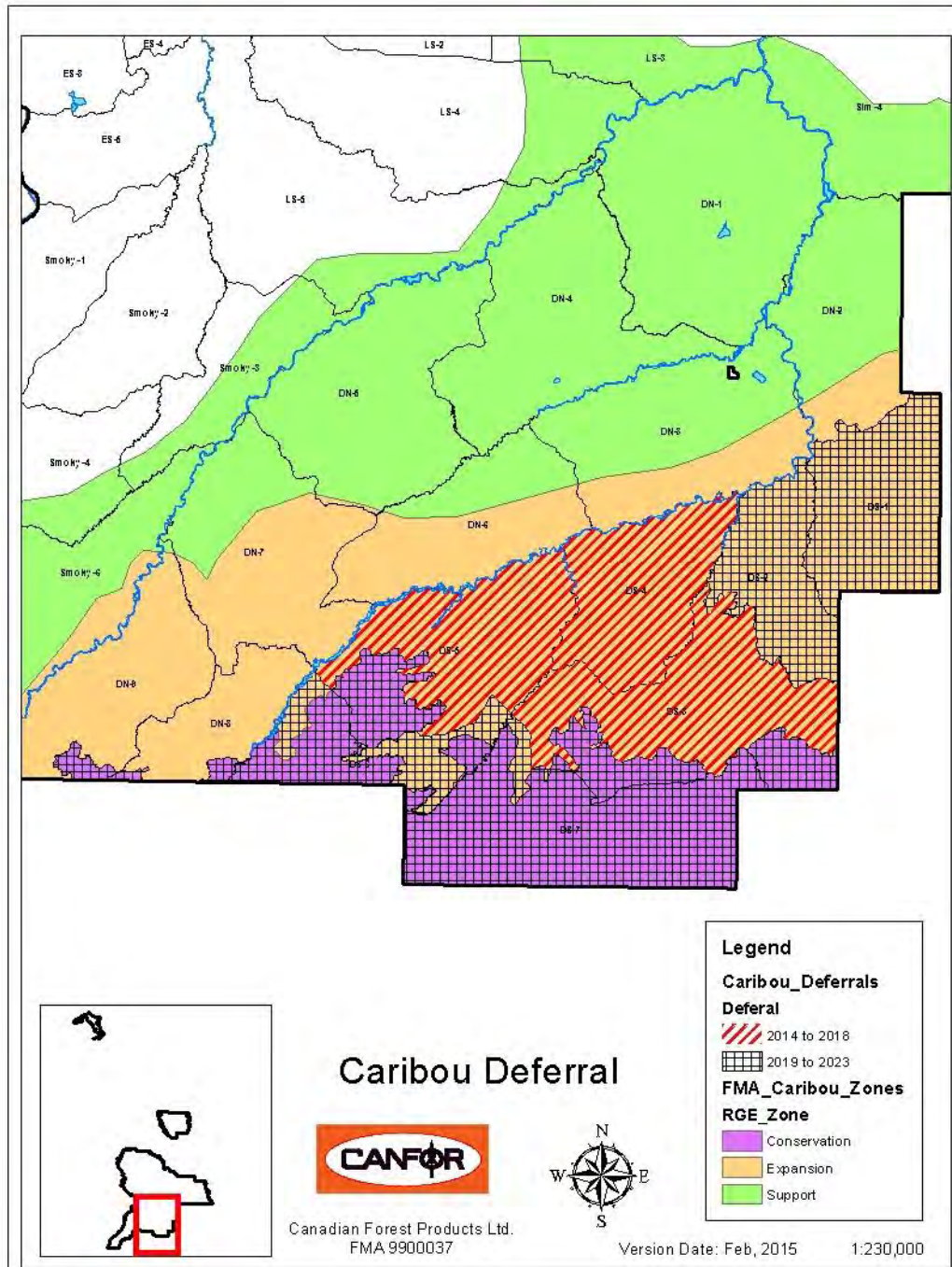


Figure 12 Harvest Deferral Areas



Target (2) Canfor’s 2015 FMP TSA includes all necessary vegetation management assumptions to transition mixedwood stands to conifer as per Table 13. These assumptions will be implemented on blocks harvested within the Caribou Management Area after May 1, 2014. The company’s silviculturist will monitor all harvested blocks and conduct vegetation management activities where required to reduce alternate prey habitat.

**Table 13. Yield Group Transition Table**

Natural Yield Group		Regenerated Stratum		Caribou Management Area	
Code	Description	Base	Genetic	Base	Genetic
1	AW+(S)-AB	D-Hw1-B		D-Hw1-B	
2	AW+(S)-CD	D-Hw2-B		D-Hw2-B	
3	AW/SW/PBSW/BWSW	DC-HwSx-B	DC-HwSx-G	C-Sw-B	C-Sw-G
4	BW/BWAW+(S)	D-Hw4-B		D-Hw4-B	
5	FB+OTH	C-Sw-B	C-Sw-G	C-Sw-B	C-Sw-G
6	H+(S)/S	CD-SwHw-B/DC-HwSx-B	CD-SwHw-G/DC-HwSx-G	C-Sw-B	C-Sw-G
7	PB+(S)	D-Hw7-B		D-Hw7-B	
8	PL/PLFB+(H)	C-PI-B	C-PI-G	C-PI-B	C-PI-G
9	PLAW/AWPL	CD-PIHw-B		C-PI-B	C-PI-G
10	PLSB+OTH	C-PI-B	C-PI-G	C-PI-B	C-PI-G
11	PLSW/SWPL+(H)	C-PI-B	C-PI-G/C-Sw-G	C-PI-B	C-PI-G/C-Sw-G
12	SBLT(G)	C-Sb-B		C-Sb-B	
13	SBLT/LTSB(M/F/U)	removed from landbase			
14	SBPL/SBSW/SBFB	C-Sb-B	C-PI-G/C-Sw-G	C-Sb-B	C-PI-G/C-Sw-G
15	SW/SWFB+(H)-AB	C-Sw-B	C-Sw-G	C-Sw-B	C-Sw-G
16	SW/SWFB+(H)-CD	C-Sw-B	C-Sw-G	C-Sw-B	C-Sw-G
17	SWAW/SWAWPL	CD-SwHw-B	CD-SwHw-G	C-Sw-B	C-Sw-G

Target (3) All Canfor Alberta roads required to access harvest areas south of Deep Valley creek will be constructed to temporary Class III or lower standards for winter use only and will be promptly deactivated each spring. Any Canfor Alberta owned bridges across Deep Valley Creek will be available for winter use only.

**Current Status**

Target (1) Canfor did not harvest any area in the deferral areas between May 1, 2013 to April 30, 2014.

Target (2) Canfor’s 2015 FMP timber supply analysis includes all necessary vegetation management assumptions to transition mixedwood stands to conifer as per Table 13. These assumptions were implemented starting May 1, 2014.

Target (3) Canfor Alberta does not own or operate any open route access south of Deep Valley Creek within the caribou range area.





## Forecast

Through implementing the three targets collectively, high value intact caribou habitat will be maintained into the future.

## Legal Requirements

*Forest Management Agreement, approved Forest Management Plan, Healthy Pine Strategy; and*

*Alberta Forest Management Planning Standard, Annex 4 – Performance Standards 1.2.1.1  
Federal Species at Risk Act*

## Monitoring & Measurement

### Annual:

- Target (1) Intersect all harvested areas with the Caribou Management Area and verify no harvesting has occurred where harvesting deferrals have been committed.
- Target (2) Compare the amount of mixedwood area harvested vs the amount of area transitioning to coniferous.
- Target (3) All open-route access (i.e. Class I and II roads accessible by 4x4 vehicles in summer) are tracked in the Resources Road Management System.

## Reporting Process

- Target (1) Report on the amount of area harvested within the conservation and expansion zones by Timber Supply Subunit.
- Target (2) Report on the area of mixedwood stands harvested within the caribou management area and the amount of area that is planned to be transitioned to pure conifer.
- Target (3) Report on the status of all Canfor roads south of Deep Valley Creek within the caribou range area.

## Acceptable Variance

- Target (1) None.
- Target (2) 90% of mixedwoods will be transitioned to conifer within the Caribou Management Area.
- Target (3) None.

## Response

If the target is not met, a root cause analysis will be completed to determine cause. Once cause is determined, the process may be modified.



**1.2.2b) Bull Trout and Arctic Grayling Fish Risk**

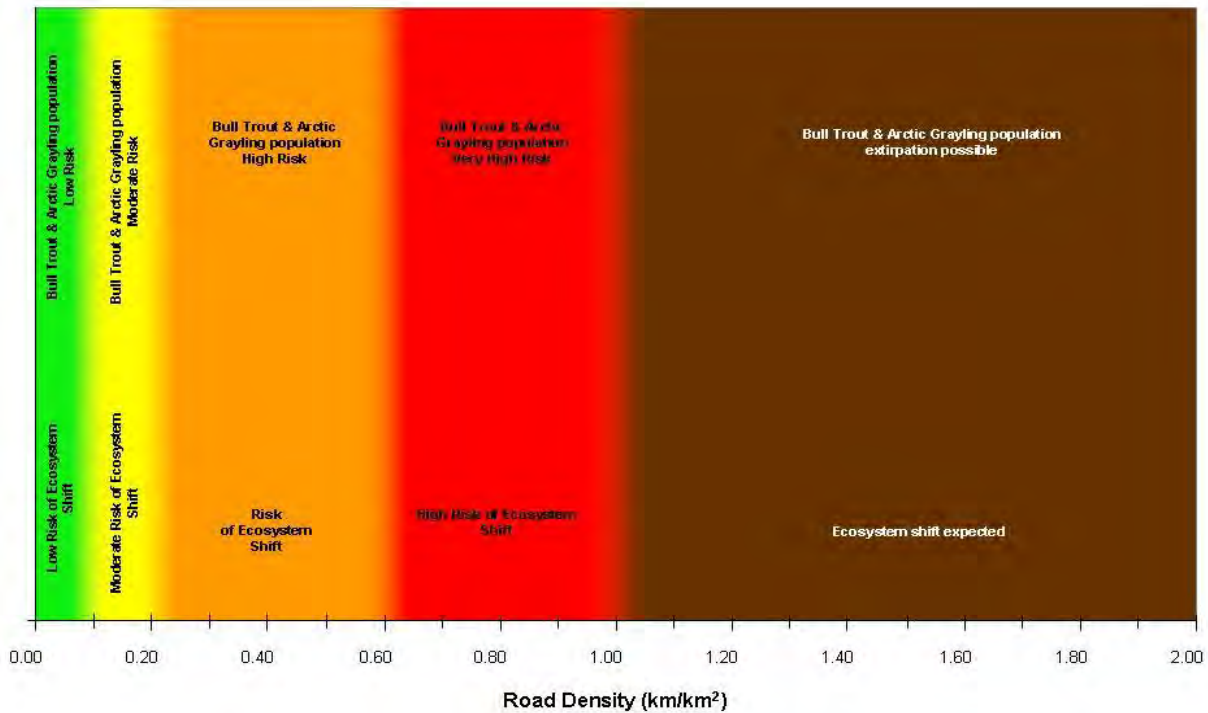
<b>Criterion1:</b> Biological Diversity	<b>Element 1.2 Species Diversity</b>
<b>Value</b>	Through time, all current habitats are represented
<b>Objective</b>	Current species diversity is maintained on the landscape
<b>CSA Core Indicator</b>	1.2.2 Degree of suitable habitat in the long term for selected focal species, including species at risk (AESRD VOIT 1.2.1.1)
<b>Indicator Statement</b>	<b>Fish risk ranking for Bull Trout and Arctic Grayling</b>
<b>Description of indicator</b>	Fish risk is determined by calculating the road density (km/km <sup>2</sup> ) utilizing the conceptual approach to fish ranking developed by Alberta Environment and Sustainable Resource Development. Road density integrates many key variables that contribute to risk. Road density is useful for describing level of risk to fish populations and communities and is easily quantified.
<b>Target</b>	<b>100% of watersheds with a high or very high fish risk ranking and &gt;25% Canfor influence will be assessed using Canfor’s Fish Risk Flow Chart and have mitigations strategies scheduled and implemented</b>
<b>Description of target</b>	Risk to fish populations and communities is a key consideration for developing and directing strategies to conserve and manage fish resources. Many factors contribute to risk, and the most important factors are alterations to fish habitats and exploitation. Development of forested landscapes requires the development of roads. Roads and road-stream crossings cumulatively increase habitat fragmentation, sedimentation of habitats, and access for exploitation. Road density within watersheds is an excellent metric to describe this cumulative risk to fish and fish habitats.

**Basis for the Target**

Bull trout are a *Species of Special Concern* in Alberta (ESCC, 2009). The Alberta Endangered Species Conservation Committee classifies Arctic grayling as Sensitive in the current General Status of Alberta Wild Species report and Species of Special Concern. It has been

recommended by AESRD Fisheries Management to use road density in conjunction with AESRD’s “Conceptual Approach to Fish Risk” as a method to calculate risk ranking for both species.





**Figure 13: Bull Trout and Arctic Grayling Population Risk**

### Means of Achieving Objective & Target (Strategies)

Road density is a metric to measure fish risk. Bull trout and Arctic grayling habitat is not only impacted by Canfor Alberta’s roads, but also roads of municipal, government and other industrial users. Canfor Alberta’s current road layer will be updated with new permanent roads and temporary roads used for extraction of timber. All temporary roads that have received a block final clearance or that are known to have been deactivated permanently will be removed. The road density from this calculation will determine the fish risk ranking based on AESRD’s "Conceptual Approach to Fish Risk".

Through monitoring fish risk using road densities, forest managers and government will be able to identify the higher risk watersheds and collaboratively work with government to determine types of mitigation strategies that will reduce the risk to bull trout and Arctic grayling fish populations. Mitigation strategies may include:

- Minimizing amount of permanent roads and number of crossings utilizing LiDAR and Wet Areas Mapping at the strategic and operational planning stages
- Road-stream crossings
  - Crossing inventory and monitoring program;
  - Identification and remediation plan for crossings;
  - Correct sedimentation issues;
  - Prompt sedimentation control measures at time of construction;
  - Prompt sedimentation control measures at time of temporary roads; and
  - Best management practices for road construction, maintenance and management.



In consultation with AESRD Fish and Wildlife, Canfor has developed *Canfor's Fish Risk Flow Chart* (Figure 14). This chart will be used to prioritize watersheds and crossings for the scheduling and implementation of mitigation strategies based on risk to fish.



### Canfor's Fish Risk Flow Chart

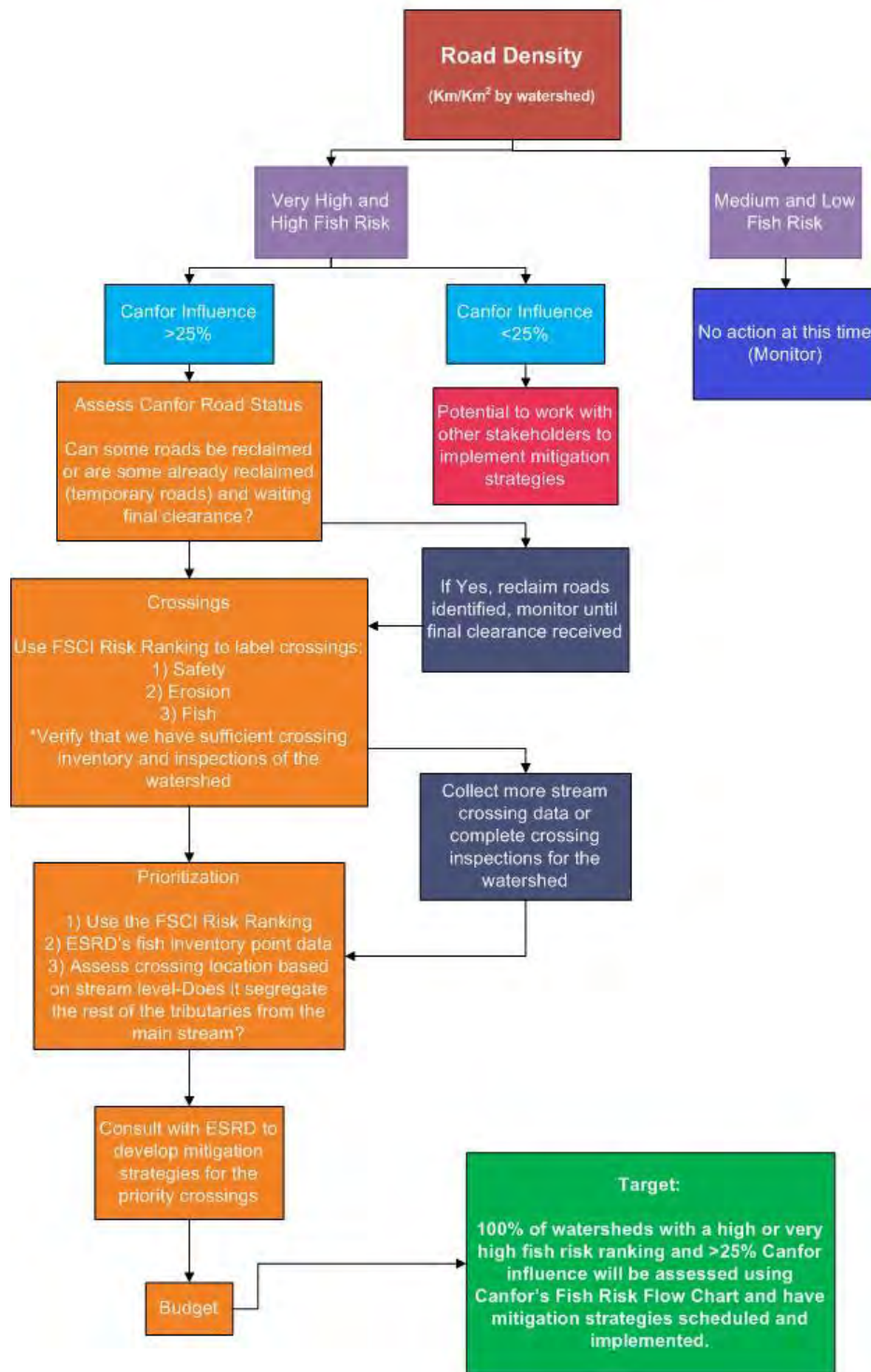
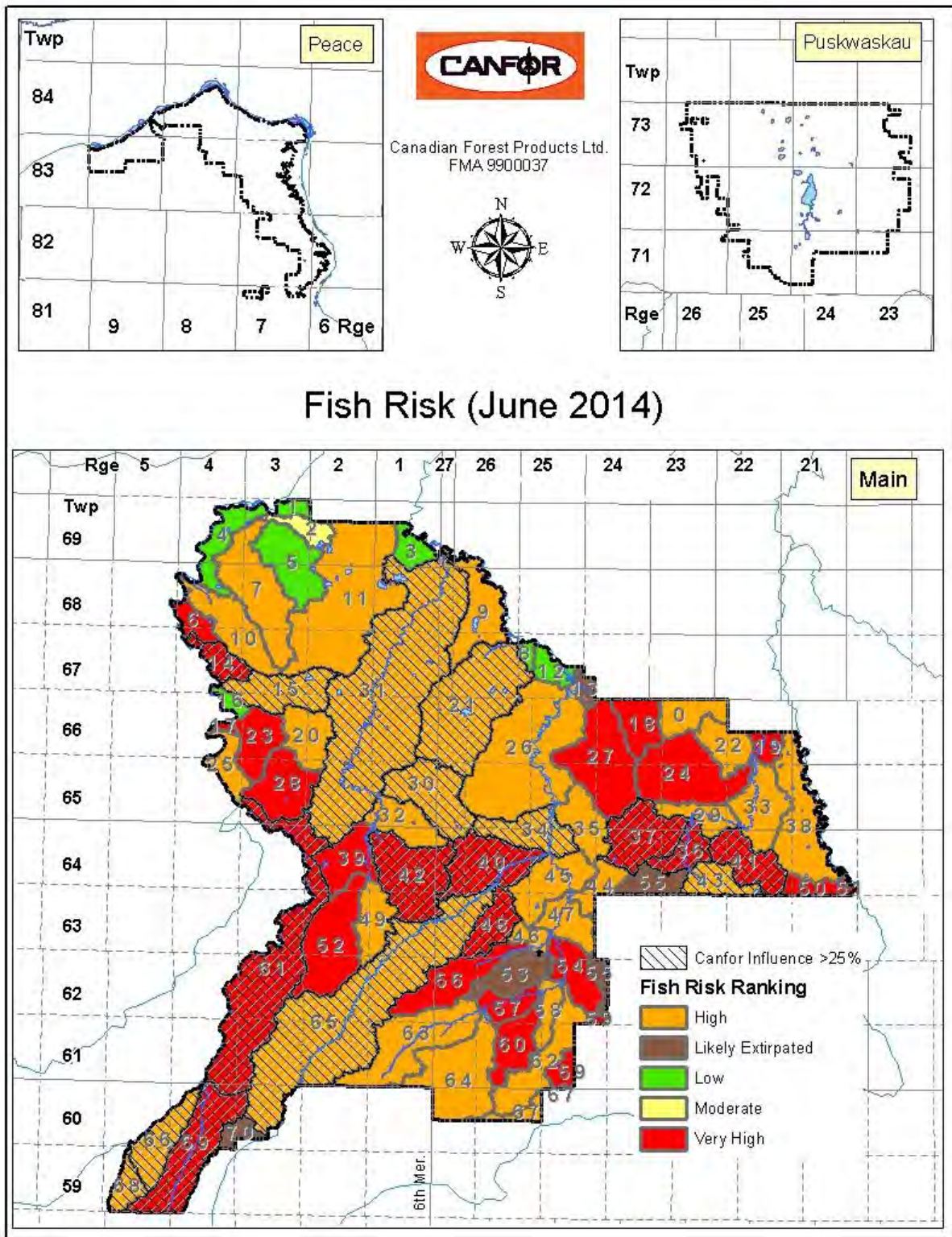


Figure 14: Canfor's Fish Risk Flow Chart





**Current Status**



**Figure 15: Fish Risk Within the DFA**



## Forecast

Viable bull trout and Arctic grayling populations will be maintained on the landscape.

## Legal Requirements

*Canfor Forest Management Agreement area Operating Ground Rules;*

*Alberta Forest Management Planning Standard; Federal Species at Risk Act; and*

*Alberta Wildlife Act*

## Monitoring & Measurement

### Annual:

Report annually the fish risk for bull trout and Arctic grayling by watershed through calculating road density (km/km<sup>2</sup>) of permanent and non-reclaimed temporary forest industry roads within the Main parcel of the DFA. The watersheds will be assessed and prioritized using *Canfor's Fish Risk Flow Chart*. All planned mitigation strategies will be entered into the Foothills Stream Crossing Partnership database and completed activities reported in Canfor's Annual Operating Plan Completed Structure Maintenance Table.

## Reporting Process

Fish risk ranking by watershed will be reported in the APMR. Mitigation strategies to reduce fish risk, plans for implementation, and completion status will also be reported in Canfor's Annual Operating Plan Completed Structure Maintenance table and summarized in the APMR.

## Acceptable Variance

90% of identified very high and high risk watersheds with >25% Canfor influence will have mitigation strategies scheduled and implemented according to plan.

## Response

If the target is not met, a root cause analysis will be completed to determine cause. Once cause is determined, this will be communicated to AESRD and course of action will be determined.



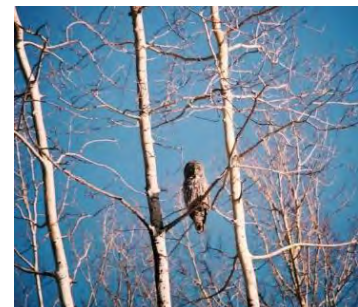


### 1.2.2c) Barred Owl

<b>Criterion 1:</b> Biological Diversity	<b>Element 1.2 Species Diversity</b>
<b>Value</b>	Through time, all current habitats are represented
<b>Objective</b>	Current species diversity is maintained on the landscape
<b>CSA Core Indicator</b>	1.2.2 Degree of suitable habitat in the long term for selected focal species, including species at risk (AESRD VOIT 1.2.1.1)
<b>Indicator Statement</b>	<b>Amount of barred owl habitat available for breeding pairs</b>
<b>Description of indicator</b>	Preferred barred owl habitat is old mixedwood forest, a habitat type that could be impacted by forest operations over the long term. The amount of barred owl habitat at any given time in the planning horizon is an indicator of the effectiveness of the Forest Management Plan in maintaining that habitat type.
<b>Target</b>	<b>The amount of potential barred owl habitat for breeding pairs will not be less than 10% of current levels across the Defined Forest Area</b>
<b>Description of target</b>	The Alberta Vegetation Inventory based barred owl habitat model was developed to estimate the spatial extent of potential barred owl breeding territories on the landscape (Russell, 2008). This model will be included in the Spatial Harvest Sequence runs and will be consistent with the planning standard (0, 10, 20, 50, 100 and 200 yrs.).

#### Basis for the Target

Barred owls require old mixedwood forest throughout their range in Alberta. They are large owls that nest in cavities, typically very old hardwood trees or standing snags. The requirement for old mixedwood habitat and the large size of their home range make them a suitable indicator for other old mixedwood associates. By maintaining enough suitable habitat for a barred owl pair to exist it is likely that many other species that require this habitat on a smaller scale will also benefit.



The coarse filter approach to ecosystem management works on the assumption that if suitable habitat is available, the species associated with that habitat will be able to thrive. The management choices will ensure that habitat types available prior to operations will remain available through time.



## Means of Achieving Objective & Target (Strategies)

The barred owl model developed by AESRD will be run concurrently with timber supply scenarios. The outputs of the model will be used to support future management decisions that may influence potential barred owl habitat. Operating plans will be consistent with the spatial harvest sequence of the PFMS.

### Current Status

Table 14 and Figure 16 below indicates the current amount of suitable barred owl habitat on Canfor's DFA.

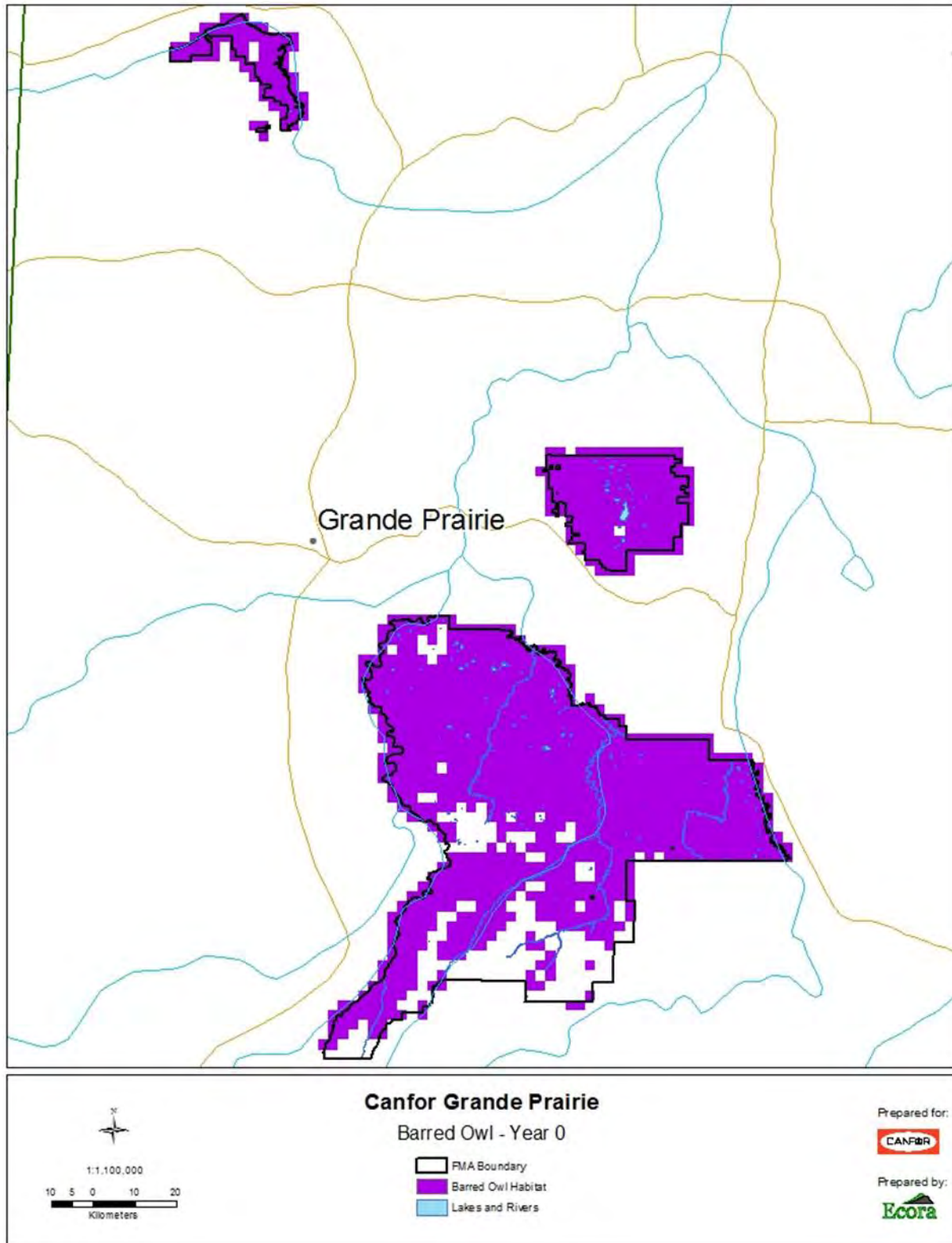
### Forecast

By following the "Means of Achieving Objective and Target (Strategies)" sections of this indicator, it is anticipated that barred owl habitat will be maintained.

**Table 14. Area of Suitable Barred Owl Habitat**

Year	Suitable Barred Owl Habitat (ha)
Current	631,901





**Figure 16: Current Barred Owl Potential Breeding Habitat Within the DFA**



## **Legal Requirements**

*Alberta Forest Management Planning Standard; Federal Species at Risk Act; and Alberta Wildlife Act*

## **Monitoring & Measurement**

### **Periodic:**

The TSA model forecasts the area of barred owl habitat from the PFMS. Checks will be completed every 5 years to verify trend towards meeting the predicted levels.

## **Reporting Process**

At the end of year 5 the actual amount of area of barred owl habitat will be compared to the target and reported in the APMR.

## **Acceptable Variance**

No variance.

## **Response**

If the target is not met, a root cause analysis will be completed to determine cause. Once cause is determined, this will be communicated to AESRD and course of action will be determined.



### 1.2.2d) Road Density

<b>Criterion 1: Biological Diversity</b>	<b>Element 1.2 Species Diversity</b>
<b>Value</b>	Through time, all current habitats are represented
<b>Objective</b>	Current species diversity is maintained on the landscape by minimizing access
<b>CSA Core Indicator</b>	1.2.2 Degree of suitable habitat in the long term for selected focal species, including species at risk (AESRD VOIT 1.1.1.3a)
<b>Indicator Statement</b>	<b>Density (linear km/km<sup>2</sup>) of open roads (Licence of Occupation and Temporary non-reclaimed)</b>
<b>Description of indicator</b>	One way to gauge the wilderness quality of an area is to measure the amount of roads per unit area. Road density is an indication of the influence of human activity on an area and the state of its wildlife populations and natural processes. <a href="http://www.growingtogether.ca/pubs/bcfgs/page20.htm">www.growingtogether.ca/pubs/bcfgs/page20.htm</a>
<b>Target</b>	<b>Density of open roads (lineal km/km<sup>2</sup>) not to exceed 0.6 km/km<sup>2</sup> for the primary grizzly bear range and caribou range and 1.2 km/km<sup>2</sup> for the remainder of the Defined Forest Area parcels (Main, Puskwaskau &amp; Peace) and secondary grizzly bear range</b>
<b>Description of target</b>	Density of roads (License of Occupation and Temporary non-reclaimed) is a measure of industrial footprint.

#### **Basis for the Target**

The basis for the target is to minimize the footprint as it relates to roads and to align with an already identified target within the *Berland Regional Access Development Plan* (FLMF, 2011) and *Action Plan for West Central Caribou Recovery* (GoA, 2009). Grizzly bear mortality has been correlated with road density; more roads usually equate to more human use. It has been suggested that high road densities could create mortality sinks for grizzly bears and in the northern east slopes, grizzly bear survival rates decreased with increasing road densities (Stenhouse, 2005). In some jurisdictions, distance from roads is used to evaluate habitat suitability for grizzly bears (Gibeau, 2000).

For caribou, the *Action Plan for West Central Caribou* refers to the same density targets developed for grizzly bear as stated in section 7.2 “*Manage road and linear disturbances to meet the open road density target adopted for grizzly bear management*” (GoA, 2009).

#### **Means of Achieving Objective & Target (Strategies)**

Access management and integrated land management with government and energy sector, including road deactivation and access restriction, can mitigate some of the negative impacts of roads. The road density from this calculation will be used to assess the target.



## Current Status

**Table 15. Road Density (km/km<sup>2</sup>)**

Area	2013 (Road (Km))	2013 Density (Km / Km <sup>2</sup> )
Main	2874	0.52
Peace	192	0.80
Puskwaskau	177	0.25
Caribou Range	388	0.54
Grizzly Bear Range	1111	0.58

## Forecast

Reporting and controlling the road density will maintain biodiversity within the reporting areas.

## Legal Requirements

*Canfor Forest Management Agreement area Operating Ground Rules;*

*Alberta Forest Management Planning Standard;*

*Federal Species at Risk Act; and*

*Alberta Wildlife Act*

## Monitoring & Measurement

Update the road data layer for the DFA for all forestry and other industrial roads.

## Reporting Process

Report results in the APMR.

## Acceptable Variance

Road density will not exceed 0.7 km/km<sup>2</sup> in the primary grizzly bear range and caribou range and 0.85 km/km<sup>2</sup> in the remainder of the DFA.

## Response

If the target is not met, a root cause analysis will be completed to determine cause. Once cause is determined, this will be communicated to AESRD and course of action will be determined.



### 1.2.3 Native Seedlings Used In Reforestation

<b>Criterion 1: Biological Diversity</b>	<b>Element 1.2 Species Diversity</b>
<b>Value</b>	Through time all current habitats are represented
<b>Objective</b>	Current species diversity is maintained on the landscape
<b>CSA Core Indicator</b>	1.2.3 Proportion of regeneration comprised of native species (no AESRD VOIT 1.3.1.1)
<b>Indicator Statement</b>	<b>Regeneration will be consistent with provincial regulations and standards for seed and vegetative use</b>
<b>Description of indicator</b>	Provincial regulations require the use of native seed for all reforestation on crown lands. Non-native species are not permissible for deployment.
<b>Target</b>	<b>100% conformance with the Alberta Forest Genetics Resources Management and Conservation Standards</b>
<b>Description of target</b>	Provincial regulations require the use of native seed for all reforestations on crown lands. Following the regulations will ensure this target is met.

Refer to target 1.3 *Genetic Diversity of the Seedlings Used In Reforestation* for the detailed write up.

The Alberta Forest Genetic Resources Management and Conservation Standards set the standard for the use of seed and vegetative material that can be used in reforestation programs. The regulation applies to both forest collected (native species) and orchard seed.





### 1.3 Genetic Diversity of the Seedlings Used In Reforestation

<b>Criterion 1:</b> Biological Diversity	<b>Element 1.3 Genetic Diversity</b>
<b>Value</b>	Natural genetic diversity
<b>Objective</b>	Genetic diversity will be maintained on the landscape
<b>CSA Core Indicator</b>	No core indicator in Z809-08 (AESRD VOIT 1.3.1.2)
<b>Indicator Statement</b>	<b>Regeneration consistent with provincial regulations and standards for seed and vegetative use</b>
<b>Description of indicator</b>	The Alberta Forest Genetic Resources Management and Conservation Standards outline the rules for the use of seed and vegetative material that can be used in reforestation programs. The purpose of Forest Genetics Resources Management System is to ensure proper management of forest genetic material.
<b>Target</b>	<b>100% conformance with the Alberta Forest Genetic Resources Management and Conservation Standards for all seed collection and seedling deployment</b>
<b>Description of target</b>	The company must report the source of seedling and vegetative resources used in reforestation. The regulation applies to both forest collected and orchard seed. This data is audited to ensure compliance with the policy. Data checks are in place to ensure conformance prior to completing reforestation work. Non-conformances are reported to, and are audited by the Province.

#### **Basis for the Target**

Following the Forest Genetics Resources Management System (FGRMS) will ensure that seedlings and vegetative material collected and used in reforestation programs meet the genetic requirements of the Province. FGRMS ensures that there is genetic diversity in those seedlots. FGRMS applies to both forest collected and orchard seed.

#### **Means of Achieving Objective & Target (Strategies)**

Silviculture staff are required to follow FGRMS.



## Current Status

In the past, Canfor Alberta has had some minor incidents with adherence to FGRMS and its predecessor, Standards for Tree Improvement in Alberta that were reported in past APMRs. Staff training and modifications to the reforestation planning tools has reduced the probability of re-occurrence.

## Forecast

Through proper implementation of the FGRMS, it is anticipated that genetic diversity on the DFA will be maintained.

## Legal Requirements

*Timber Management Regulations;*

*Alberta Forest Genetic Resources Management and Conservation Standards; and*

*Alberta Forest Management Planning Standard, Annex 4-Performance Standards*

## Monitoring & Measurement

### Annual:

Data entry into the Alberta Reforestation Information System (ARIS) allows the Province to audit the company's results. Use of the company's database, (*Cengea Solutions Inc.* or its successor) provides the tools internally to make reforestation plans that meet the regulations. Information provided to the contractor will identify correct deployment of seedlings.

## Reporting Process

All contraventions will be recorded in Canfor's ITS and reported in the APMR.

## Acceptable Variance

No variance; all regeneration will be consistent with the Forest FGRMS.

## Response

If the target is not met, a root cause analysis will be completed to determine cause. Once cause is determined, the process may be modified.



### 1.4.1a) Consultation on Protected Park Areas

<b>Criterion 1:</b> Biological Diversity	<b>Element 1.4 Protected Areas and Sites of Special Biological and Cultural Significance</b>
<b>Value</b>	Identified protected areas and sites that have special biological significance
<b>Objective</b>	Conservation of the natural states and processes to maintain protected areas and sites that have special biological significance
<b>CSA Core Indicator</b>	1.4.1 Proportion of identified sites with implemented management strategies (AESRD VOIT 1.4.1.1)
<b>Indicator Statement</b>	<b>Percent of forest management activities where consultation has occurred for operations near protected park areas</b>
<b>Description of indicator</b>	The Province will be consulted when the company is operating within one kilometer of any legally protected park areas.
<b>Target</b>	<b>The Province will be consulted 100% of the time when operations will occur within one kilometer of legally protected park areas</b>
<b>Description of target</b>	Canfor has committed to notify the government of operations planned to occur near neighbouring protected areas to ensure that the surrounding ecological values of the protected area are maintained.

#### **Basis for the Target**

Protected park areas contribute to ecological values in near proximity to the DFA area (i.e. protection of important wildlife habitat, watercourse protection, seral stages, and grasslands).

#### **Means of Achieving Objective & Target (Strategies)**

When harvesting operations are planned to occur near legally protected areas such as the Dunvegan West Wildland Park, the government department responsible for that area will be consulted.

#### **Current Status**

In the past, Canfor has harvested blocks in the Peace parcel of the DFA which is located directly adjacent to the Dunvegan West Wildland Provincial Park. Multiple harvested blocks were located within 1 kilometer of the park boundary and Canfor initiated consultation with the province prior to the harvesting of these blocks. The province did not have any objections to the



harvesting of the blocks within 1 kilometer of the Provincial Park and requested that due to the high incidence of MPB in the area that Canfor harvest the pine up to the edge of the banks of the Peace River. After harvesting activities were completed, Canfor installed Provincial Park Boundary signs at the request of Alberta Tourism, Parks and Recreation at the boundaries of the blocks and the Provincial Park.

## **Forecast**

By following the “Means of Achieving Objective and Target (Strategies)” sections of this indicator, it is anticipated that the ecological values of the protected areas will be maintained. Consultation with protected area agencies will occur.

## **Legal Requirements**

*Alberta Forest Management Planning Standard, Annex 4 – Performance Standards*

## **Monitoring & Measurement**

### **Annual:**

Evidence that consultation has occurred within operations within 1 kilometer of protected park boundaries will be recorded in Canfor's Creating Opportunities for Public Involvement (COPI) database.

## **Reporting Process**

Conformance to the target will be compiled and reported in the APMR.

## **Acceptable Variance**

No variance; all planned harvest within one kilometer of a protected park area will show consultation records.

## **Response**

If the target is not met, a root cause analysis will be completed to determine cause. Once cause is determined, the process may be modified.



### 1.4.1b) Consultation on Areas of Special Biological Significance

<b>Criterion 1:</b> Biological Diversity	<b>Element 1.4 Protected Areas and Sites of Special Biological and Cultural Significance</b>
<b>Value</b>	Identified protected areas and sites that have special biological significance
<b>Objective</b>	Conservation of the natural states and processes to maintain protected areas and sites that have special biological significance
<b>CSA Core Indicator</b>	1.4.1 Proportion of identified sites with implemented management strategies (AESRD VOIT 1.1.1.2.2)
<b>Indicator Statement</b>	<b>Percent of forest management activities consistent with management strategies for sites of biological significance</b>
<b>Description of indicator</b>	The targets for parks are in 1.4.1(a) and unique biological sites are found in 1.1.1 above. This target involves areas such as trumpeter swan buffers and mineral licks that are not covered by parks or Alberta Conservation Information Management System (ACIMS). These sites are of biological importance and require diligence.
<b>Target</b>	<b>100% of identified biologically significant sites will have implemented management strategies identified in consultation with the Province</b>
<b>Description of target</b>	Final Harvest Plan and General Development Plan documents and maps will show wildlife referral map overlaps and discuss how the biologically significant areas have been integrated into the plan.

#### **Basis for the Target**

Areas of special biological significance contribute to ecological values within the DFA. These areas must be managed to ensure these values are maintained.

#### **Means of Achieving Objective & Target (Strategies)**

Canfor operations are directed by the OGRs and FMP. Each of these includes considerations for sites of biological significance. All operating plans are reviewed, approved, and monitored by the Province to ensure that the intent of the OGRs and the FMP are being implemented on the ground.



## **Current Status**

Current OGRs and operations consider these sites when plans are developed. Review, approvals, and monitoring from the Province ensure that we operate around these sites appropriately.

## **Forecast**

Through proper implementation of the FMP, SFMP, and OGRs, sites of biological significance will be protected and ecological values maintained on the DFA.

## **Legal Requirements**

*Canfor Forest Management Agreement area Operating Ground Rules; and*

*Alberta Forest Management Planning Standard, Annex 4 – Performance Standards*

## **Monitoring & Measurement**

### **Annual:**

Operating Plans and approval documents will be reviewed annually to determine the number of additional sites of biological significance.

## **Reporting Process**

All new identified sites will be summarized in APMR.

## **Acceptable Variance**

No variance; all identified special biologically significant sites will have management strategies developed with the Province.

## **Response**

If the target is not met, a root cause analysis will be completed to determine cause. Once cause is determined, the process may be modified.



### 1.4.2 Aboriginal Consultation

NOTE: Combined with 6.2.1

<p><b>Criterion 1:</b> Biological Diversity <b>Criterion 6.</b> Society's Responsibility</p>	<p><b>Element 1.4:</b> Protected Areas and Sites of Special Biological and Cultural Significance <b>Element 6.2:</b> Respect for Aboriginal Forest Values, Knowledge, and Uses</p>
<p><b>Values</b></p>	<p>Identified protected areas and sites that have special biological significance; and Aboriginal values, knowledge and uses</p>
<p><b>Objectives</b></p>	<ul style="list-style-type: none"> <li>▪ The natural states and processes to maintain protected areas and sites that have special biological and cultural significance will be conserved.</li> <li>▪ Early and effective consultation with Aboriginal peoples will be provided</li> </ul>
<p><b>CSA Core Indicators</b></p>	<p>1.4.2 Protection of identified sacred and culturally important sites (no AESRD VOIT) 6.2.1 Evidence of understanding and use of Aboriginal knowledge through the engagement of willing Aboriginal communities, using a process that identifies and manages culturally important resources and values (AESRD VOIT 1.4.1.1)</p>
<p><b>Indicator Statement</b></p>	<p><b>Percent of identified historic, sacred and culturally important sites, forest values, traditional knowledge and uses considered in forestry planning processes</b></p>
<p><b>Description of indicator</b></p>	<p>In order to maintain historic, sacred and culturally important sites, forest values, traditional knowledge and uses these must be identified through communication or archaeological processes or existing knowledge and evaluated to determine a range of options available for their protection.</p>
<p><b>Target</b></p>	<p><b>100% of historic, sacred and culturally important sites, forest values, traditional knowledge and uses known or identified through communication are considered in forestry planning processes</b></p>





<p><b>Description of target</b></p>	<p>All historic, sacred and culturally important sites, forest values, traditional knowledge and uses that are identified by local Aboriginal people during the communication process or by archaeological process or through existing knowledge will be protected.</p>
-------------------------------------	---

**Basis for the Target**

In order to ensure that Aboriginal values are addressed in forest operations and plans, forest planners need to initiate a communication process with the affected Aboriginal groups. The Alberta government developed *The Government of Alberta’s Policy on Consultation with First Nations on Land and Natural Resource Management, 2013* (GoA, 2013). to help standardize these procedures. From this policy, the *Government of Alberta’s Guidelines on Consultation with First Nations on Land and Natural Resource Management* (GoA, 2014) was created. These guidelines form the basis to which Canfor Alberta communicates with Aboriginal groups to address Aboriginal sacred and culturally important sites, forest values, traditional knowledge and uses in forestry planning. In addition to the guidelines, AESRD has also developed a more detailed summary for Aboriginal communication as it relates to forestry and outlines Alberta’s expectations in the *Government of Alberta Proponent Guide to First Nations Consultation Procedures for Land Dispositions* (GoA, 2015).

Through effective communication with the Aboriginal groups during the planning process, Canfor Alberta will be able to address any identified issues, recommendations, and values that may be of concern.

Management of historic sites are addressed in the *Alberta Historical Resources Act* (GoA, 2000) and it is the government’s responsibility to manage historical resources. Developers (such as forest companies) are required to conduct historical resource overview impact assessments and implement mitigation measures in order to ensure that recorded and unrecorded historical resources are properly identified, evaluated, and managed.

**Means of Achieving Objective & Target (Strategies)**

Canfor Alberta uses a database called Creating Opportunities for Public Involvement to keep record of all attempts to consult, items discussed, actions, and follow-up. The details that are entered into Creating Opportunities for Public Involvement will be in accordance with the *Government of Alberta Proponent Guide to First Nations Consultation Procedures for Land Dispositions* (GoA, 2015). The follow-up and completion of the action items identified during consultation will ensure that all identified Aboriginal sacred and culturally important sites, forest values, traditional knowledge, and uses are considered in forest planning.

Historic sites are identified, evaluated, and managed through the archaeological process. Canfor Alberta contracts certified archaeologists to conduct historical resource impact assessments on all harvest units and roads prior to commencement of forestry activities. The prescriptions from the assessments can range from performing extensive field surveys to approving the block ready for harvest. If the field surveys result in historical resources being located the archaeologist prescribes measures to protect the resource in accordance with the *Alberta Historical Resources Act*.



## Current Status

To date, no known historical, sacred or culturally important sites have been impacted by Canfor Alberta's operations. Canfor Alberta personnel have been using COPI to keep detailed records of consultation since 2007. It continues to be an effective tool for tracking any issues or concerns regarding Aboriginal forest values, traditional knowledge and uses that are brought forward in the communication process as well as all actions completed to address these concerns.

Canfor Alberta has been conducting historical resource overview assessments on all harvest areas and roads since March 2002.

## Forecast

Through consideration of the historic, sacred and culturally important sites, forest values, traditional knowledge and uses identified by Aboriginal people, Canfor Alberta is ensuring that such sites are being maintained across the landscape.

## Legal Requirements

*The Government of Alberta's Policy on Consultation with First Nations on Land and Natural Resource Management;*

*Government of Alberta's Guidelines on Consultation with First Nations on Land and Natural Resource Management;*

*Government of Alberta Proponent Guide to First Nations Consultation Procedures for Land Dispositions;*

*Alberta Historical Resources Act; and*

*Alberta Forest Management Planning Standard, Annex 4 – Performance Standards 6.1.1.1*

## Monitoring & Measurement

### Annual:

All records of consultation will be entered into COPI Involvement and will include dates of communication, methods of communication, detailed description of items discussed, any issues or recommendations that were made, and action items. All actions completed will also be recorded. These records will be summarized annually in the APMR to ensure that all identified Aboriginal sacred and culturally important sites, forest values, traditional knowledge, and uses and historic sites were considered in the planning process. Archeological assessments are tracked for all blocks in Canfor's Cengea database. Status reports can be created from this database as a method of monitoring.

## Reporting Process

Enter the number of historic, sacred and culturally important sites, forest values, traditional knowledge and uses that have been identified in Canfor's COPI database and report in AESRD's Record of Consultation log. A summary of the records entered into Canfor's COPI database will be provided in the APMR.



## **Acceptable Variance**

No variance; all identified sites will be considered.

## **Response**

If the targets are not met, a root cause analysis will be completed to determine cause. Once cause is determined, the process may be modified.



### **2.1.1a) Prompt Reforestation to Maintain Forest Resilience**

<b>Criterion 2:</b> Ecosystem Condition and Productivity	<b>Element 2.1:</b> Forest Ecosystem Resilience
<b>Value</b>	Healthy forest ecosystem
<b>Objective</b>	Meet reforestation targets on all harvested areas
<b>CSA Core Indicator</b>	(AESRD VOIT 2.1.1.1)
<b>Indicator Statement</b>	<b>Prompt reforestation</b>
<b>Description of indicator</b>	Prompt reforestation helps to keep the forest healthy and resilient.
<b>Target</b>	<b>100% of all harvested blocks will be reforested within 2 years</b>
<b>Description of target</b>	The target is to have all harvested areas reforested within 2 years of harvest. This includes planting where required, site preparation where pine natural regeneration is the target, and natural regeneration for deciduous stands.

#### **Basis for the Target**

Early establishment of a viable crop of trees reduces the need for subsequent interventions (re-planting, brushing) and positively contributes to forest growth and carbon sequestration.

#### **Means of Achieving Objective & Target (Strategies)**

All harvested blocks will have reforestation strategies/activities scheduled for completion no more than 2 years after harvest.

#### **Current Status**

Since 2005, 100% of Canfor’s harvested blocks were reforested within 2 years.

The company has had prompt reforestation programs for a number of years. Most areas are reforested within the first year following harvest, but some areas are left a second year where changes to harvest plans have created challenges for the seedling orders.

#### **Forecast**

By following the “Means of Achieving Objective and Target (Strategies)” sections of this indicator, it is anticipated that the productive capacity of the forested landbase will be maintained.



## Legal Requirements

*Timber Management Regulation; and*

*Canfor Forest Management Agreement area Operating Ground Rules*

## Monitoring & Measurement

### Annual:

A database query of the reforestation activities completed by April 30th of the following year will be compared to the harvesting report. Any blocks that do not meet the 2 year reforestation requirement will be reported as an infraction in Canfor's ITS.

## Reporting Process

The APMR will summarize any infractions that are entered into the ITS regarding blocks not being reforested within 2-years of harvest.

## Acceptable Variance

No variance; 100% of all harvested blocks will be reforested within 2 years.

Planting of top piles and roads are not considered in this target as they may be completed later than two years to accommodate the burning of top piles.

## Response

If the targets are not met, a root cause analysis will be completed to determine cause. Once cause is determined, the process may be modified.



### **2.1.1b) Success of Reforestation Program to Promote Forest Resilience**

<b>Criterion 2:</b> Ecosystem Condition and Productivity	<b>Element 2.1:</b> Forest Ecosystem Resilience
<b>Value</b>	Healthy forest ecosystem
<b>Objective</b>	Forest ecosystem health will be maintained
<b>CSA Core Indicator</b>	2.1.1 Reforestation success (AESRD VOIT 2.1.1.1)
<b>Indicator Statement</b>	<b>Prompt retreatment of failed areas</b>
<b>Description of indicator</b>	Prompt retreatment of areas not successfully reforested on the initial treatment, as defined in the Regeneration Standards of Alberta (RSA).
<b>Target</b>	<b>All harvested blocks that have not achieved the regeneration targets as per the Regeneration Standards of Alberta establishment survey standards will have remedial treatments completed within 12 months of the survey date</b>
<b>Description of target</b>	All blocks require an establishment survey completed by year 8 after harvest. Reforestation treatments to date have been quite successful, but there are some areas that are less successful due to weather, animal browse or other unplanned events. These blocks will receive a remedial treatment within 12 months of the survey to ensure regeneration success.

#### **Basis for the Target**

Reforestation success is measured with regeneration surveys. This target will promote the prompt retreatment of blocks that have not achieved initial success due to uncontrollable or unforeseen factors.

#### **Means of Achieving Objective & Target (Strategies)**

When establishment surveys are completed, a list of blocks requiring remedial treatment is generated. Remedial treatments will be planned and completed within 12 months of the survey dates.

#### **Current Status**

Establishment surveys are conducted every second May. Harvested blocks that are 5-7 years old are pooled and surveyed in one year. Canfor completed establishment surveys on the DFA in 2013.



All blocks surveyed in 2013 were successfully reforested and meet the establishment survey regeneration targets as per the Regeneration Standards of Alberta. No remedial treatments were required.

## Forecast

By following the “Means of Achieving Objective and Target (Strategies)” sections of this indicator, it is anticipated that the productive capacity of the forested landbase will be maintained.

## Legal Requirements

*Alberta Forest Management Planning Standard, Annex 4 – Performance Standards 2.1.1.1;*

*Timber Management Regulations; and*

*Regeneration Standards of Alberta*

## Monitoring & Measurement

### Annual:

Query all blocks surveyed in the calendar year preceding the last full calendar year. The total number of blocks and those blocks that achieved the required thresholds will be listed. Blocks that did not achieve the standard will also be listed, along with the number of blocks that have had remediation treatments applied. Any blocks that did not receive remedial treatment within 12 months of the regeneration survey date will be entered into Canfor’s ITS as an infraction.

## Reporting Process

All blocks requiring remedial treatment are reported to ARIS and all infractions entered into Canfor’s ITS will be summarized in the APMR.

## Acceptable Variance

A six-month variance to the twelve-month retreatment period will apply for up to 50% of the blocks requiring remediation treatments. The six months allows for surveys done in the spring of one year to have treatments done in the following summer when seedlings may not be available the first summer.

## Response

If the target is not met, a root cause analysis will be completed to determine cause. Once cause is determined, the process may be modified.





### **2.1.1c) Growth Rate of Regenerating Forests to Promote Forest Resilience**

<b>Criterion 2:</b> Ecosystem Condition and Productivity	<b>Element 2.1:</b> Forest Ecosystem Resilience
<b>Value</b>	Healthy forest ecosystem
<b>Objective</b>	Forest ecosystem health will be maintained
<b>CSA Core Indicator</b>	2.1.1 Reforestation success (AESRD VOIT 2.1.1.1 and 5.2.3.1)
<b>Indicator Statement</b>	<b>Actual regenerated stand yield compared to the yield expectations of the Timber Supply Analysis</b>
<b>Description of indicator</b>	The Regeneration Standards of Alberta is a process for comparing actual results of regenerating stands to the growth expectations in the Timber Supply Analysis.
<b>Target</b>	<b>The regenerated stand yield (Mean Annual Increment) for the total of all sampling populations will meet or exceed the regenerated stand yield assumptions of the Timber Supply Analysis in the Regeneration Standards of Alberta performance survey process</b>
<b>Description of target</b>	The Province requires that regenerated stand yield achieved by reforestation programs is measured and compared to the projections used in developing the Timber Supply Analysis. Targeting yields that meet or exceed the expectations will ensure sustainable harvest levels and a healthy forest ecosystem.

#### **Basis for the Target**

Healthy forests can be achieved when harvest levels do not exceed growth levels. The Regeneration Standards of Alberta (RSA) provides the tools to measure and report the growth predictions of reforested stands in comparison to the yield expectations of the TSA.



## Means of Achieving Objective & Target (Strategies)

Prompt and effective reforestation programs will create regenerating stands. Upon completion of initial reforestation treatments, there are additional programs to monitor regeneration success prior to conducting a RSA performance survey. The RSA process provides the tools to measure and compare yields.



## Current Status

Blocks surveyed to date under the RSA process were originally managed to meet the 1991 coniferous free-to-grow standards. Under the inception of the new RSA, deciduous stocking is identified and managed differently than had been done under the 1991 standard. To address this issue going forward, in 2011 Canfor implemented a revised process in which blocks are checked within one year after harvest to identify areas where deciduous regeneration is growing within the blocks so that they can be correctly declared and managed.

There were 253 blocks surveyed in the 2013 timber year on the DFA. The results of the surveys are summarized by strata which correspond to the landbase designation code. Each stratum has an mean annual increment (MAI) target assigned from the growth and yield curves used in the TSA for the FMP.

The 2013 survey year contained two years of harvested openings and in combination with the previous survey years, not totals six years of harvested openings. An analysis of the six year's worth of data was completed to produce area weighted MAI results by strata, which have been summarized by weighted average for conifer and deciduous.

Table 16 depicts the six year weighted rolling average of the target MAI compared to the resultant MAI. Results indicate that Canfor is exceeding the six year rolling weighted average MAI for both conifer and deciduous.

**Table 16. Performance Survey Results**

	MAI Target (m <sup>3</sup> /ha/yr)		MAI Survey Results (m <sup>3</sup> /ha/yr)	
	Conifer	Deciduous	Conifer	Deciduous
<b>6 yr average</b>	2.35	0.48	2.63	1.10

## Forecast

By following the “Means of Achieving Objective and Target (Strategies)” section of this indicator, it is anticipated that the regenerated stand yields will meet or exceed the yield assumptions of the TSA and ensure sustainable forest harvest levels and healthy forest ecosystems are maintained into the future.

## Legal Requirements

*Alberta Forest Management Planning Standard, Annex 4 – Performance Standards 5.2.3.1; and*

*Timber Management Regulation, Regeneration Standards of Alberta*



## **Monitoring & Measurement**

### **Periodic:**

The RSA results are accumulated and incorporated into future FMP TSA.

### **Annual:**

All RSA program results will be reviewed and compared to FMP MAI targets. Some years may not have results, as the surveys may be completed every second year.

## **Reporting Process**

The APMR will include the results of all programs completed in that year, as well as have a running total for the quadrant. The annual report will show past results for the total period of the SFMP. Results are also reported to AESRD and are entered into their ARIS database.

## **Acceptable Variance**

The 5 year average must meet the mean annual increment targets for the current quadrant period.

## **Response**

If the target is not met, a root cause analysis will be completed to determine cause. Once cause is determined, the process may be modified.



### 2.1.1d) Noxious Weeds

<b>Criterion 2:</b> Ecosystem Condition and Productivity	<b>Element 2.1:</b> Forest Ecosystem Resilience
<b>Value</b>	Healthy forest ecosystem
<b>Objective</b>	Forest ecosystem health will be maintained
<b>CSA Core Indicator</b>	2.1.1 Reforestation success (AESRD VOIT 2.1.3.1)
<b>Indicator Statement</b>	<b>Noxious weed program implementation</b>
<b>Description of indicator</b>	Noxious weeds are plants which have the potential for rapid spread and major crop losses. Weeds in this category are to be controlled to prevent spreading.
<b>Target</b>	<b>100% of noxious weeds identified along Canfor Alberta's dispositions will have treatments scheduled and completed according to the plan</b>
<b>Description of target</b>	The purpose of this target is to monitor the success of Canfor's noxious weed treatment program.

#### **Basis for the Target**

The treatment of noxious weeds is legislated for dispositions (roads, camps, and other processing sites) issued under the *Public Lands Act*-section 63 (GoA, 2014 b.). It states that all noxious weeds must be treated as described in the *Weed Control Act* (GoA, 2011). The *Public Lands Act* doesn't however, clearly specify treatment requirements specific to timber dispositions which are issued under the *Forests Act* (GoA, 2014 a.). AESRD's *Directive No. 2001-06 Weed Management in Forestry Operations* (AESRD, 2001) was developed to provide direction under the *Weed Control Act* for dispositions issued under the *Forests Act*.

The *Weed Control Act* ensures that the appropriate action and control practices are implemented for threatening weed infestations.

The following excerpt is from the *Weed Control Act*:

- *A person shall control a noxious weed that is on land the person owns or occupies.*
- *A person shall destroy a prohibited noxious weed that is on land the person owns or occupies.*

#### **Means of Achieving Objective & Target (Strategies)**

All Alberta FMG Canfor staff are required to complete noxious weed training in which reporting procedures are outlined. Throughout the year, Canfor FMG Alberta staff and the Municipal weed inspectors collect locations and species of weeds identified on the DFA. The data is



entered into the Cengea Solutions Inc. database and is compiled in the Road Maintenance Plan when along surface dispositions and as a “Noxious Weeds” activity in Cengea when identified in timber dispositions.

### **Current Status**

100% of the identified noxious weeds were treated in Canfor’s DFA as scheduled in 2012 Road Maintenance Plan. There were no identified noxious weeds within Canfor’s timber dispositions in 2013.

### **Forecast**

By following Means of Achieving Objective and Target (Strategies)” section of this indicator, it is anticipated that native species diversity will be preserved.

### **Legal Requirements**

*Alberta Forest Management Planning Standard, Annex 4 – Performance Standards 2.1.3.1; and Weed Control Act part 1, AESRD Directive 2001-6*

### **Monitoring & Measurement**

#### **Annual:**

Treatment of identified noxious weeds scheduled in the Road Maintenance Plan or Cengea “Noxious Weeds” activity.

### **Reporting Process**

The weed control Activities are stored in Canfor Alberta’s Roads Database and will be reported in the APMR.

### **Acceptable Variance**

90% of identified weeds must be treated.

### **Response**

Adjust activities.



## 2.2.1 Maintenance of the Forested Land base

<b>Criterion 2:</b> Ecosystem Condition and Productivity	<b>Element 2.2:</b> Forest Ecosystem Productivity
<b>Value</b>	Sustained forest ecosystem productivity
<b>Objective</b>	Limit the conversion of productive forest to other uses
<b>CSA Core Indicator</b>	2.2.1 and 4.2.1 Additions and deletions to the forest area (AESRD VOIT 2.1.2.1 & 4.2)
<b>Indicator Statement</b>	<b>Percent of gross forested land base in the Defined Forest Area converted to non-forest land use through forest management activities</b>
<b>Description of indicator</b>	Conversion to non-forest land use includes roads, gravel pits, camp clearings etc. Canfor Alberta will minimize the conversion of forested land to non-forested lands in their operations.
<b>Target</b>	<b>Forest management company activities not to exceed 3% reduction in gross Defined Forest Area over the life of the Forest Management Agreement (May 26, 1964)</b>
<b>Description of target</b>	The Defined Forest Area gross area is 644,695 hectares. Conversion to non-forest land use includes construction of roads, gravel pits, camp clearings etc. Restoration of past land uses can convert those areas back to forest. The difference between the two numbers should not exceed 3% of the gross Defined Forest Area.

### **Basis for the Target**

Maintenance of the forested land base is important for sustaining the forest ecosystem. Conversion to non-forest by other industries is not under the control of Canfor, so will not be tracked in this indicator. However, Canfor does have indirect influence in the amount of forest converted to non-forest as indicated in strategies below.

### **Means of Achieving Objective & Target (Strategies)**

Several strategies can be employed to achieve this target.

1. Maintain current forest cover inventory and landuse updates
2. Will work with other industrial users to coordinate plans. The Foothills Landscape Management Forum is a prime example of where both forest companies and energy sectors are members and have developed a *Berland Smoky Regional Access Development Plan* (FLMF, 2011);





3. Minimize the conversion to non-forest by planning forestry roads using existing corridors wherever possible. Forest company camps, log storage areas, and other disturbances will use existing clearings where possible;
4. Reforest temporary roads that were used for timber extraction;
5. Work with Oil and Gas industry to reforest past land use openings; and
6. Strategic planning of road corridors

### Current Status

Canfor did not apply for not construct any non-forest land use dispositions in the DFA in the 2013 timber year. In 2012, Canfor planted 17.6 ha in other dispositions such as well sites, gravel pits, leases, and roads in coordination with oil and gas companies. Therefore, the percentage of land converted to non-forest land use by Canfor over the life of the FMA remains at 0.2%.

**Table 17. Percentage of Land Converted to Non-Forest Land Use**

DFA Total Area (ha)	Net Non-Forest Area Dispositions as of April 30, 2012 (ha)	Area Converted to Non-Forest Area Use May 1/13 to April 30/14 (ha)	Past non-forest area returned to forest land May 1/12 to April 30/14 (ha)	NET reduction in forest land area (ha)	PERCENTAGE of forest land converted to non-forest land use
644,695	1,457.9	0.0	17.6	1,440.3	0.2
NO AREA WAS CONVERTED TO NON-FOREST AREA FOR THIS PERIOD.					

### Forecast

Minimizing landbase conversion to non-forested conditions and maintenance of the forested landbase will result in sustainable forest ecosystems.

### Legal Requirements

*Alberta Forest Management Planning Standard, Annex 4 – Performance Standards 2.1.2.1 and 4.2*

### Monitoring & Measurement

#### Annual

The DFA gross area is 644,695 hectares. Conversion to non-forest land use includes construction of roads, gravel pits, camp clearings etc. All new dispositions will be quantified on the forest landbase annually.

### Reporting Process

Total area of Canfor dispositions added annually in the APMR. The cumulative total will be compared to the 19,310 hectare maximum. If the cumulative total approached the maximum, a plan to return past dispositions to forest cover will be required.

### Acceptable Variance

No variance; forest management company activities will not exceed 3% reduction in gross area DFA over the life of the FMA (May 26, 1964).



## **Response**

If the target is not met, a root cause analysis will be completed to determine cause. Once cause is determined, the process may be modified.



## **2.2.2 Balancing Approved Harvest Level over 5 Years**

<b>Criterion 2:</b> Ecosystem Condition and Productivity	<b>Element 2.2:</b> Forest Ecosystem Productivity
<b>Value</b>	Sustained forest ecosystem productivity
<b>Objective</b>	Maintain productive harvest level
<b>CSA Core Indicator</b>	2.2.2 & 5.1.1 (a) Proportion of the calculated long-term sustainable harvest level that is actually harvested (AESRD VOIT 5.1.1.1 & 5.2.3)
<b>Indicator Statement</b>	<b>Percent of volume harvested compared to long-term approved harvest level</b>
<b>Description of indicator</b>	Ensuring harvest levels do not exceed the long term allowable harvest will help ensure sustainability of the forest and ecosystem, thereby providing timber and non-timber benefits now and into the future.
<b>Target</b>	<b>Not to exceed 100% of the approved harvest level (Annual Allowable Cut) over 5 years (5 yr. quadrant balance)</b>
<b>Description of target</b>	The <i>Forest Management Agreement</i> (Alberta, 1999) allows for over or under harvesting in any one year, but must be reconciled on a fixed five-year period. The reconciliation is a comparison of the actual versus allowed harvest levels. The target ensures that the company does not over-harvest.

### **Basis for the Target**

The TSA is developed as per the legal requirements of the FMA (GoA, 2015b). The TSA involves the calculation of the long-term harvest level. Monitoring of the actual harvest level compared to the annual allowable cut is a legal requirement that occurs monthly, and is audited by the Province annually. Any harvesting beyond the quadrant allowable harvest level is subtracted from the next period's allowable harvest.

### **Means of Achieving Objective & Target (Strategies)**

Harvest volumes are tracked and reported to the Province. The General Development Plan is prepared annually to summarize the harvested volumes and compares them to the annual allowable cut. In the fifth year of the quadrant, the company planners and management will adjust the harvest level to ensure that the quadrant allowable harvest is not exceeded.



## Current Status

For the quadrant ending April 30, 2014, the conifer quadrant harvest level was 91% of the approved harvest level. Not all deciduous harvest volumes were available for reporting, but are projected to be significantly under the approved levels due to Tolko’s Oriented Strand Board mill not operating.

**Table 18. Current Quadrant Approved Level of Harvest**

Timber Disposition	Quadrant Period 1/2	Quadrant Harvest Level (m <sup>3</sup> )	Harvested as of April 30, 2014 (m <sup>3</sup> )	Percent	Remaining (m <sup>3</sup> )
<b>FMA9900037</b>	May 1, 2009 - April 30, 2014	3,525,000	3,190,476	91	384,524
<b>DTA150001</b>	May 1, 2009 - April 30, 2013	458,848	Not Available	--	Not Available
<b>DTA150002</b>	May 1, 2009 - April 30, 2014	839,085	Not Available	--	Not Available
<b>DTA150003 (Q2)</b>	May 1, 2013 - April 30, 2018	850,000	140,548	17	709,452

## Forecast

Ensuring a sustainable flow of timber provides social, economic and environmental benefits to industry, communities and individuals.

## Legal Requirements

*Forest Act, Timber Management Regulation, Forest Management Agreement*

## Monitoring & Measurement

### Periodic:

Evaluation of performance to this target will be completed when Timber Production Revenue (TPR) audited quadrant volumes are available.

### Annual:

Actual annual harvested volume is obtained from the TPR audit conducted by AESRD and is reported in the General Development Plan and the APMR.

## Reporting Process

Actual annual harvested volume is obtained from the TPR audit from AESRD and is reported in the General Development Plan and the APMR. Evaluation of performance to this target will be done when TPR audited quadrant volumes are available.

## Acceptable Variance

The actual quadrant harvest volume will not exceed 5% of the allowable harvest level.

## Response

Adjust activities.



### **3.1.1a) Maintaining or Enhancing Soil Productivity by Minimizing Soil Disturbance**

<b>Criterion 3:</b> Soil and Water	<b>Element 3.1</b> Soil Quality and Quantity
<b>Value</b>	Soil Quality and Quantity
<b>Objective</b>	Soil productivity will be maintained or enhanced
<b>CSA Core Indicator</b>	3.1.1 Level of soil disturbance (AESRD VOIT 3.1.1.1)
<b>Indicator Statement</b>	<b>Percent of harvested blocks meeting soil disturbance objectives identified in plans and Operating Ground Rules</b>
<b>Description of indicator</b>	Canfor Alberta commits to the 1994 Forest Soils Conservation Guidelines in the Canfor Forest Management Agreement area Operating Ground Rules. The percentage of blocks meeting the Guidelines will be calculated and tracked.
<b>Target</b>	<b>100% of harvested blocks will not exceed 5% soil disturbance without government approval as outlined in Canfor Operating Ground Rules</b>
<b>Description of target</b>	The Operating Ground Rules 9.0.3 state that the area disturbed by roads cannot exceed 5% of the block area without specific approval. The block list in the Final Harvest Plan will identify blocks in which roads will exceed the 5% threshold. These blocks must have approval from the Province to achieve this target.

#### **Basis for the Target**

To minimize soil disturbance through monitoring and reporting and to continually seek ways to minimize the amount in the future. Soil disturbance in harvesting operations is an unavoidable consequence. Maintenance of site productivity is a core prerequisite for achieving sustainability. Managing the area of detrimental soil disturbance will help retain the productive capacity of the land base.

#### **Means of Achieving Objective & Target (Strategies)**

The *1994 Forest Soils Conservation Guidelines* (Canfor, 1994) states the targets negotiated as achievable in minimizing soil disturbance. While the long-term average percentage of road to block area is under 4%, certain types of blocks will exceed the target, such as long thin blocks, small blocks (<10 ha) or blocks with complex slopes. Approval from the Province for blocks where the percentage is over 5% will demonstrate that the company will only surpass the threshold where necessary.



The Final Harvest Plan lists the blocks to be harvested, and the percentage of area to be occupied by roads planned for each individual block. The approval letter from the Province will acknowledge the Company’s diligence in this respect.

**Current Status**

Blocks with more than 5% road area compared to the block area have been getting approval since 1995.

**Table 19. Percent of Blocks Exceeding 5% Soil Disturbance with Prior Approval**

# of Harvested Blocks in 2013 TY	# of Blocks Exceeding 5% Soil Disturbance	# of Blocks Exceeding 5% Soil Disturbance with Prior Approval	% of Blocks Exceeding 5% Soil Disturbance with Prior Approval
53	2	2	100%

**Forecast**

Productive forest soils with minimized losses from forest operations.

**Legal Requirements**

*Canfor Operational Ground Rules, Timber Management Regulations, 1994 Forest Soils Conservation Guidelines (or its successors); and*

*Alberta Forest Management Planning Standard, Annex 4 – Performance Standards 3.1.1.1*

**Monitoring & Measurement**

**Annual:**

The percent of road area is calculated and reported annually to the Province. After harvesting is completed, area of as built roads will be recalculated and compared to the approved blocks that exceeded the 5% disturbance.

**Reporting Process**

Any blocks that exceeded the 5% disturbance and that did not receive approval at time of Annual Operating Plan submission or approval during harvesting will be reported in the APMR.

**Acceptable Variance**

No variance; 100% of harvested blocks will not exceed 5% soil disturbance without government approval as outlined in Canfor OGRs.

**Response**

If the target is not met, a root cause analysis will be completed to determine cause. Once cause is determined, the process may be modified.



**3.1.1b) Maintaining or Enhancing Soil Productivity by Minimizing Soil Erosion and Slumping**

<b>Criterion 3: Soil and Water</b>	<b>Element 3.1: Soil Quality and Quantity</b>
<b>Value</b>	Soil Quality and Quantity
<b>Objective</b>	Soil erosion will be minimized
<b>CSA Core Indicator</b>	3.1.1 Level of soil disturbance (AESRD VOIT 3.1.1.2)
<b>Indicator Statement</b>	<b>Percent of soil erosion and slumping incidences with mitigation strategies implemented</b>
<b>Description of indicator</b>	Loss of soil is a major concern for long-term productivity. Soil erosion is the removal of soil by either water or wind. Slumping denotes a type of mass wasting resulting in the down-slope movement of rock fragments and/or soil.
<b>Target</b>	<b>100% of known significant erosion and slumping events caused by forest operations will have mitigation strategies implemented within one year of identification</b>
<b>Description of target</b>	Soil erosion and slumping are often indicative of poor management practices. All incidents of significant erosion or slumping will be listed in incident tracking system. Action plans and mitigation strategies will be in place in incident tracking system.

**Basis for the Target**

Road construction, silviculture and harvesting activities have potential to cause soil erosion due to their propensity to alter drainage patterns and disrupt surface soil. Erosion and slumping can reduce the productivity of the forest soils. Operational practices that promote soil stability and minimize soil movement will be implemented.

**Means of Achieving Objective & Target (Strategies)**

Maintenance of site productivity is a core prerequisite for achieving sustainability. Managing the area of detrimental soil disturbance will help retain the productive capacity of the land base.





All significant in block slumps greater than 1000 m<sup>2</sup> and erosion events on roads where the erosion is greater than 20 cm deep by 3 meters, caused by forest industry activities, will be documented with root cause investigations.

Locating these events will occur when:

- Company staff during annual road and final harvest inspections;
- Company planners are preparing harvest plans for an area;
- Harvesting operations personnel are working in the area;
- Silviculture staff are in the area following harvest for planting or site inspections and surveys;
- Periodic inspections after abnormal rainfall; and
- Notification from the Province or the public.

Action plans that include remediation of the damage and recommendations for modified management practices will be completed for all events.

### Current Status

All Canfor Alberta incidents of significant erosion and slumping are tracked in ITS. Action plans have contributed to improved practices during the term of the 2005 SFMP.

**Table 20. Slumps Reported from 2005 - 2013**

Road or Block Id	Legal Description	Date of Original Slump	Size (m <sup>2</sup> )	Inspection Comments
Bolton Main (LOC 033475)	TWP 59 RGE 4 W6M	2005	100	Further movement is limited. Monitor
Bolton Main (LOC 033475)	TWP 59 RGE 4 W6M	2005	250	No further movement noted. Monitor
Canfor Mainline (LOC 1774)	TWP 67 RGE 4 W6M	2010	200	Slump occurred with a heavy, wet snow fall in May. Scheduled Geo Tech Engineer to inspect in spring 2011 & provide potential of further movement and recommended remediation plan.
S112422	TWP 64 RGE 26 W5M	2011	200	Discovered a slump in the east and west end of block S112422. The slump is a crack about 1 foot wide which shifted down about 100 - 200 meters. (not near water) Slump occurred this year after excessive rain events in June and July. Recommend to monitor
G342657	TWP 64 RGE 2 W6M	2011	Unknown	Observed two areas that were washed out in block G342657. The size of the washout is significant and will require reforestation work and may require remediation work.
G343365	TWP 64 RGE 2 W6M	2011	Unknown	Observed a internal road wash out in Blk G343365. The size of the washout is significant and will require remediation and reforestation work..

### Forecast

Productive forest soils with minimized losses from forest operations.



## Legal Requirements

*Canfor Forest Management Agreement area Operating Ground Rules, Timber Management Regulation, Soil Guidelines; and*

*Alberta Forest Management Planning Standard, Annex 4 – Performance Standards 3.1.1.2*

## Monitoring & Measurement

### Annual:

Ensure that identified soil erosion and slumping events have a mitigation strategy entered into ITS and those scheduled strategies are completed in accordance to the plan.

## Reporting Process

APMR will document all incidents in ITS and document the percentage with mitigation strategies in place.

## Acceptable Variance

No variance; all reportable incidents will have mitigation strategies implemented within one year of identification.

## Response

If the target is not met, a root cause analysis will be completed to determine cause. Once cause is determined, the process may be modified.



### 3.1.2 Coarse Woody Debris

<b>Criterion 3:</b> Soil and Water	<b>Element 3.1:</b> Soil Quality and Quantity
<b>Value</b>	Soil Quality and Quantity
<b>Objective</b>	Maintain onsite coarse woody debris
<b>CSA Core Indicator</b>	3.1.2 Level of downed woody debris (AESRD VOIT 1.1.2.1b)
<b>Indicator Statement</b>	<b>Percentage of harvested area by subunit with coarse woody debris equivalent to pre-harvest conditions</b>
<b>Description of indicator</b>	Coarse woody debris includes both downed woody debris and standing trees that have been left to allow the woody debris to decompose, resulting in organic matter that eventually becomes part of the soil. <i>Canadian Standards Association Standards Z809-08 Pg 50</i>
<b>Target</b>	<b>100% of subunits (Peace, Puskwaskau and Main) will meet or exceed coarse woody debris conditions equivalent to the pre-harvest state</b>
<b>Description of target</b>	To ensure coarse woody debris is maintained in subunits and that are similar, or greater than the pre-harvest state.

#### **Basis for the Target**

Coarse woody debris is composed of non-merchantable sound or rotting logs, stumps, or large branches that have fallen or been harvested and left in the woods. It also includes trees and branches that are dead but remain standing or leaning (Dunster & Dunster, 1996). The trees may have excessive rot or other defect factors that make them unsuitable for milling, they may be windfalls that are too old to utilize, or they may be snags that have to be felled for operational or safety reasons. Coarse woody debris provides centers of biological interaction and energy exchange, symbolizing in many ways the complexity of forest ecosystems. Long-term management of this resource is vital to maintain ecosystem integrity.

#### **Means of Achieving Objective & Target (Strategies)**

Harvesting operations will retain coarse woody debris throughout the block. Equipment operators will be encouraged to not skid coarse woody debris to roadside and remain dispersed on site.



## Current Status

The table below is an indication of the amounts of pre-harvest coarse woody debris by yield group. The current harvesting practices, such as on the stump processing, non-utilization of MPB dead trees and deciduous all contribute to amount of onsite coarse woody debris.

**Table 21. Pre-Harvest Coarse Woody Debris by Yield Group**

Yield Group	Description	Pre-Harvest CDW (m3/ha)	Number of Plots
1	AW+(S)-AB AW	89	13
2	AW+(S)-CD AW	108	54
3	AWSW/PBSW/BWSW	75	117
4	BW/BWAW+(S) BW	96	4
5	FB+OTHERS FB	241	55
6	H+(S)/S AW	136	15
7	PB+(S) PB	130	7
8	PL/PLFB+(H) PL	101	302
9	PLAW/AWPL PL	78	46
10	PLSB+OTHERS PL	80	63
11	PLSW/SWPL+(H) PL	136	140
12	SBLT/LTSB (G,M,F) SB	80	71
14	SBPL/LTSBSW/SBFB SB	70	75
15	SW/SWFB+(H)-AB SW	120	124
16	SW/SWFB+(H)-CD SW	125	316
17	SWAW/SWAWPL SW	86	246
<p><b>Species:</b> PL = Lodgepole pine; SW = White spruce; SB = Black spruce; FB = Balsam fir; LT = Tamarack larch; AW = White aspen (Aspen); BW = White birch; H = Generic for any deciduous species (aspen, birch); S = Generic for any coniferous species (pine, spruce, etc.) OTH = includes other unidentified species when FB or PLSB are identified as the main leading species</p> <p>Species descriptors: AB = refers to A and B stand densities (A being lower stems per ha than B); CD = refers to C and D stand densities (D being the highest stems per ha therefore the most dense type of stand); G,M,F = Timber productivity rating (site index) - "good, medium, fair"; U = timber productivity rating - uncommercial stand type</p>			

## Forecast

It is anticipated that the long-term management of coarse woody debris will maintain ecosystem integrity.

## Legal Requirements

*Alberta Forest Management Planning Standard, Annex 4 – Performance Standards 1.1.2.1b*



## Monitoring & Measurement

### Annual:

Ocular to verify presence or absence of coarse woody debris as outlined in *Canfor Coarse Woody Debris Best Management Practices* (Appendix 7)

## Reporting Process

Report the percent of harvest blocks with retained coarse woody debris in the APMR.

## Acceptable Variance

No variance; 100% of subunits (Peace, Puskwaskau and Main) will meet or exceed coarse woody debris conditions equivalent to the pre-harvest state.

## Response

If the target is not met, a root cause analysis will be completed to determine cause. Once cause is determined, the process may be modified.



### **3.2.1a) Watershed Risk Level Assessments**

<b>Criterion 3:</b> Soil and Water	<b>Element 3.2:</b> Water Quality and Quantity
<b>Value</b>	Water quantity
<b>Objective</b>	Water quantity will be maintained
<b>CSA Core Indicator</b>	3.2.1 Proportion of watershed or water management areas with recent stand-replacing disturbance (AESRD VOIT 3.2.1.1)
<b>Indicator Statement</b>	<b>Watersheds with high risk level assessments with mitigation strategies implemented</b>
<b>Description of indicator</b>	Watershed assessment under forest planning is intended to investigate potential impacts of the planned harvest on watershed values of concern. These values include flooding hazard, low flows, groundwater recharge, stream bank stability, fish habitat, drinking water impacts, water quality and quantity in general (AESRD, 2009).
<b>Target</b>	<b>100% of watersheds with a moderate or high risk level will have approved mitigation strategies implemented</b>
<b>Description of target</b>	The purpose of this watershed hazard assessment is to identify the impacts of the Preferred Forest Management Scenario on all watersheds within the Defined Forest Area and to successfully implement approved mitigation strategies on watersheds identified as potentially high risk (equivalent clear-cut area >50%).

#### **Basis for the Target**

Watershed hazard assessment projects changes to the flow regime (frequency, timing and magnitude of peaks and low flows) from the planned harvesting (AESRD, 2009).

#### **Means of Achieving Objective & Target (Strategies)**

The strategy used in equivalent clear-cut area threshold and hazard levels calculations was developed by AESRD, and was used in the development of the 2015 FMP PFMS SHS.

Those watersheds for which high impacts are projected will have mitigation strategies implemented, in consultation with and recommended by AESRD, to protect watershed values. Some recommended mitigation measures include, but are not limited to:

- Timely removal of temporary roads;
- Extra retention of trees;
- Closure of roads to public (active roads have more erosion than inactive);
- Focusing harvest on areas that are not expected to contribute to spring freshets;



- Prompt reforestation;
- Timing of proposed operations (winter / summer); and
- Reduction of site disturbance associated with skidding and site prep, etc.

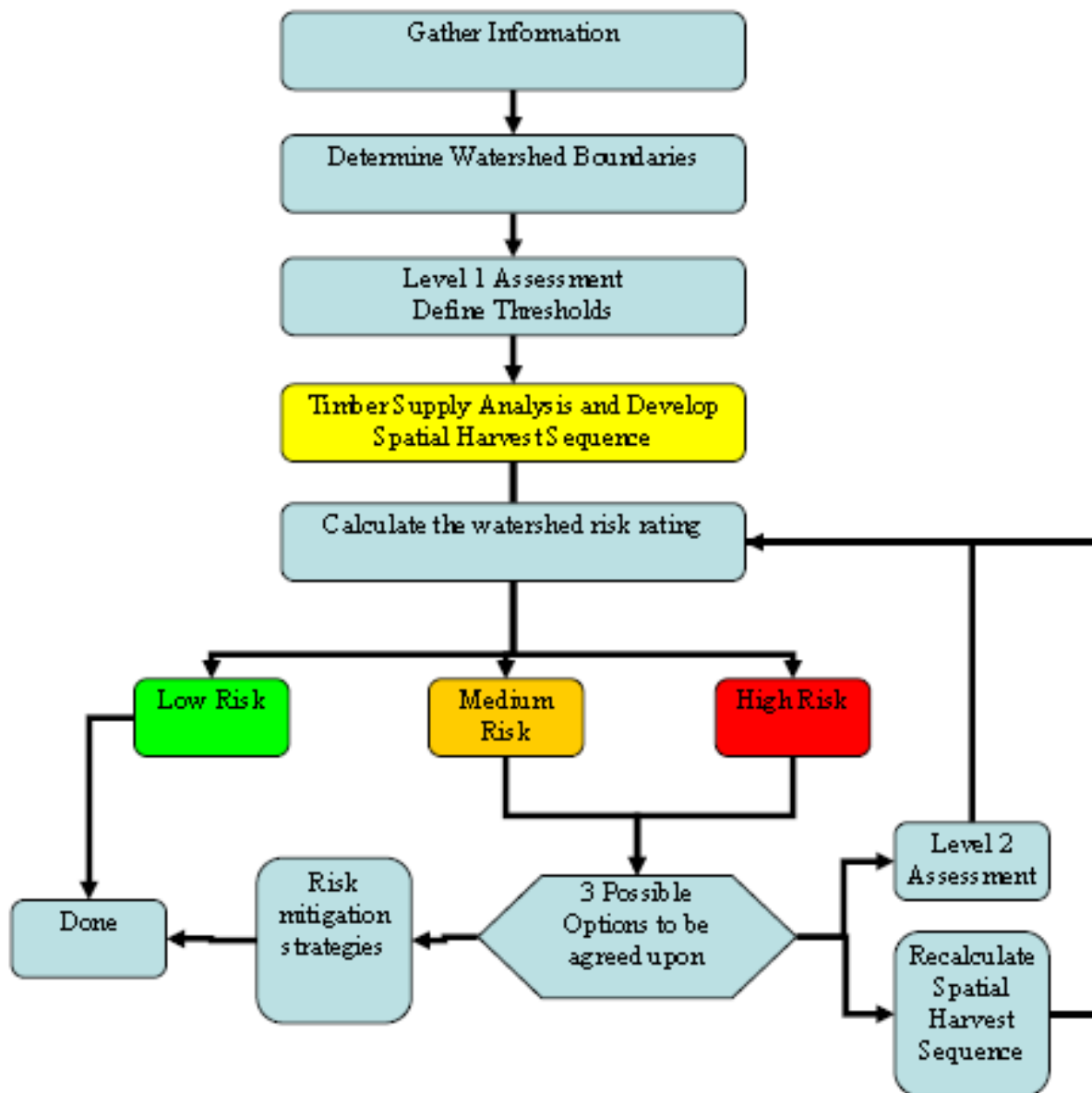


Figure 17: ECA Threshold and Hazard Levels

**Current Status**

AESRD created new watersheds utilizing LiDAR. The current status was calculated by following AESRD’s procedures outlined in Figure 17 and results in Figure 18.





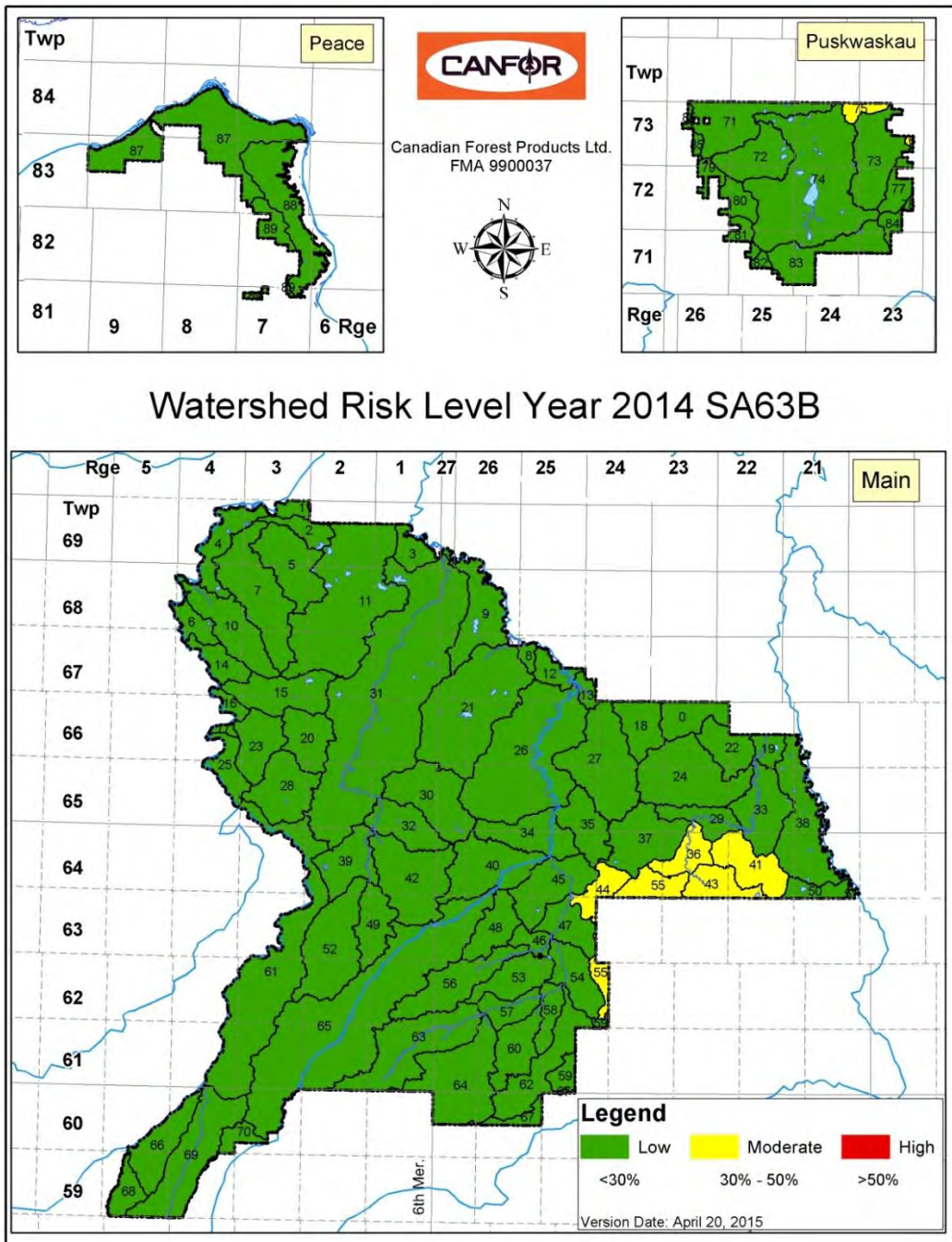


Figure 18: Watershed Risk Within the DFA

### Forecast

There will be a reduction to impacts on water quality and quantity by establishing mitigation strategies that reduce impacts on high risk level watersheds.



**Table 22. Watershed ECA (%)**

Watershed	ECA % By Reporting Period					
	2014	10 Years	20 Years	50 Years	100 Years	200 Years
0	9%	8%	8%	2%	8%	10%
1	1%	1%	2%	10%	8%	10%
2	0%	1%	2%	10%	1%	3%
3	0%	0%	1%	6%	1%	3%
4	6%	9%	20%	19%	7%	14%
5	0%	0%	2%	12%	1%	3%
6	18%	16%	17%	4%	9%	12%
7	2%	4%	8%	21%	4%	6%
8	1%	1%	16%	45%	1%	4%
9	3%	2%	21%	16%	4%	4%
10	14%	15%	15%	6%	9%	10%
11	2%	2%	11%	13%	4%	5%
12	8%	7%	26%	12%	7%	9%
13	7%	6%	4%	4%	7%	7%
14	12%	12%	20%	7%	3%	4%
15	15%	15%	26%	12%	16%	17%
16	26%	21%	45%	7%	21%	25%
17	0%	6%	18%	19%	1%	1%
18	11%	10%	14%	9%	12%	10%
19	0%	0%	0%	50%	3%	2%
20	13%	13%	13%	36%	11%	14%
21	8%	7%	13%	20%	6%	6%
22	7%	8%	10%	41%	3%	3%
23	21%	28%	40%	15%	26%	27%
24	16%	15%	20%	14%	12%	15%
25	9%	14%	43%	24%	12%	18%
26	8%	5%	5%	19%	7%	9%
27	16%	10%	11%	11%	17%	20%
28	11%	14%	16%	35%	10%	14%
29	17%	18%	31%	7%	16%	19%
30	12%	16%	17%	36%	12%	18%
31	6%	6%	20%	22%	6%	6%
32	8%	12%	10%	26%	10%	14%
33	11%	8%	16%	12%	12%	13%
34	29%	17%	13%	8%	22%	17%
35	21%	14%	12%	19%	17%	20%
36	47%	45%	43%	7%	33%	28%
37	29%	28%	38%	18%	24%	25%
38	5%	3%	5%	21%	10%	11%
39	22%	19%	16%	13%	16%	14%
40	21%	18%	16%	27%	16%	20%
41	40%	35%	44%	6%	29%	29%



Watershed	ECA % By Reporting Period					
	2014	10 Years	20 Years	50 Years	100 Years	200 Years
42	11%	9%	5%	32%	7%	9%
43	37%	39%	42%	8%	37%	42%
44	31%	32%	28%	15%	27%	37%
45	19%	15%	11%	15%	20%	29%
46	7%	16%	19%	16%	13%	27%
47	14%	11%	7%	17%	15%	25%
48	16%	26%	22%	17%	22%	29%
49	14%	13%	12%	32%	9%	9%
50	25%	22%	27%	11%	20%	19%
51	1%	0%	0%	40%	2%	11%
52	24%	22%	23%	16%	14%	18%
53	20%	31%	25%	23%	23%	38%
54	11%	7%	4%	25%	8%	29%
55	35%	40%	39%	10%	32%	35%
56	27%	38%	32%	16%	20%	30%
57	20%	34%	37%	24%	25%	41%
58	10%	6%	44%	25%	20%	50%
59	1%	11%	16%	13%	17%	26%
60	11%	18%	46%	19%	21%	50%
61	14%	18%	17%	23%	19%	20%
62	2%	6%	19%	19%	9%	40%
63	16%	30%	34%	10%	25%	25%
64	1%	10%	32%	9%	25%	28%
65	28%	39%	33%	16%	27%	26%
66	16%	38%	40%	12%	27%	34%
67	0%	0%	1%	6%	6%	2%
68	15%	50%	40%	17%	41%	31%
69	19%	48%	46%	6%	43%	27%
70	23%	29%	17%	26%	19%	26%
71	17%	13%	11%	19%	13%	14%
72	14%	13%	15%	20%	12%	12%
73	15%	14%	9%	31%	9%	8%
74	16%	16%	13%	20%	13%	10%
75	34%	31%	19%	17%	9%	9%
76	42%	41%	26%	0%	2%	2%
77	2%	2%	1%	41%	5%	6%
78	1%	0%	0%	28%	5%	6%
79	4%	2%	2%	5%	6%	5%
80	19%	14%	16%	14%	23%	24%
81	18%	8%	2%	23%	20%	25%
82	3%	0%	0%	24%	7%	7%
83	7%	5%	3%	5%	12%	12%
84	1%	0%	0%	4%	9%	11%
85	4%	2%	1%	20%	8%	8%
87	11%	9%	7%	18%	19%	20%
88	11%	17%	13%	23%	19%	18%
89	9%	8%	4%	23%	13%	14%



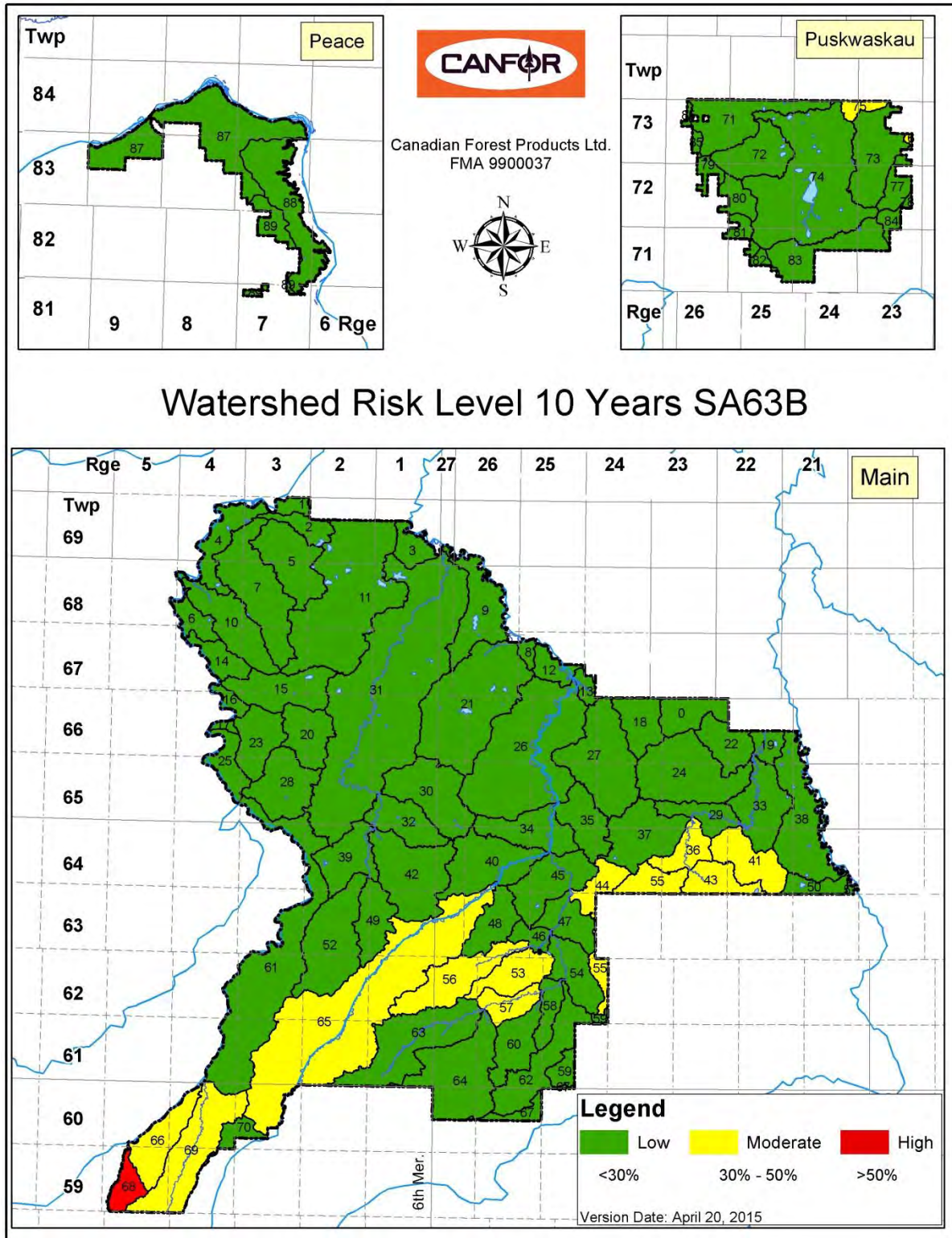


Figure 19: Forecasted Watershed Risk.





## **Legal Requirements**

*Alberta Forest Management Planning Standard, Annex 4 – Performance Standards 3.2.1.1; and*

*Alberta Water Act*

## **Monitoring & Measurement**

### **Annual:**

Determine the watershed risk rankings. Report on which of those watersheds has mitigation strategies implemented.

## **Reporting Process**

In the APMR, report on watersheds with a high risk level and the mitigation strategies implemented on watersheds where operational harvesting activities occurred.

## **Acceptable Variance**

No variance; all high risk ranked watersheds with scheduled operations will have mitigation strategies completed, in consultation with AESRD.

## **Response**

If the target is not met, a root cause analysis will be completed to determine cause. Once cause is determined, the process may be modified.



### 3.2.1b) Drainage Structures

<b>Criterion 3:</b> Soil and Water	<b>Element 3.2:</b> Water Quality and Quantity
<b>Value</b>	Water quality
<b>Objective</b>	Water quality will be conserved
<b>CSA Core Indicator</b>	3.2.1 Proportion of watershed or water management areas with recent stand-replacing disturbance ( AESRD VOIT 1.1.2.3)
<b>Indicator Statement</b>	<b>Drainage structures with identified water quality concerns that have mitigation strategies implemented</b>
<b>Description of indicator</b>	Stream crossings by roads have a high potential to cause water quality issues. The structures must be monitored and repaired where necessary.
<b>Target</b>	<b>100% of medium and high hazard drainage structures will have mitigation strategies implemented according to the road maintenance plan for permanent Canfor Alberta roads</b>
<b>Description of target</b>	Annual inspections are compiled and entered into the stream crossing database. Those structures with a high or medium risk for adverse impact will be considered for remedial action based on timing of budget development and availability of resources for the following field season.

#### **Basis for the Target**

Stream crossings have the potential to cause water quality issues. Assessing and remediating those with issues is an ongoing task to ensure that impacts are minimized.

#### **Means of Achieving Objective & Target (Strategies)**

Canfor Alberta has elected to use the Foothills Stream Crossing Program (FSCP). The FSCP mandate is to:

- Monitor and improve the status of stream crossings
- Develop and oversee the implementation of new ideas for stream crossing management in Alberta
- Improve the environmental record of participating companies and organizations
- Collaborate and work together

After each field season, a remediation plan is developed and submitted to AESRD. as a means of providing information on the maintenance and / or improvement of watersheds.



Initial inspections should be completed in the year after a new crossing has been installed. For all existing crossings, a schedule is being developed that identifies the structures for inspection, by watershed. Follow-up inspections are based on the age of a crossing and severity of defect found during the initial inspection. Where a crossing is removed, annual inspections are required until vegetation has established and the crossing site has stabilized.

The Annual Road Maintenance Plan is a projection of remediation activities planned on those structures with the highest risk for adverse stream impacts. Remediation priorities will depend on sensitivity of watersheds and sufficient funding to complete some degree of repair to move the risk of that structure into a lower category.

Identifying priorities for remedial actions is determined using the information gathered during an inspection. Fish passage, safety and performance of the crossing structure and risk of erosion and sedimentation are all evaluated and summarized to risk rank the crossing as one of the following:

- High Risk – which describes fish migration issues, emergency repair of the crossing structure and high risk of sedimentation entering the stream
- Medium Risk – means the crossing may impede fish passage of some species or life stages at some point during the year, the crossing may present a blockage issue, a structural problem, or even a safety problem of missing signage and there is a medium risk of sedimentation entering the stream
- Low risk – means that fish passage resembles natural channel, no issues around safety or performance of the structure are identified and the potential of sediment to enter the stream is absent under normal high water flow conditions.

## Current Status

Canfor Alberta utilizes the FSCP to identify risk. The FSCP is administered by the Foothills Research Institute. The program is a creditable standardized procedure that is used by other forest companies and other industrial users across Alberta.

Stream crossing inspections are completed in June and early July of each year. Any crossing inspections that indicate a high risk for safety are addressed immediately. As of 2013, remediation plans including the recommendations from the inspections for all medium and high hazard drainage structures are developed within six months of the stream crossing inspections. These remediation plans are scheduled to be implemented on a priority basis.

Currently there are 232 crossings inspected, 118 (51%) pose a high risk to water quality and 79 (34%) pose a medium risk.

Over the next five-year period, Canfor Alberta should have all the initial inspections of stream crossings completed. Those crossings requiring work will be scheduled for repairs based on lead-time for budgeting purposes and the availability of skills and resources.





**Table 23. Percent of Crossings in Remediation Plan**

Risk Ranking	Number of crossings by Risk	Percent of Total Crossings	Percent of Crossings in Remediation Plan	Number of Crossings in Remediation Plan that have been Repaired	Percent of Crossings in Remediation Plan that have been Repaired
High Risk Inspections	118	51%	100%	13	6%
Medium Risk Inspections	79	34%	100%	10	4%
Low Risk Inspections	34	15%	0%	0	0%
No Risk Inspections	1	0%	0%	0	0%
Total Crossings Inspected	232	100%	100%	23	10%

### Forecast

Through the implementation of the “Means of Achieving Objective and Target (Strategies)”, it is anticipated that the reduction in the number of high-risk drainage structures in sensitive watersheds will improve the quality of water on the DFA in the long-term.

### Legal Requirements

*Federal Fisheries Act;*

*Canfor Forest Management Agreement area Operating Ground Rules; and*

*Alberta Forest Management Planning Standard, Annex 4 – Performance Standards 3.2.1.1*

### Monitoring & Measurement

#### Periodic:

Each crossing is to receive an initial inspection, based on procedures outlined by the FSCP program, over the next five-year period based on location of watershed. If a crossing has no issues, it will not be inspected for another five years. Where crossings present issues, they will be tracked and acted upon through the remediation plan. The year following the remediation work will see another inspection and depending on the results (establishment of vegetation and stabilization of the stream crossing) the crossing will fall back into a regular inspection regime.

#### Annual:

Number of crossings that received required maintenance as per the number of crossings identified for repairs in the remediation plan.

### Reporting Process

The number of crossings that received required maintenance will be compared to the number of crossings scheduled for repairs and maintenance in the remediation plan. The results of this comparison will be reported in the APMR.



### **Acceptable Variance**

90% of medium and high hazard drainage structures will have mitigation strategies implemented according to the road maintenance plan for permanent Canfor Alberta roads.

### **Response**

If the target is not met a root cause analysis will be completed to determine cause. Once cause is determined, the process may be modified.



### **3.2.1c) Effective Water Crossings and Maintenance**

<b>Criterion 3:</b> Soil and Water	<b>Element 3.2:</b> Water Quality and Quantity
<b>Value</b>	Water quality
<b>Objective</b>	Impacts to water quality will be minimized
<b>CSA Core Indicator</b>	3.2.1 Proportion of watershed or water management areas with recent stand-replacing disturbance (AESRD VOIT 1.1.2.3)
<b>Indicator Statement</b>	<b>Forestry water crossing construction and maintenance work in compliance with Code of Practice for Water Course Crossings or Operating Ground Rules within each subunit</b>
<b>Description of indicator</b>	Construction and maintenance activities on water crossings must follow the rules and regulations that apply.
<b>Target</b>	<b>100% of forestry water crossing construction and maintenance work in compliance with Code of Practice for Water Course Crossings or Operating Ground Rules</b>
<b>Description of target</b>	Active operations at water crossings (construction and maintenance) must be approved prior to the work being conducted. The operations must meet the conditions set out in the approval documents.

#### **Basis for the Target**

Construction and maintenance of water crossings must be completed with care and attention to all rules and regulations to ensure negative consequences are minimized. The *Code of Practice for Watercourse Crossings* applies to any crossings with a culvert 1.5 meters and larger in diameter, or bridges with more than a single span (GoA, 2013). The OGRs apply to all smaller crossings not covered by the Code.

#### **Means of Achieving Objective & Target (Strategies)**

The Annual Operating Plan includes a Road Maintenance, Construction and Abandonment Plan. Included in this plan is a listing of all work to be completed on roads and crossings. The approval of this plan will ensure that all crossings were planned in accordance to the Code or the OGRs, whichever apply.

#### **Current Status**

Work was completed on 49 Disposition Licence of Occupation (DLO) stream crossings within the 2013 timber year. All work was completed within the *Code of Practice for Watercourse Crossings* and OGRs.



## Forecast

It is anticipated that through ensuring that all active operations at water crossings, including maintenance and construction, are completed and approved to the standards of the *Code of Practice for Watercourse Crossings* and the OGRs that water quality will be maintained.

## Legal Requirements

*Code of Practice for Water Course Crossings;*

*Water Act;*

*Timber Management Regulations;*

*Canfor Forest Management Agreement area Operating Ground Rules; and*

*Alberta Forest Management Planning Standard, Annex 4 – Performance Standards*

## Monitoring & Measurement

### Annual:

The Annual Operating Plan includes a Road Maintenance, Construction and Abandonment Plan. Annually, in April of each year, the Road Maintenance, Construction and Abandonment Plan will be checked to ensure that all crossings were planned using either the Code, or the OGRs, whichever apply. The table in the plan will have two columns. The first will indicate if the Code or the OGRs applies to the activity. The second column will be checked off to confirm that the planned work meets the applicable requirements and the timing planned to implement.

## Reporting Process

The APMR will summarize:

- the number of new crossings constructed;
- the number of crossings for which maintenance was planned in the Road Maintenance Construction and Abandonment Plan and of those the maintenance work that was completed;
- which criteria applied to the crossings; and
- whether the criteria were followed.

## Acceptable Variance

No variance; all construction and maintenance work will have the required approvals and will be carried out in compliance with *Code of Practice for Water Course Crossings* or OGRs.

## Response

If the target is not met a root cause analysis will be completed to determine cause. Once cause is determined, the process may be modified.



### 4.1.1 Carbon Uptake and Storage

<b>Criterion 4:</b> Role in Global Ecological Cycles	<b>Element 4.1:</b> Carbon Uptake and Storage
<b>Value</b>	Carbon uptake and storage
<b>Objective</b>	Carbon uptake and storage (i.e. carbon balance) will be maintained
<b>CSA Core Indicator</b>	4.1.1 Net carbon uptake (AESRD VOIT 4.1)
<b>Indicator Statement</b>	<b>The tonnes of carbon stored in each of the carbon pools</b>
<b>Description of indicator</b>	Carbon Budget Models are available to evaluate the management scenarios.
<b>Target</b>	<b>Achieve 100% of the carbon stored in each of the carbon pools as defined by the Preferred Forest Management Scenario forecast</b>
<b>Description of target</b>	The outputs of a Carbon Budget Model will enable the company to review the sources, sinks and pools of carbon that form the carbon cycle on the Defined Forest Area. This will allow the development of strategies to minimize the carbon footprint of the operations.

#### Basis for the Target

Forests are a large carbon pool in the carbon cycle. Carbon fluxes into and out of this pool are both natural and anthropogenic. Forest managers recognize their role in managing the anthropogenic impacts and influencing the natural ones. Strategies to manage direct impacts include prompt tree regeneration (Indicator 2.1.1a) and minimizing the conversion of forested land to non-forested (Indicator 2.2.1). Forest fuel management is a method of influencing natural negative carbon fluxes by reducing fire risk.

Science about the role of forests and forest products in the carbon cycle is evolving. Models for calculating a forest carbon budget are being developed, both provincially and regionally, that will be linked to forest inventory and timber supply models. Their use in forest planning can indicate whether a specific forest is expected to be a net carbon source or sink over the period normally used for wood-supply forecasts. The company is involved in Alberta Innovation Carbon Baseline Project, which will provide more information on management strategies impact carbon fluxes from the forest as well as forest operations. Ongoing monitoring of developments on forest carbon will ensure the company is at the forefront of developments.

In addition to the use of the carbon budget model, Canfor will be developing a strategy for all Canfor SFMPs. The strategy will include:

- Maintain some old growth on the land base for carbon storage



- The CSA and core indicator that this relates to is 4.1.1 Net carbon uptake. Canfor’s core indicator statement is “Maintain the retention of existing (or replacement of) old forest retention area”. We will be using the target for old seral from 1.1.3c Forest area by seral stage or age class. Canfor’s core indicator statement is “Percent late seral stage distribution by ecological unit across the Defined Forest Area”. The actual targets will vary for each Sustainable Forest Management Plan. For Sustainable Forest Management reporting we would use the current condition for 1.1.3c and apply it to 4.1.1
- Prompt reforestation for carbon uptake
  - CSA core indicator 2.1.1a reforestation success also applies to criterion 4 in the standard. Canfor’s core indicator statement is “Average regeneration delay for stands established annually”.
- Minimize permanent access structures to maintain forest productivity for carbon uptake
  - CSA core indicator 2.2.1 Additions and deletions to the forest area also applies to criterion 4. Canfor’s core indicator statement “Percent of gross forested land base in the Defined Forest Area converted to non-forest use”. The target for most plans relates to the total amount of road required to fully develop the Defined Forest Area to extract timber and varies from 3% to 7%.
- Increase fiber utilization for carbon sequestration and replacement of fossil fuels.

### Means of Achieving Objective & Target (Strategies)

The CFS-CBM-3 model developed by the Canadian Forest Service has been used to forecast the amount of carbon stored in each carbon pool under the PFMS. Following this harvest forecast will result in achieving these target values on the ground.

### Current Status

The current status is indicated in the table below.

### Forecast

The table below shows the forecast tonnes of carbon in each of the carbon pools.

**Table 24. Carbon Sequestration by Carbon Pool**

Year	Carbon Sequestration by Carbon Pool (millions of tonnes of Co <sup>2</sup> e)			
	Above Ground Biomass	Below Ground Biomass	Dead Organic Matter	Soil Biomass
Current	29.0	6.6	47.9	52.4
10	27.0	6.1	47.5	52.8
20	25.3	5.8	47.2	53.4
50	22.0	5.1	45.1	55.0
100	21.4	5.0	43.7	56.5
200	21.0	4.9	44.2	56.6



## Legal Requirements

*Alberta Forest Management Planning Standard, Annex 4 – Performance Standards 4.1*

## Monitoring & Measurement

### Periodic:

Future forest modelling will include this indicator and changes to management assumptions will be assessed based on their impacts to carbon sequestration.

## Reporting Process

The summary of results of the CFS-CBM-3 modelling process will be provided in the APMR and FMP.

## Acceptable Variance

+/-20% of the PFMS for the 10 year forecast values.

## Response

If the target is not met a root cause analysis will be completed to determine cause. Once cause is determined the process may be modified.





## 4.2 Sustained Yield of Timber

<b>Criterion 4:</b> Role in Global Ecological Cycles	<b>Element 4.2:</b> Forest Land Conversion
<b>Value</b>	Sustainable yield of timber
<b>Objective</b>	Limit the conversion of productive forest to other uses
<b>CSA Core Indicator</b>	4.2.1 & 2.2.1 Additions and deletions to the forest area (AESRD VOIT 2.1.2.1)
<b>Indicator Statement</b>	<b>Percent of gross forested land base in the Defined Forest Area converted to non-forest land use through forest management activities</b>
<b>Description of indicator</b>	Conversion to non-forest land use includes roads, gravel pits, camp clearings etc. The forest companies will minimize the conversion of forested land to non-forested lands in their operations.
<b>Target</b>	<b>Forest management company activities not to exceed 3% reduction in gross forest land base in the Defined Forest Area over the life of the Forest Management Agreement area</b>
<b>Description of target</b>	The Defined Forest Area gross area is 644,695 hectares. Conversion to non-forest land use includes construction of roads, gravel pits, camp clearings etc. Restoration of past land uses can convert those areas back to forest. The difference between the two numbers should not exceed 3% of the gross Defined Forest Area.

Refer to indicator 2.2.1 for the detailed write up.



**5.1.1a) Timber and Non-Timber Benefits**

<b>Criterion 5:</b> Economic and Social Benefits	<b>Element 5.1:</b> Timber and Non-Timber Benefits
<b>Value</b>	Sustainable yield of timber and non-timber benefits
<b>Objective</b>	Sustainable forest management that maintains timber and non-timber benefits
<b>CSA Core Indicator</b>	5.1.1 Quantity and quality of timber and non-timber benefits, products, and services produced in the Defined Forest Area (AESRD VOIT 5.1.1.1)
<b>Indicator Statement</b>	<b>Percent of volume harvested compared to long-term approved harvest level</b>
<b>Description of indicator</b>	Ensuring harvest levels do not exceed the long term allowable harvest will help ensure sustainability of the forest and ecosystem, thereby providing timber and non-timber benefits now and in the future.
<b>Target</b>	<b>Not to exceed 100% of the approved harvest level (Annual Allowable Cut) over 5 years (5 yr. quadrant balance)</b>
<b>Description of target</b>	The <i>Forest Management Agreement</i> (Alberta, 1999) allows for over or under harvesting in any one year, but must be reconciled on a fixed five-year period. The reconciliation is a comparison of the actual versus allowed harvest levels. The target ensures that the company does not over-harvest.

Refer to indicator 2.2.2 for the detailed write up.



**5.1.1b) Maintenance of Recreational Areas**

<b>Criterion 5:</b> Economic and Social Benefits	<b>Element 5.1:</b> Timber and Non-Timber Benefits
<b>Value</b>	Sustainable yield of timber and non-timber benefits
<b>Objective</b>	Sustainable forest management that maintains timber and non-timber benefits
<b>CSA Core Indicator</b>	5.1.1 Quantity and quality of timber and non-timber benefits, products, and services produced in the Defined Forest Area (AESRD VOIT 5.2.2.1)
<b>Indicator Statement</b>	<b>Maintenance of recreational areas for non-timber values</b>
<b>Description of indicator</b>	The company will maintain recreational areas on the Defined Forest Area for public use.
<b>Target</b>	<b>Canfor Alberta will maintain a minimum of 3 recreational areas for use by the public within Defined Forest Area</b>
<b>Description of target</b>	Canfor Alberta will maintain recreational areas, such as campsites, on the Defined Forest Area for public use.

**Basis for the Target**

Recreational use of the DFA is a common non-timber value. The company will continue to maintain recreational areas for public use in at least three sites.

**Means of Achieving Objective & Target (Strategies)**

The company will fund, or seek funding to maintain recreational areas such as MacLeod Flats, Economy Lake, Westview, and Frying Pan Creek.

**Current Status**

Canfor Alberta currently maintains four recreational areas on the DFA.



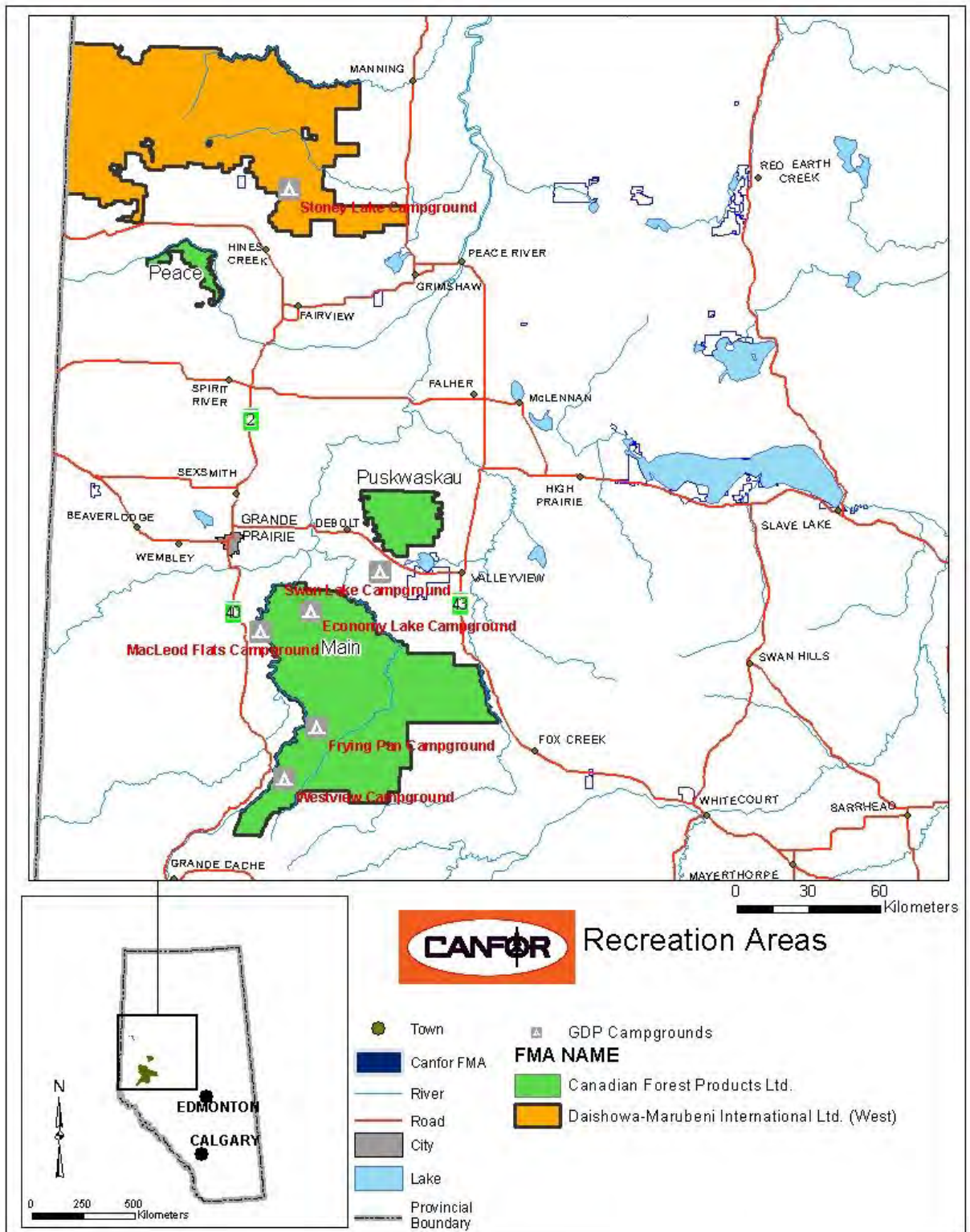


Figure 20: Recreation Areas Within the DFA



## **Forecast**

Recreational campsites on the DFA will be continually available for public use, thus ensure that the common non-timber value of recreation is maintained.

## **Legal Requirements**

*Alberta Forest Management Planning Standard, Annex 4 – Performance Standards 5.2.2.1*

## **Monitoring & Measurement**

### **Annual:**

Documentation showing contractual agreements for recreational areas maintenance will indicate which recreational areas supported.

## **Reporting Process**

The APMR will report on the number of recreational areas maintained annually.

## **Acceptable Variance**

No variance; Canfor Alberta will maintain a minimum of 3 recreational areas for use by the public within DFA.

## **Response**

Adjust activities.



**5.2.1a) Local Contract Services**

<b>Criterion 5:</b> Economic and Social Benefits	<b>Element 5.2:</b> Communities and Sustainability
<b>Value</b>	A range of benefits to local communities
<b>Objective</b>	Local communities and contractors will have the opportunity to share in benefits such as jobs, contracts and services
<b>CSA Core Indicator</b>	5.2.1 Level of investment in initiatives that contribute to community sustainability (AESRD VOIT 5.2.2.1)
<b>Indicator Statement</b>	<b>Investment in local communities</b>
<b>Description of indicator</b>	The indicator reflects a desire to enhance community well-being.
<b>Target</b>	<b>Over a rolling 5-year period, a minimum of 75% of Canfor Alberta forest operations dollars paid for contract services will be expended locally</b>
<b>Description of target</b>	A calculation will be conducted annually of the dollars paid for local contract services and total contract services.

**Basis for the Target**

Forests represent not only a return on investment (measured for example, in dollar value, person days, donations, etc.) for the organization, but also a source of income and non-financial benefits for DFA related workers, contractors, and others; stability and opportunities for communities; and revenue for local, provincial, and federal governments. In the same way that larger forest organizations depend on a secure flow of resources to justify investment in a local area, small businesses depend on a sustained flow of opportunities to develop and invest in their local community. As the majority of forest workers are hired locally, communities benefit by forest planning and operations.

**Means of Achieving Objective & Target (Strategies)**

Opportunities will be provided to local contractors.





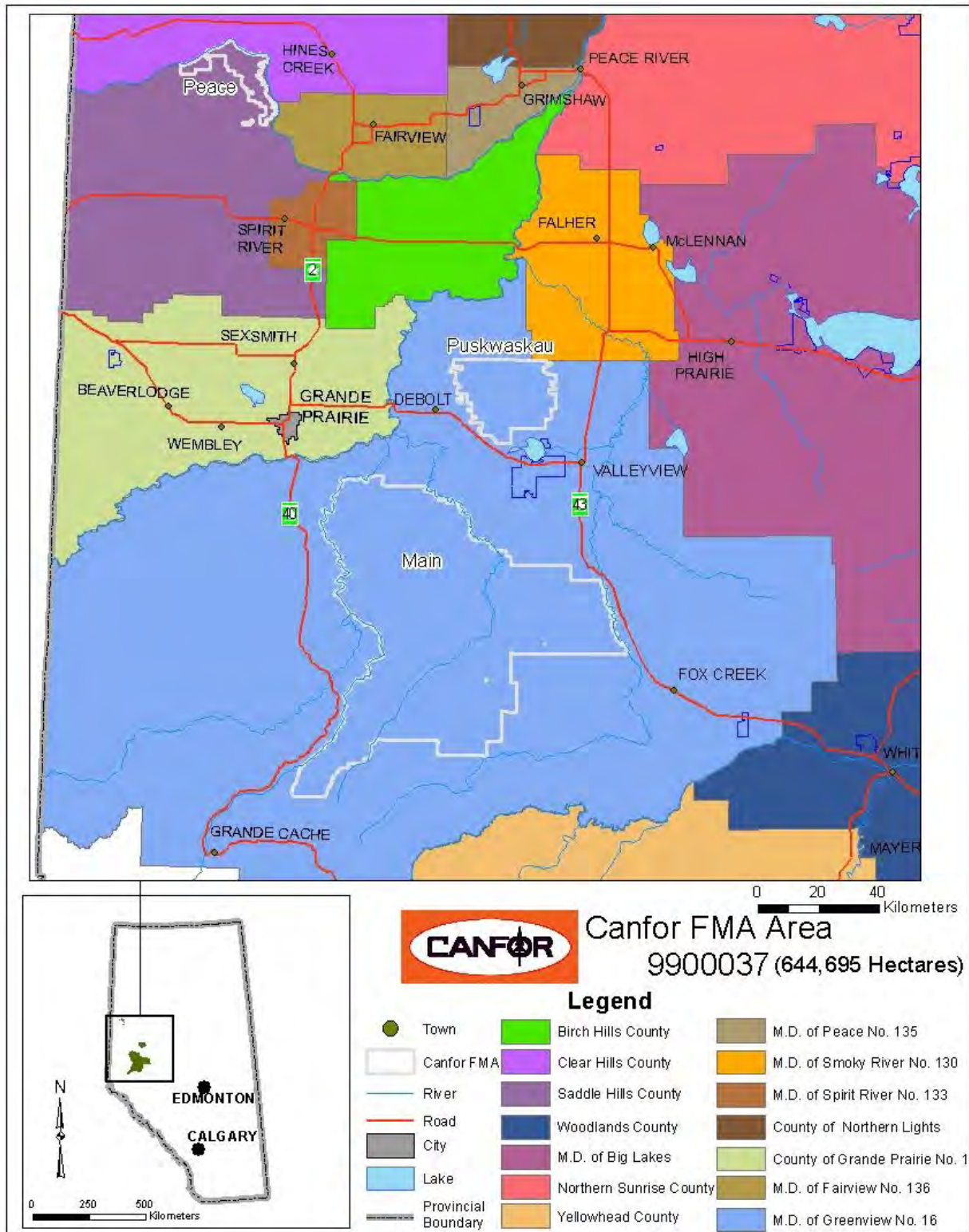


Figure 21: Municipal Districts Within the Vicinity of the DFA





## Current Status

During the five year period from 2008-2012, 89% of the dollars paid by Canfor Alberta were for local contract services.

**Table 25. Investment in Local Communities**

Contribution	2009	2010	2011	2012	2013
Local Contract Services (\$ millions)	31.3	34.9	34.2	49.5	47.9
Non-Local Contract Services (\$ millions)	3.4	5.0	4.1	5.5	4.3
Subtotal	34.7	39.9	38.4	55.0	52.2
% Local Contract Services (5 year rolling avg.)	87%	87%	87%	89%	90%

## Forecast

Achievement of the target will support resilient and stable communities within and adjacent of the DFA. Localized spending may also provide better management through local knowledge.

## Legal Requirements

None.

## Monitoring & Measurement

### Annual:

The total dollar value of contract services considered to be local will be calculated relative to the total dollar value of all contract services provided. This calculation will be used to derive the percentage of money spent on forest operations and management of the DFA from suppliers and contractors within local communities. Canfor Alberta will track all spending pertaining to forest related activities (operations, management) within the DFA, separated by that occurring locally.

For the purposes of this target, a local contractor or supplier is defined as one that resides within or in the vicinity of the DFA. Local communities were defined by the FMAC for the 2005 SFMP as those adjacent to the DFA and include: Valleyview, DeBolt, Fox Creek, Spirit River, Fairview, Grande Cache, and Grande Prairie. The Municipal District (M.D.) of Greenview No. 16, M.D. of Spirit River No. 20 and County of Grande Prairie No. 1 are also deemed local communities. In 2011, the list was expanded, with discussions with FMAC, to include; M.D. of Peace River No 135, M.D. of Fairview No 136, Northern Lights County, Clearhills County, and Mackenzie County.

## Reporting Process

Use internal accounting systems to determine total amount of spending for contract services and that occurring locally during the reporting period. Report in Annual Performance Monitoring Report.

## Acceptable Variance

No variance; over a rolling 5-year period, a minimum of 75% of Canfor Alberta forest operations dollars paid for contract services will be expended locally.

## Response

Adjust activities.



### **5.2.1b) Community Involvement**

<b>Criterion 5:</b> Economic and Social Benefits	<b>Element 5.2:</b> Communities and Sustainability
<b>Value</b>	A range of benefits to local communities
<b>Objective</b>	Local communities and contractors will have the opportunity to share in benefits such as jobs, contracts and services
<b>CSA Core Indicator</b>	5.2.1 Level of investment in initiatives that contribute to community sustainability (no AESRD VOIT)
<b>Indicator Statement</b>	<b>Investment in local communities</b>
<b>Description of indicator</b>	The indicator describes efforts to enhance community well-being.
<b>Target</b>	<b>Canfor FMG Alberta will provide financial/in-kind support to a minimum of 8 community events or services</b>
<b>Description of target</b>	Canfor Alberta is a supporter of the local community and this target will demonstrate the types of involvement.

#### **Basis for the Target**

Level of investment in initiatives that contribute to community sustainability.

#### **Means of Achieving Objective & Target (Strategies)**

Canfor Alberta has maintained a strong community presence since 1964 and will continue to provide financial/in-kind support in the local community.

#### **Current Status**

In the 2013 fiscal year, Canfor provided financial support to 9 community events and services:

1. Shock Trauma Air Rescue Service Foundation (STARS);
2. Grande Prairie Regional Emergency Medical Services (GPREMS);
3. QE11 Hospital Foundation;
4. United Way;
5. Girl Guides of Canada;
6. Worsley Ski Hill;
7. Northern Spirits of Lights show;
8. Local School Scholarships; and
9. Clear Hills Agri-show.



Canfor provided in-kind support to 4 community events and services:

1. Salvation Army (food bank and adopt a family);
2. Nitehawk Ski Patrol (office space);
3. Arbour Day (Canfor foresters presentations to school classrooms); and
4. Walk through the Forest (hosted a wildlife booth with Canfor forester presenters).

## **Forecast**

Through providing in kind and financial support to local communities, Canfor is contributing to the sustainability and well-being of the communities it operates in.

## **Legal Requirements**

None

## **Monitoring & Measurement**

### **Annual:**

Report annually the number of community events or services Canfor has provided financial/in-kind support.

## **Reporting Process**

The number of community events or services that Canfor has provided financial/in-kind support will be reported in the APMR.

## **Acceptable Variance**

No variance; Canfor will provide financial/in-kind support to a minimum of 8 community events or services.

## **Response**

Adjust activities.



## **5.2.2 Employees and Contractors with Environmental and Safety Training**

<b>Criterion 5:</b> Economic and Social Benefits	<b>Element 5.2:</b> Communities and Sustainability
<b>Value</b>	A range of benefits to local communities
<b>Objective</b>	Local communities and contractors will have the opportunity to share in benefits such as jobs, contracts and services
<b>CSA Core Indicator</b>	5.2.2 Level of investment in training and skills development (no AESRD VOIT)
<b>Indicator Statement</b>	<b>Training in environmental and safety procedures in compliance with company training plans</b>
<b>Description of indicator</b>	A trained workforce is critical to safe and proper execution of plans.
<b>Target</b>	<b>100% of Canfor FMG Alberta employees and contractors have required environmental and safety training</b>
<b>Description of target</b>	Environmental and safety training of FMG employees and contractors will demonstrate Canfor's commitment to safety and the environment.

### **Basis for the Target**

Sustainable forest management provides training and awareness opportunities for forest workers as organizations seek continual improvement in their practices. Investments in training and skill development generally pay dividends to forest organizations by way of a safer and more environmentally conscious work environment. Assessing whether forest contractors have received both safety and environmental training is a direct way of measuring this investment.

### **Means of Achieving Objective & Target (Strategies)**

Forest planning and operations are conducted with a genuine focus on worker safety and environmental stewardship. Canfor Alberta uses the FMG Training Matrix and a database (Eclipse Training) to schedule and record training for employees and has standard work procedures and pre-work forms to track contractor environmental training and safety certification.

### **Current Status**

Canfor records from May 1, 2013 to April 30, 2014 show that all FMG Alberta employees and DFA-related contractors have been given the required environmental and safety training as outlined by company training procedures.



## **Forecast**

It is expected that maintaining an active environmental and safety training program will lead to an educated workforce that performs their duties safely and environmentally responsibly.

## **Legal Requirements**

None.

## **Monitoring & Measurement**

### **Annual:**

The percentage of company employees and contractors that receive required environmental and safety training will be tracked in Canfor's Eclipse training database and contractor pre-work forms, as a percentage of all employees and contractor employees that work on the DFA.

## **Reporting Process**

All training provided to employees will be tracked in Canfor's Eclipse training database and all training provided to contractors will be recorded in the contractor pre-work form. The training will be summarized from Eclipse and the pre-work forms and any training that was not completed will be reported in the APMR.

## **Acceptable Variance**

No variance; 100% of Canfor FMG Alberta employees and contractors have required environmental and safety training.

## **Response**

Ensure prompt completion of outstanding training.



### **5.2.3 Direct and Indirect Employment**

<b>Criterion 5:</b> Economic and Social Benefits	<b>Element 5.2:</b> Communities and Sustainability
<b>Value</b>	Fair distribution of benefits across communities
<b>Objective</b>	A fair distribution of benefits and costs will be ensured across all communities in the local area
<b>CSA Core Indicator</b>	5.2.3 Level of direct and indirect employment (no AESRD VOIT)
<b>Indicator Statement</b>	<b>Level of direct and indirect employment</b>
<b>Description of indicator</b>	A measure of the company’s level of direct and indirect employment opportunities
<b>Target</b>	<b>Report annually on trend of Canfor Alberta’s level of direct and indirect jobs created from the Defined Forest Area</b>
<b>Description of target</b>	The level of direct and indirect employment will be calculated and reported annually.

#### **Basis for the Target**

*“The Canadian forest industry is a major employer nationwide. While the forest industry contributes to the economic, environmental and social welfare of all Canadians, these contributions are particularly important in many rural and Aboriginal communities, where forest-related work is often the main source of income.” (NRCan, 2013).*

Canfor Alberta contributes to direct and indirect employment within the local region and to sustainable harvesting by adhering to their apportioned harvest volume within Defined Forest Area. Organizations that harvest at sustainable harvest levels in relation to the allocated supply levels continue to provide direct and indirect employment opportunities.

While employment levels have been declining in many manufacturing industries including the forest industry, there remains a strong relationship between direct and indirect employment and annual harvest levels.

#### **Means of Achieving Objective & Target (Strategies)**

Maintain harvest levels.

#### **Current Status**

Canfor’s production volume continues to be at or near the annual allowable cut level, therefore direct and indirect employment levels are stable.



**Table 26. Level of Direct and Indirect Employment**

	Production Volume (m <sup>3</sup> )	Employment
Potential	715,000	2,932
2013	505,296	2,072

**Forecast**

Harvesting in relation to the allocated annual allowable cut will provide and maintain employment and taxation revenue to local communities.

**Legal Requirements**

None.

**Monitoring & Measurement**

**Annual:**

The coniferous annual allowable cut for the DFA is 715,000 m<sup>3</sup>. Using a multiplier of 4.1 jobs per 1000 m<sup>3</sup>, the level of direct and indirect employment was 3,146 jobs. Natural Resources Canada Annual Report 2013 website <https://cfs.nrcan.gc.ca/publications/download-pdf/35191> is approximately 4.1 direct and indirect jobs per 1000 m<sup>3</sup> of harvest.)

**Reporting Process**

In the APMR, report the annual production volume and the calculated number of jobs, annually. Show the trend from previous years.

**Acceptable Variance**

No variance; report annually on trend of Canfor Alberta's level of direct and indirect jobs created from the DFA.

**Response**

Not applicable.





## **5.2.4 Aboriginal Opportunities in the Forest Economy**

<b>Criterion 5:</b> Economic and Social Benefits	<b>Element 5.2:</b> Communities and Sustainability
<b>Value</b>	Fair distribution of benefits across communities
<b>Objective</b>	A fair distribution of benefits and costs will be ensured across all communities in the local area
<b>CSA Core Indicator</b>	5.2.4 Level of Aboriginal participation in the forest economy (no AESRD VOIT)
<b>Indicator Statement</b>	<b>Opportunities for Aboriginal communities and contractors to participate in the forest economy</b>
<b>Description of indicator</b>	Canfor Alberta will offer opportunities for local Aboriginal communities and contractors to participate in the forest economy
<b>Target</b>	<b>Maintain evidence that opportunities have been provided</b>
<b>Description of target</b>	The number of opportunities will be tracked in Canfor's Creating Opportunities for Public Involvement system and reported annually

### **Basis for the Target**

It is evident that more and more people believe that development of natural resources in their local area should accrue benefits for local communities. These include benefits for local Aboriginal communities and may include economic opportunities such as employment, contracts, or a provision of services.

### **Means of Achieving Objective & Target (Strategies)**

Employment opportunities provided by Canfor Alberta in woodlands operations is predominately through contractual arrangements with qualified service providers. Canfor Alberta will offer employment opportunities to local, Aboriginal contractors providing they:

- Have the appropriate level of skill and knowledge;
- Have the required equipment;
- Meet applicable legal requirements, including Occupational Health and Safety requirements;
- Have the ability to meet and maintain the Company's health, safety, and environmental performance requirements;
- Have the ability to meet and maintain the Company's quality and production requirements;



- Deliver services at competitive prices; and
- Provide the required overall service.

### **Current Status**

In the 2012 timber year, one local Aboriginal community was offered opportunity to bid on the clearing, grubbing, and burning of a new Satellite Yard located at km 288 on the Canfor Lease Cut-off Road. The bid was awarded to the Aboriginal community and they completed the work during February and March 2013.

No open bid projects or services not secured under multi-year agreements were made available for tender in 2013.

Canfor conducted a joint operations and annual operating plan open house at one Aboriginal community in July 2013. The intent was to provide opportunity to review upcoming annual plans and engage the community in potential contract services they may have available.

Canfor also helped fund an Aboriginal economic opportunity through the Foothills Landscape Management Forum Road Patrol Project in which members of a local Aboriginal Community were hired to monitor public access in caribou ranges and collect data on wildlife sightings.

### **Forecast**

Provide fair and equal opportunities for local Aboriginal communities and contractors to benefit from the local forest industry as well as to develop a mutually beneficial working relationship between Canfor Alberta and local Aboriginal people.

### **Legal Requirements**

None.

### **Monitoring & Measurement**

#### **Annual:**

Annually report evidence of opportunities offered.

### **Reporting Process**

All opportunities offered to Aboriginal people for participation in the forest economy will be recorded in Canfor's COPI tracking system. An annual report from COPI will summarize the number of opportunities offered and reported in the APMR.

### **Acceptable Variance**

No variance.

### **Response**

Will continue to offer opportunities as they arise.



### **6.1.1 Aboriginal Awareness Training for Canfor Alberta**

<b>Criterion 6.</b> Society's Responsibility	<b>Element 6.1:</b> Aboriginal and Treaty Rights
<b>Value</b>	Aboriginal and treaty rights
<b>Objective</b>	Aboriginal and treaty rights will be understood and respected
<b>CSA Core Indicator</b>	6.1.1 Evidence of a good understanding of the nature of Aboriginal title and rights (no AESRD VOIT)
<b>Indicator Statement</b>	<b>Canfor FMG Alberta employees will receive Aboriginal awareness training</b>
<b>Description of indicator</b>	Canfor Alberta invests in cultural awareness and skill development by ensuring that employees receive Aboriginal awareness training.
<b>Target</b>	<b>100% of Canfor FMG Alberta Forestry Supervisors, Coordinators, Superintendents, and the Operations Manager will receive credible and effective Aboriginal awareness training once every two years</b>
<b>Description of target</b>	It is important Canfor Alberta employees are provided credible, effective, and knowledgeable Aboriginal awareness training, this target will record the type and date of training.

#### **Basis for the Target**

As forest managers, Canfor Alberta employees need to consider and respect all of the major values of the forest and impacts to its stakeholders when creating plans and operating on the land base. Effective forest management requires employees to be sufficiently educated in values and stakeholder interests, particularly those of the local Aboriginals. To achieve a better understanding of the local Aboriginal values, titles, rights and how to communicate effectively with them, Canfor Alberta recognizes that employees require credible and effective Aboriginal awareness training.

#### **Means of Achieving Objective & Target (Strategies)**

There are 3 Aboriginal Groups that have interest in Canfor Alberta's Forest Management Area; Sturgeon Lake First Nation, Horse Lake First Nation, Aseniwuche Winewak First Nation of Canada and the Métis Nation Zone 6. Canfor Alberta will consult with these Aboriginal groups to determine whom they recommend to deliver credible and effective training and a list of suggested key topics in order to ensure that Aboriginal values, titles, and rights are understood.



Training will be scheduled for all Canfor Alberta staff once every two years to ensure continuing education.

### **Current Status**

On April 16, 2014, Aseniwuche Winewak Nation of Canada delivered Alberta Aboriginal Knowledge and Awareness Training to Canfor staff.

### **Forecast**

Relationship between Canfor FMG Alberta employees and local Aboriginal people will be enhanced with the implementation and coordination of effective Aboriginal awareness training. Increased knowledge about the local Aboriginal culture, titles, and rights will give employees a better understanding and respect for these values in the planning process and during operations.

### **Legal Requirements**

None

### **Monitoring & Measurement**

#### **Annual:**

Canfor's Eclipse training tracking database will keep records of all staff training. Report annually the percent of Canfor FMG Alberta staff that have received credible and effective training over the two-year period.

### **Reporting Process**

All training completed by Canfor Alberta employees is entered into Canfor's Eclipse Training database. A report will be produced from the Eclipse database and a summary of the percentage of the Canfor Alberta staff that has received credible and effective training over the two-year period will be reported in the Annual Performance Monitoring Report.

### **Acceptable Variance**

A minimum of 75% of Canfor FMG Alberta staff receives a minimum of one credible and effective Aboriginal training session every two years.

### **Response**

Ensure prompt completion of outstanding training.



### **6.1.2 Forest Management Plan Communicated to Aboriginal Groups**

<b>Criterion 6.</b> Society's Responsibility	<b>Element 6.1:</b> Aboriginal and Treaty Rights
<b>Value</b>	Aboriginal and treaty rights
<b>Objective</b>	Aboriginal and treaty rights will be understood and respected
<b>CSA Core Indicator</b>	6.1.2 Evidence of best efforts to obtain acceptance of management plans based on Aboriginal communities having a clear understanding of the plans (AESRD VOIT 6.1.1.1)
<b>Indicator Statement</b>	<b>Members of local Aboriginal communities will be provided ample opportunity to understand Canfor Alberta's Forest Management Plan</b>
<b>Description of indicator</b>	To ensure that members of local Aboriginal communities and their representatives will be provided information, in a variety of forms, to enable clear understanding of the Forest Management Plan
<b>Target</b>	<b>Opportunity to communicate key components of the Forest Management Plan have been communicated to each affected local Aboriginal group</b>
<b>Description of target</b>	The Forest Management Plan will be communicated to Aboriginal groups through direct consultation and participation in the Forest Management Advisory Committee.

#### **Basis for the Target**

Canfor Alberta recognizes the importance of having an effective communication plan in place to allow Aboriginals to have a clear understanding of higher-level plans. As outlined in the *Government of Alberta's Guidelines on Consultation with First Nations on Land and Natural Resource Management* (GoA, 2014), Canfor Alberta will communicate with Aboriginal groups to review planned forest operations regarding forest management activities that have the potential to adversely impact Aboriginal groups rights and traditional uses of Alberta Crown lands. The guidelines state that FMPs must be communicated with Aboriginal groups identified as having some interest in the DFA.

The *Alberta Forest Management Planning Standard*, also details AESRD's requirements for the successful development of a FMP. Within these standards, there is a requirement for meaningful communication with Aboriginal forest users. Meaningful consultation is defined as "Consulting in good faith, with honest communication and an open exchange of relevant information before making decisions" (AESRD, 2006).



Through the implementation of these guidelines and standards, Canfor Alberta will be able to ensure the successful communication of key components of the forest management plan to aboriginal groups.

### **Means of Achieving Objective & Target (Strategies)**

A description of Canfor Alberta's intent to ensure successful communication of the FMP to Aboriginal groups is outlined in Canfor's *Terms of Reference 2012 Forest Management Plan for Canfor Forest Management Agreement area 9900037* (Canfor, 2012b).

Canfor Alberta makes provision for Aboriginal input using processes that are in conformance with the *Government of Alberta's Guidelines on Consultation with First Nations on Land and Natural Resource Management* (GoA, 2014).

Aboriginal involvement is ensured in two ways:

- Aboriginal groups, including Sturgeon Lake First Nation and Métis nation Zone 6, are members of the FMAC; and
- Via direct consultation with Sturgeon Lake First Nation, Horse Lake First Nation, and the Aseniwuche Winewak First Nation of Canada to ascertain their desired level of involvement."

Through participation in Canfor Alberta's FMAC members are directly involved in the development of the VOITs that form the basis of the SFMP as well as the mandatory values, objectives, indicators and targets identified by AESRD in Annex 4 of the *Alberta Forest Management Planning Standard* (AESRD, 2006).

Canfor Alberta will also directly contact each of the aboriginal groups to determine how they would like to be involved in the development of the Forest Management Plan and engage in consultation as per the *Government of Alberta's Guidelines on Consultation with First Nations on Land and Natural Resource Management* and the *Government of Alberta's Proponent Guide to First Nations Consultation Procedures for Land Dispositions* (GoA, 2015).

### **Current Status**

Canfor started development of its FMP in 2010. The plan submission date was extended to May 1, 2015 to allow time for the development of a caribou strategy that aligns with AESRD's caribou range plan for the Little Smoky and A La Peche caribou herds. Throughout the development of the plan, Canfor has contacted the Aboriginal Groups (Aseniwuche Winewak Nation, Horse Lake First Nation, and Sturgeon Lake Cree Nation) identified as having some interest in the DFA in regards to development of the FMP.

### **Forecast**

Through the implementation of clear and effective communication of the FMP, Canfor Alberta can ensure an increased knowledge of the Forest Management Plan by the Aboriginal communities. In turn, this will lead to a better understanding of both party's interest in the Defined Forest Area and will assist in the approval of the FMP.



## Legal Requirements

*Government of Alberta's Guidelines on Consultation with First Nations on Land and Natural Resource Management;*

*Government of Alberta's Proponent Guide to First Nations Consultation Procedures for Land Dispositions; and*

*Alberta Forest Management Planning Standard, Annex 4 – Performance Standards 6.1.1.1*

## Monitoring & Measurement

### Periodic:

All communication as it relates to the FMP will be recorded in Canfor's COPI database.

## Reporting Process

During the development of a FMP, each opportunity offered and materials/presentations given to each of the Aboriginal communities will be entered into Canfor's COPI tracking system and reported in AESRD's Record of Consultation. A report from COPI describing these opportunities will be summarized and reported in the APMR. Records of attendance at FMAC meetings will also be maintained in addition to the COPI summary.

## Acceptable Variance

No variance; opportunity to communicate key components of the forest management plan have been communicated to each affected local Aboriginal group.

## Response

Adjust activities.





### **6.1.3 Conformance with Plans to Address Aboriginal Values**

<b>Criterion 6.</b> Society's Responsibility	<b>Element 6.1:</b> Aboriginal and Treaty Rights
<b>Value</b>	Aboriginal and treaty rights
<b>Objective</b>	Aboriginal and treaty rights will be understood and respected
<b>CSA Core Indicator</b>	6.1.3 Level of management and/or protection of areas where culturally important practices and activities (hunting, fishing, gathering) occur (AESRD VOIT 6.1.1.1)
<b>Indicator Statement</b>	<b>Percent of forest operations in conformance with operational/site plans developed to address Aboriginal forest values, traditional knowledge and uses</b>
<b>Description of indicator</b>	It is essential that operational/site plans for forest management activities address any concerns regarding Aboriginal forest values, traditional knowledge and uses before the operations commence. This is achieved through the communication process. In addition to addressing identified concerns in the operational/site plans, it is equally important that the plans be implemented at the operational level.
<b>Target</b>	<b>100% of forest operations are conducted in conformance with operational/site plans that have been developed to address Aboriginal forest values, traditional knowledge and uses</b>
<b>Description of target</b>	Canfor Alberta is required to verify that operational/site plans are effectively implemented through a series of inspections, audits, and reporting/monitoring procedures. Conformance to applicable policies and reporting/monitoring procedures ensures that identified Aboriginal forest values, traditional knowledge, and uses are addressed as intended.

#### **Basis for the Target**

There are many land users and stakeholders on Canfor Alberta's Forest Management Area. It is often difficult for forest planners to create a balance between the different values that they are managing; some of these include Aboriginal forest values, traditional knowledge, and traditional uses. In order to ensure that Aboriginal values are addressed in forest operations and plans,



forest planners need to initiate a communication process with the affected Aboriginal groups. Refer to Indicator 1.4.2 and 6.2.1 for details on communication procedures.

Operational plans developed should address any Aboriginal forest values, traditional knowledge, and uses that may have been identified. It is important that there are systems in place to ensure that the plans are being followed at the operational level. Canfor Alberta monitors conformance with operational plans through several processes. Therefore ensuring the protection of areas where culturally important practices and activities (hunting, fishing, and gathering) occur.

### **Means of Achieving Objective & Target (Strategies)**

In order to ensure conformance with operational/site plans, Canfor Alberta operations supervisors are required to conduct regular site inspections. In addition to these inspections, operations are audited by internal and external parties on an annual basis. The purpose of these audits is to ensure that operational/site plans are being followed at an operational level and areas of non-conformance are identified. In instances, where it has been determined that an operational/site plan has not been followed, whether through the inspection or auditing process, a record will be entered in Canfor's Incident Tracking System. This database requires that an action plan be put in place to address the non-conformance and develop further preventative measures.

### **Current Status**

Through the consultation process there were no Aboriginal forest values, traditional knowledge and uses identified in the 2013 timber year.

### **Forecast**

Aboriginal forest values, traditional knowledge and use will be respected.

### **Legal Requirements**

*Canfor Forest Management Agreement area Operating Ground Rules;*

*Alberta Forest Management Planning Standard, Annex 4 – Performance Standards 6.1.1.1; and*

*Government of Alberta's Guidelines on Consultation with First Nations on Land and Natural Resource Management (July, 2014).*

### **Monitoring & Measurement**

#### **Annual:**

All communication and actions as it relates to operational/site plans will be recorded in Canfor's COPI database.

### **Reporting Process**

In instances, where it has been determined that an operational/site plan has not been followed, whether through the inspection or auditing process, a record will be entered in Canfor's ITS, which will be summarized in the APMR.



## **Acceptable Variance**

No variance; all operational/site plans that have been developed to address Aboriginal forest values, traditional knowledge and uses will be implemented.

## **Response**

If the target is not met, a root cause analysis will be completed to determine cause. Once cause is determined, the process may be modified.



### 6.2.1 Aboriginal Consultation

NOTE: Combined with 1.4.2

<p><b>Criterion 1:</b> Biological Diversity <b>Criterion 6:</b> Society's Responsibility</p>	<p><b>Element 1.4:</b> Protected Areas and Sites of Special Biological and Cultural Significance <b>Element 6.2:</b> Respect for Aboriginal Forest Values, Knowledge, and Uses</p>
<p><b>Values</b></p>	<p>Identified protected areas and sites that have special biological and cultural significance; Aboriginal values, knowledge, and uses</p>
<p><b>Objectives</b></p>	<ul style="list-style-type: none"> <li>▪ The natural states and processes to maintain protected areas and sites that have special biological and cultural significance will be conserved</li> <li>▪ Early and effective consultation with Aboriginal peoples will be provided</li> </ul>
<p><b>CSA Core Indicators</b></p>	<p>1.4.2 Protection of identified sacred and culturally important sites 6.2.1 Evidence of understanding and use of Aboriginal knowledge through the engagement of willing Aboriginal communities, using a process that identifies and manages culturally important resources and values (AESRD VOIT 6.1.1.1)</p>
<p><b>Indicator Statement</b></p>	<p><b>Percent of identified historic, sacred and culturally important sites, forest values, traditional knowledge and uses considered in forestry planning processes</b></p>
<p><b>Description of indicator</b></p>	<p>In order to maintain historic, sacred and culturally important sites, forest values, traditional knowledge and uses these must be identified through communication or archaeological processes or existing knowledge and evaluated to determine a range of options available for their protection.</p>
<p><b>Target</b></p>	<p><b>100% of historic, sacred and culturally important sites, forest values, traditional knowledge and uses known or identified through communication are considered in forestry planning processes</b></p>



<b>Description of target</b>	All historic, sacred and culturally important sites, forest values, traditional knowledge and uses that are identified by local Aboriginal people during the communication process or by archaeological process or through existing knowledge will be protected.
------------------------------	--

Refer to indicator 1.4.2 for the detailed write up.



### **6.3.1 Purchase and Sales with other Forest Products Businesses**

<b>Criterion 6.</b> Society's Responsibility	<b>Element 6.3:</b> Forest Community Well-Being and Resilience
<b>Value</b>	Inclusive public process
<b>Objective</b>	Affected and locally interested parties will be involved in the development of the decision-making process through an open, transparent and accountable process
<b>CSA Core Indicator</b>	6.3.1 Evidence that the organization has co-operated with other forest-dependent businesses, forest users, and the local community to strengthen and diversify the local economy (no AESRD VOIT)
<b>Indicator Statement</b>	<b>Relationships with other forest businesses and users</b>
<b>Description of indicator</b>	Canfor Alberta engages in purchases, sales, and trade arrangements with other forest products businesses.
<b>Target</b>	<b>Evidence of minimum of 4 relationships with forest products businesses annually within the vicinity of the Defined Forest Area</b>
<b>Description of target</b>	Report annually which forest products businesses with which Canfor Alberta has a relationship

#### **Basis for the Target**

Support for local communities through business relationships (defined for this indicator as purchases, sales, and trading of primary forest products and forest by-products) provides employment diversification and increased local revenue.

An economically and socially diverse community is often more sustainable in the long term with its ability to weather market downturns of a particular sector. Support of efforts to increase diversity, the establishment of other enterprises and co-operation with other forest-dependent businesses and forest users is desirable.

#### **Means of Achieving Objective & Target (Strategies)**

Participating businesses seek and maintain active, mutually beneficial business relationships (purchases, sales, trade arrangements) with other forest products businesses within or in the immediate vicinity of the DFA. Canfor Alberta purchases primary products such as saw logs and by-products such as hog fuel. Canfor Alberta sells oversized saw logs, saw logs, pulp logs, and chips.



## Current Status

In the 2013 timber year, Canfor actively initiated and participated in relationships with six forest products businesses within the vicinity of the DFA.

**Table 27. Relationships with Forest Products Businesses**

Forest Industry User	Evidence of Relationship
Norbord Inc.	Incidental Agreements
DMI	Quarterly Operations Meetings
Tolko	Consultation on AOP/GDP
Weyerhaeuser	Pulp Agreement
MDFP	Log Purchase Agreements
Millar Western	Benchmarking Activities
<b>Total # of Relationships</b>	<b>6</b>

## Forecast

Business initiatives and relationships, built on sound principles are not only beneficial to the partners, but also to the economy and vitality of communities within and adjacent to the DFA.

## Legal Requirements

None.

## Monitoring & Measurement

### Annual:

Annually, report the total number of purchase/sale/trade relationships with other forest products businesses within, or in the vicinity, of the DFA.

## Reporting Process

In the APMR, report on the number of purchase, sale or trade relationships with other forest dependant businesses within, or in the vicinity, of the DFA. Tracking is the number of relationships, not the number of transactions within each relationship.

## Acceptable Variance

No variance; Canfor Alberta will maintain a minimum of four relationships with other forest products businesses.

## Response

If the target is not met, a root cause analysis will be completed to determine cause. Once cause is determined, the process may be modified.





### **6.3.2 Maintain a Certificate of Recognition**

<b>Criterion 6.</b> Society's Responsibility	<b>Element 6.3:</b> Forest Community Well-Being and Resilience
<b>Value</b>	Worker safety
<b>Objective</b>	Effective worker safety program
<b>CSA Core Indicator</b>	6.3.2 Evidence of co-operation with Defined Forest Area-related contractors and their unions to improve and enhance safety standards, procedures, and outcomes in all Defined Forest Area-related workplaces and affected communities (no AESRD VOIT)
<b>Indicator Statement</b>	<b>Implementation and maintenance of a certified safety program</b>
<b>Description of indicator</b>	Canfor Forest Management Group, Alberta's safety program is certified through the Partnerships In Injury Reduction program.
<b>Target</b>	<b>100% of Canfor FMG Alberta and eligible Defined Forest Area related contractors will obtain and maintain a Certificate of Recognition or equivalent</b>
<b>Description of target</b>	Certificate of Recognition indicates that an employer has implemented a health and safety program that meets the standards established by their Certifying Partner and Employment and Immigration Partnerships Program.

#### **Basis for the Target**

Canfor's first measure of success is the health and safety of its people. This philosophy is embraced and promoted from the mill floor to the executive offices. This commitment is reflected in the work practices and safety programs employed at the Canfor Alberta Region.

Canfor implements their safety program by assigning responsibilities to managers, supervisors and to employees as follows:

#### **Management:**

- Develop and maintain a comprehensive occupational health and safety program
- Conduct regular health and safety audits and implement appropriate action steps
- Facilitate active employee participation in health and safety initiatives and programs
- Provide the necessary education and training in safe work practices and procedures for supervisors, OH&S committee members, and all employees



**Supervisors:**

- Ensure that all employees under their direction receive proper training and instruction and that all work is performed safely
- Ensure that employees are made aware of all known or reasonably foreseeable health or safety hazards in the areas where they work
- Initiate actions and follow-up in order to maintain a healthy and safe working environment within their areas of responsibility

**Employees:**

- Take responsibility for avoiding risk to themselves and others and following all known safe work rules, procedures and instructions
- Eliminate all accidents by working together to identify any potential hazards in the workplace and to take the appropriate corrective action

**Means of Achieving Objective & Target (Strategies)**

The Partnerships in Injury Reduction (PIR) program encourages the development of effective workplace health, safety and disability management programs in Alberta. PIR has 13 certifying partners; a Certifying Partner is responsible for assessing the quality of health and safety management systems in Alberta. Companies entering the PIR program work towards attaining a Certificate of Recognition (CoR). A CoR indicates that an employer has implemented a health and safety program that meets the standards established by their Certifying Partner and Employment and Immigration Partnerships Program. Once a CoR has been issued, it is valid for a three year period as long as all maintenance requirements are met. The employer is responsible for completing internal audits for each of the next two years. When the CoR expires after three years, another external audit must be conducted to renew the CoR.

[www.wcb.ab.ca/pdfs/employers/pir\\_broch.pdf](http://www.wcb.ab.ca/pdfs/employers/pir_broch.pdf)

[www.safetycouncil.ab.ca/index.php/pircor/about-pircor.html](http://www.safetycouncil.ab.ca/index.php/pircor/about-pircor.html)

Canfor FMG Alberta has committed that the company and eligible DFA-related contractors will implement and maintain a PIR safety program and achieve a CoR.

**Current Status**

Canfor FMG Alberta has implemented PIR safety program and has a current CoR. PIR commenced in 1989, the earliest record of Canfor Alberta achieving certification is 1992. It has been identified that Canfor FMG Alberta had safety programs and standards in place prior to its first official certification.

Contractors have been required to be CoR or equivalent (i.e. BC Safe Companies) certified since 2009.

**Forecast**

To create the safest possible working environment for all forest workers and continuously improve safety record.

**Legal Requirements**

None.



## **Monitoring & Measurement**

### **Annual:**

The indicator will be considered met for Canfor FMG Alberta if they are able to successfully maintain a CoR during the reporting year. The indicator will be considered met for DFA-related contractors if they maintain a CoR or equivalent during the term of their contract with Canfor FMG Alberta within the reporting year. It does not include contracts that are non-forestry, field related.

## **Reporting Process**

Report a yes/no in the APMR as to whether Canfor FMG Alberta and eligible DFA-related contractors have retained CoR or equivalent.

## **Acceptable Variance**

90% of Canfor FMG Alberta and contractors will have CoR certification or equivalent.

## **Response**

If the target is not met, a root cause analysis will be completed to determine cause. Once cause is determined, the process may be modified.



### **6.3.3 Partnerships in Injury Reduction Implemented, Reviewed, and Improved**

<b>Criterion 6.</b> Society's Responsibility	<b>Element 6.3:</b> Forest Community Well-Being and Resilience
<b>Value</b>	Worker safety
<b>Objective</b>	Approved safety program
<b>CSA Core Indicator</b>	6.3.3 Evidence that a worker safety program has been implemented and is periodically reviewed and improved (no AESRD VOIT)
<b>Indicator Statement</b>	<b>Implementation and maintenance of certified safety program</b>
<b>Description of indicator</b>	Canfor Alberta's safety program is certified through Partnerships In Injury Reduction.
<b>Target</b>	<b>100% of recommendations from Partnerships in Injury Reduction audit will be addressed and action plans developed</b>
<b>Description of target</b>	A Partnerships in Injury Reduction audit reviews the basic elements of the Company's health and safety program using a PIR approved audit instrument.

#### **Basis for the Target**

An audit is a comprehensive review of the health and safety program; therefore, it is critical Canfor Alberta addresses recommendations brought forward. The annual Occupational Health and Safety program management review is an opportunity to continuously improve Canfor FMG safety program.

#### **Means of Achieving Objective & Target (Strategies)**

The previous indicator 6.3.2 talks about obtaining and maintaining a CoR. CoR certification is valid for three years and an internal audit is conducted each year for 2 years and the 3<sup>rd</sup> year an external audit is required to renew the CoR. The audits can be used as a tool to assess the effectiveness of the health and safety program against an established standard and ensure it is constantly being reviewed and improved. Recommendations are generated from the audits and the company addresses and creates action plans based on these recommendations and recorded in Canfor's Safety Pages.

Annually, there is a Forest Management Group Occupational Health and Safety Program Management Review to evaluate trends toward or away from a continuously improving safety culture. Management Reviews look backward at progress to date, and look forward to anticipate the need for changes to the FMG Occupational Health and Safety program. Management Reviews also evaluate the effectiveness of the program and compares actual



results with the original objectives and targets to determine where further improvement is needed.

### **Current Status**

A PIR audit was conducted in October 2013 that evaluated Canfor' Alberta Forest Management Group (FMG) and sawmill safety performance. 10 elements were audited and scored individually in which the overall score was 94%. No elements were found to be non-compliant with the requirements and Canfor Alberta operations received many best practices notations. A total of 18 suggestions for improvement were made, of which 6 were related to Canfor's Alberta FMG practices. Action plans have been put in place to address those findings.

### **Forecast**

Continuous improvement and enhancement of Canfor Alberta's health and safety program

### **Legal Requirements**

None.

### **Monitoring & Measurement**

#### **Annual:**

Report the percentage of Woodlands audit recommendations addressed, and record the date of the management review of Canfor Alberta's safety program.

### **Reporting Process**

The audit recommendations and action plans are recorded and results will be reported in the APMR. Canfor FMG Alberta and Mill are audited together; however, each party addresses their own recommendations.

### **Acceptable Variance**

No variance; Canfor will address all issues in the review of the safety program.

### **Response**

If the target is not met, a root cause analysis will be completed to determine cause. Once cause is determined, the process may be modified.



### **6.4.1 Engaged and Active Forest Management Advisory Committee**

<b>Criterion 6.</b> Society's Responsibility	<b>Element 6.4:</b> Fair and Effective Decision-Making
<b>Value</b>	Current scientific, local and traditional knowledge
<b>Objective</b>	Forest management decisions will be based on scientific, local and traditional knowledge
<b>CSA Core Indicator</b>	6.4.1 Level of participant satisfaction with the public participation process (AESRD VOIT 6.2.1.1)
<b>Indicator Statement</b>	<b>Public advisory group maintained and satisfaction survey implemented</b>
<b>Description of indicator</b>	Maintain Canfor Alberta's Forest Management Advisory Committee and implement the <i>Forest Management Advisory Committee Evaluation Form</i> .
<b>Target</b>	<b>80% annual satisfaction from surveys in all four targets</b>
<b>Description of target</b>	Target of 80% satisfaction in: Meeting and Forest Management Advisory Committee Process, Forest Management Advisory Committee Meeting Facilitation, Meeting Logistics, and Yearly Assessment.

#### **Basis for the Target**

The FMAC was established in 1995 to assist Canfor Alberta in developing FMP and a SFMP in 1999 by identifying local VOITs. The SFMP is an evolving document that will be reviewed for effectiveness and revised as needed with the assistance of FMAC to address changes in forest condition and local community values. Ensuring the continuing interest and participation of the FMAC is an integral part of a dynamic and responsive SFMP. The ability of people to share information, discuss and solve problems, and set and meet objectives is key to achieving and maintaining meaningful participation.

#### **Means of Achieving Objective & Target (Strategies)**

Canfor Alberta will provide all FMAC members a *Forest Management Advisory Committee Evaluation Form* to measure the effectiveness and awareness with the process (Canfor, 2012). The survey will assist Canfor Alberta to improve on areas identified by FMAC. The survey content and process will be that described in the *Forest Management Advisory Committee Terms of Reference* (Appendix 5). All survey questions will have a one to four scoring assessment with one being very poor and four being very satisfied.



## Current Status

Canfor's FMAC members filled out a *Forest Management Advisory Committee Evaluation Form* after the September 25, 2013 and April 16, 2014 meetings. The combined results for the year were 96% satisfaction.

## Forecast

An active, engaged, and satisfied FMAC will be maintained to ensure that local values are considered in forest management planning.

## Legal Requirements

*Alberta Forest Management Planning Standard, Annex 4 – Performance Standards 6.2.1.1*

## Monitoring & Measurement

### Annual:

The FMAC members will fill out the *Forest Management Advisory Committee Evaluation Form* after each meeting. Each of the four sections of the survey will be calculated and results will be compiled for each calendar year.

## Reporting Process

Results of *Forest Management Advisory Committee Evaluation Form* will be compiled and reported in the APMR.

## Acceptable Variance

A minimum of 70% annual satisfaction from surveys from all four targets.

## Response

If the target is not met, a root cause analysis will be completed to determine cause. Once cause is determined, the process may be modified.





**Forest Management Advisory Committee Evaluation Form for Grande Prairie**

**FMAC Meeting Date:** \_\_\_\_\_ **Name (optional):** \_\_\_\_\_

The purpose of this form is to provide an opportunity for Forest Management Advisory Committee (FMAC) members to evaluate the effectiveness of the public participation process with the goal of facilitating continual improvement.

<b>Please evaluate the following:</b>	<b>Very poor (1)</b>	<b>Not Satisfied (2)</b>	<b>Acceptable (3)</b>	<b>Satisfied (4)</b>	<b>Very Satisfied (5)</b>
<b>A. Meeting and FMAC Process Target 42 points</b>					
1. I have a good understanding of the purpose of the FMAC and my role as part of that group.					
2. Information provided in advance of meetings allows me to effectively contribute at meeting.					
3. The meeting agenda is reviewed prior to the meeting and followed					
4. The meeting minutes capture important aspects of the meeting including actions, progress updates, and any decisions.					
5. Communication with FMAC members between meetings is adequate.					
6. Canfor shares new information with FMAC members regarding impacts to the environment, sustainability, forestry, etc.					
7. The FMAC Terms of reference are followed.					
8. Were most FMAC members involved in meeting?					
9. Was your message received and acted on, if possible?					
10. Was there a positive atmosphere for the meeting?					
11. Was information presented clearly at the meeting?					
12. What is your overall satisfaction with the FMAC process?					
13. Ex-officio, licensee, or technical team members were organized and prepared for meeting.					
<b>B. FMAC Meeting Facilitation: Target 20 points</b>					
14. FMAC meeting facilitator was organized and prepared.					
15. FMAC meeting facilitator strived for consensus decision making.					
16. Facilitator actively listened to concerns and viewpoints expressed during the meeting.					
17. FMAC meeting facilitator addressed process issues.					
18. FMAC meeting facilitator remained neutral on content issues					
19. FMAC meeting facilitator kept the meeting focused and moving.					
<b>C. Meeting Logistics: Target 10 points</b>					
20. Was the meeting location convenient?					
21. Was the timing of the meeting convenient?					
22. Was the meal provided for the meeting good?					
<b>D. Yearly Assessment (Pertains to Annual Reporting, FMAC Recruitment and FMAC Representation): Target 20 points</b>					
23. Efforts have been made to incorporate concerns related to SFM values and objectives into the SFM Plan.					
24. Concerns related to SFM indicators and targets are being adequately listened to at FMAC meetings.					
25. Efforts have been made to incorporate my concerns related to SFM indicators and targets into the SFM Plan.					
26. The outputs generated through discussion with the FMAC (SFM Plan and annual monitoring reports) are clear and concise.					
27. Canfor has made an effort to recruit new FMAC members as needed.					
28. A broad cross-section of the community is represented at FMAC meetings.					



<b>Suggestions for Improvement</b> – Please list ways to improve on subsequent FMAC meetings including meals, topics or presentations for future meetings, date changes...
1.
2.
3.
<b>General Comments</b> – Please provide any comments or suggestions that you feel would improve the FMAC process, the SFM Plan or Annual Report or subsequent meetings:

*Goal is to have 80% satisfaction or better on all 4 sections of evaluation form.*

Consent to be contacted for feedback? **Y** or **N**



### **6.4.2 Educational Opportunities to Forest Management Advisory Committee**

<b>Criterion 6.</b> Society's Responsibility	<b>Element 6.4:</b> Fair and Effective Decision-Making
<b>Value</b>	Current scientific, local and traditional knowledge
<b>Objective</b>	Forest management decisions will be based on scientific, local and traditional knowledge
<b>CSA Core Indicator</b>	6.4.2 Evidence of efforts to promote capacity development and meaningful participation in general (no AESRD VOIT)
<b>Indicator Statement</b>	<b>Number of educational opportunities for information/training/capacity building that are delivered to the public advisory group annually</b>
<b>Description of indicator</b>	Providing educational opportunities to the Forest Management Advisory Committee provides knowledge for better dialogue and ultimately better decisions.
<b>Target</b>	<b>Provide one educational opportunity per Forest Management Advisory Committee meeting, plus one field tour opportunity per year</b>
<b>Description of target</b>	Annually, Canfor Alberta will make available to the Forest Management Advisory Committee a minimum of one educational opportunity and one field tour.

#### **Basis for the Target**

The ability of people to share information, discuss and solve problems, and set and meet objectives is key to achieving and maintaining meaningful participation. Many types of capacity development initiatives can be used to help promote meaningful participation.

This indicator and target recognizes the importance of providing informational or training opportunities for members of the FMAC that in turn contributes to a more knowledgeable and effective committee. Members of the public provide local knowledge that contributes to socially and environmentally responsible forest management. At times, public members may feel limited in their ability to contribute to discussions because they lack the technical forestry knowledge. Broadening this knowledge enables better dialogue and helps contribute to balanced decisions and an SFMP acceptable to the majority of public. A few of the many examples of educational opportunities would include guest presentations on a particular topic, literature on specific Sustainable Forest Management targets, handouts, FMPs, and/or local associations updates/briefing (e.g. Canadian Boreal Forest Agreement, Mighty Peace Watershed Alliance).



## Means of Achieving Objective & Target (Strategies)

Canfor Alberta will provide informational/educational/capacity building opportunities for FMAC members at each regularly held meeting. In addition, Canfor Alberta will offer one field tour annually.

### Current Status

During the 2013 timber year the following three education opportunities were provided:

1. Wayne Thorp of the Foothills Landscape Management Forum (FLMF) made a presentation about FLMF on September 25, 2013; and
2. Adrian Meinke of Fish and Wildlife made a presentation about Fish Risk n Forestry Planning on April 16, 2014.

The FMAC also participated in a field tour in 2013, in which 5 members and 2 advisors visited harvesting and site preparation operations.

### Forecast

Increased public knowledge in forest planning and operations that is open, inclusive, and responsive to public concerns, and grounded in science.

### Legal Requirements

None.

### Monitoring & Measurement

#### Annual:

Report in the APMR the number of educational opportunities and field tours presented to the FMAC as recorded in the FMAC meeting minutes.

### Reporting Process

The FMAC meeting minutes contain supporting documentation that is reported in APMR.

### Acceptable Variance

No variance; opportunities will be provided.

### Response

Adjust activities.



### **6.4.3 Educational Opportunity to Aboriginals**

<b>Criterion 6.</b> Society's Responsibility	<b>Element 6.4:</b> Fair and Effective Decision-Making
<b>Value</b>	Current scientific, local and traditional knowledge
<b>Objective</b>	Forest management decisions will be based on scientific, local and traditional knowledge
<b>CSA Core Indicator</b>	6.4.3 Evidence of efforts to promote capacity development and meaningful participation for Aboriginal communities (AESRD VOIT 6.2.1.1)
<b>Indicator Statement</b>	<b>Number of opportunities for information/training/capacity development that are delivered to the Aboriginal communities annually</b>
<b>Description of indicator</b>	Providing educational opportunities to the Aboriginal communities provides knowledge for better dialogue and ultimately better decisions.
<b>Target</b>	<b>Greater than or equal to 1 Aboriginal information/training/capacity development opportunity per year</b>
<b>Description of target</b>	Canfor Alberta will provide a minimum of 1 information/training/capacity development opportunity for the Aboriginal communities, annually.

#### **Basis for the Target**

Open, respectful communication with local Aboriginal communities includes not only the company understanding the Aboriginal rights and interests but for the Aboriginals to understand the company's forest management plans and processes.

#### **Means of Achieving Objective & Target (Strategies)**

Canfor Alberta will offer a minimum of one information/training/capacity development opportunity per year to the Aboriginal communities.

This indicator and target recognizes the importance of providing informational or training opportunities for the Aboriginal communities that in turn contributes to a more knowledgeable and effective relationship. A few of the many examples of educational opportunities would include guest presentations on a particular topic, literature on specific Sustainable Forest Management targets, handouts, Forest Management Plans, field tours, local associations updates/briefing.



## **Current Status**

Canfor provided two opportunities for information/training/capacity development in the 2013 timber year through the FMAC. With those opportunities, two members of Aseniwuche Winewak nation attended a meeting in which Adrian Mienke with Fish and Wildlife made a presentation about Fish Risk in Forestry Planning. .

## **Forecast**

Increased Aboriginal knowledge in forest planning and operations that is open, inclusive, responsive to Aboriginal concerns, and grounded in science.

## **Legal Requirements**

None.

## **Monitoring & Measurement**

### **Annual:**

All opportunities offered as it relates to information/training/capacity development will be recorded in Canfor's COPI database.

## **Reporting Process**

All opportunities and associated completed activities will be entered into the COPI database and reported in the APMR.

## **Acceptable Variance**

No variance; greater than or equal to 1 Aboriginal information/training/capacity development opportunity per year.

## **Response**

Adjust activities.



### **6.5.1 Educational Opportunities**

<b>Criterion 6.</b> Society's Responsibility	<b>Element 6.5:</b> Information for Decision-Making
<b>Value</b>	Current scientific, local and traditional knowledge
<b>Objective</b>	Forest management decisions will be based on scientific, local and traditional knowledge
<b>CSA Core Indicator</b>	6.5.1 Number of people reached through educational outreach (no AESRD VOIT)
<b>Indicator Statement</b>	<b>The number of educational opportunities provided to the community</b>
<b>Description of indicator</b>	Providing educational opportunities to the community provides knowledge for better decisions.
<b>Target</b>	<b>A minimum of 5 educational opportunities provided to the community annually</b>
<b>Description of target</b>	Annually, Canfor Alberta will provide a minimum of 5 educational opportunities for the local community.

#### **Basis for the Target**

Canfor Alberta is committed to working with directly affected stakeholders and members of the public on forest management issues and has a well-established history of participation in community meetings, including local planning processes. The sharing of knowledge contributes to informed, balanced decisions and plans acceptable to the majority of public. Informed and engaged, members of the public can provide local knowledge and support that contributes to socially and environmentally responsible forest management.

#### **Means of Achieving Objective & Target (Strategies)**

Canfor Alberta participates in many educational outreach initiatives:

1. An active Forest Management Advisory Committee;
2. Research projects;
3. Vegetation management plan open houses;
4. Annual Operating Plan and General Development Plan open houses;
5. Field tours; and
6. The Grande Prairie and Area Environmental Sciences Education Society.





## **Current Status**

Canfor Alberta provided 6 educational opportunities in 2013.

## **Forecast**

An educated and informed public with a broad understanding of forestry that can provide local input and support on matters pertaining to forest planning and operations.

## **Legal Requirements**

None

## **Monitoring & Measurement**

### **Annual:**

Number of educational opportunities provided.

## **Reporting Process**

List the type and number of opportunities Canfor Alberta offered annually in the APMR.

## **Acceptable Variance**

No variance; at least five opportunities will be provided annually.

## **Response**

Adjust activities.



### **6.5.2a) Sustainable Forest Management Monitoring Report**

<b>Criterion 6.</b> Society's Responsibility	<b>Element 6.5:</b> Information for Decision-Making
<b>Value</b>	Current scientific, local and traditional knowledge
<b>Objective</b>	Forest management decisions will be based on scientific, local and traditional knowledge
<b>CSA Core Indicator</b>	6.5.2 Availability of summary information on issues of concern to the public (AESRD VOIT 6.2.1.1)
<b>Indicator Statement</b>	<b>CSA Z809-08 Sustainable Forest Management Plan monitoring report made available to the public annually</b>
<b>Description of indicator</b>	Annually, Canfor Alberta prepares an Annual Performance Monitoring Report that is available to the public.
<b>Target</b>	<b>CSA Z809-08 Sustainable Forest Management Plan and Annual Performance Monitoring report made available to public annually on Canfor's external website</b>
<b>Description of target</b>	Topical information will be provided to the local public as well as a worldwide audience.

#### **Basis for the Target**

This target recognizes the importance of keeping members of the public informed about forestry strategies being developed and planning occurring in the DFA. Annual reporting of the SFMP's performance measures to the advisory group and to the broader public provides an open and transparent means of demonstrating how forests are being managed. The target is a measure of performance to the indicators and targets in this SFMP and is an avenue to review their effectiveness.

#### **Means of Achieving Objective & Target (Strategies)**

Canfor Corporation maintains a website [www.canfor.com](http://www.canfor.com) that makes the SFMP APMR publicly available.

#### **Current Status**

Canfor Alberta's 2013 APMR has been updated on Canfor's external website. All APMRs are on the website since 2001.



## **Forecast**

Public awareness and understanding of the SFMP and annual performance relative to the Plan's targets.

## **Legal Requirements**

*Alberta Forest Management Planning Standard, Annex 4 – Performance Standards 6.2.1.1*

## **Monitoring & Measurement**

### **Annual:**

Canfor Grande Prairie's APMR will be made publically available on Canfor's external website.

## **Reporting Process**

Report in the APMR.

## **Acceptable Variance**

No variance; the SFMP and the APMR will be available digitally on Canfor's external website.

## **Response**

Make the report available.



### **6.5.2b) Public Inquiries**

<b>Criterion 6.</b> Society's Responsibility	<b>Element 6.5:</b> Information for Decision-Making
<b>Value</b>	Current scientific, local and traditional knowledge
<b>Objective</b>	Forest management decisions will be based on scientific, local and traditional knowledge
<b>CSA Core Indicator</b>	6.5.2 Availability of summary information on issues of concern to the public (no AESRD VOIT)
<b>Indicator Statement</b>	<b>Percentage of public inquiries that receive an initial contact</b>
<b>Description of indicator</b>	Responding to public inquiries demonstrates Canfor Alberta commitment to be responsive to the public.
<b>Target</b>	<b>100% of all inquiries receive initial contact within 1 month of receipt</b>
<b>Description of target</b>	Timely response to any public inquiry is important.

#### **Basis for the Target**

Canfor's corporate policies and certification strategy clearly demonstrate a commitment to communicate with the public. The target assists in fulfillment of commitments made in the *Public Involvement Program* (Canfor, 2013) to record and action public inquiries. It is important to Canfor Alberta that members of the public have opportunities to provide input and comments which are followed up on.

#### **Means of Achieving Objective & Target (Strategies)**

Public inquiries are generally received via telephone, email, letters and occasionally via fax or in person. Whatever the method of the inquiry, it is important that Canfor Alberta deals with it adequately and in a timely manner.

In some cases, a public inquiry may require significant time to complete research, investigations and planning of actions to adequately deal with the inquiry. To ensure the public member knows the inquiry is being addressed, Canfor Alberta will, within one month, undertake initial contact by acknowledging an inquiry has been received and informing the inquirer that it is in the process of either addressing the inquiry or has developed plans to deal with the inquiry.

#### **Current Status**

This target is a continuation from the 2005 SFMP. During 2013, Canfor Alberta received one public inquiry; Canfor responded within 24 hours and continued to follow up with several actions.



## **Forecast**

Canfor's commitment to be responsive to public inquiries will be maintained.

## **Legal Requirements**

*Alberta Forest Management Planning Standard, Annex 4-Performance Standards*

## **Monitoring & Measurement**

### **Annual:**

As per Canfor's FMS, all public inquiries are recorded in COPI or ITS. The system is utilized to record mandatory information including the date of inquiry, issue source, contact person and the Canfor Alberta employee responsible for dealing with the issue. Action plans and progress in completing action plans are also tracked.

## **Reporting Process**

The ITS database will be reviewed annually and the resultant data reported in the APMR.

## **Acceptable Variance**

90% of public inquiries will generate a response within one month.

## **Response**

If the target is not met, a root cause analysis will be completed to determine cause. Once cause is determined, the process may be modified.



---

## Bibliography

---

- ACCGB. (2008). *Recommendations for a West-Central Alberta Caribou Landscape Plan (Alberta Caribou Committee Governance Board)-Recommendations*.
- Achuff. (1996). *Natural Regions, Subregions and Natural History Themes of Alberta: a classification from protected areas management*. Edmonton, AB: Parks Services Alberta Environmental Protection.
- AESRD. (2001). *Directive No. 2001-06 Weed Management in Forestry Operations*. Edmonton: Alberta Sustainable Resource Development Land & Forest Division.
- AESRD. (2006). *The Alberta Forest Management Planning Standard*.
- AESRD. (2006b). *Interpretive Bulletin: Planning Mountain Pine Beetle Response Operations ver. 2.6*. Edmonton: Alberta Environment and Sustainable Resource Development.
- AESRD. (2007a). *Mountain Pine Beetle Action Plan for Alberta*.
- AESRD. (2007b). *Fire Salvage Planning and Operations Directive 2007-1*.
- AESRD. (2009). *Draft Watershed Analysis Procedures for the Detailed Forest Management Plans*.
- AESRD. (2011). *Canfor FMA Operating Ground Rules*.
- Andison. (1997). *Landscape Fire Behavior Patterns in the Foothills Model Forest*.
- Antoniuk, T., Dzus, E., & Nishi, J. (2011). *Methodological Framework for Caribou Action Planning*.
- Bunnell, F., & Vernier, P. (2007). *Vertebrate Species Accounting System for the Radium DFA*. Vancouver: Centre for Applied Conservation Research University of British Columbia.
- Canfor. (1994). *1994 Forest Soils Conservation Guidelines*.
- Canfor. (2003). *Detailed Forest Management Plan*.
- Canfor. (2006). *Significant Mineral Lick*.
- Canfor. (2010). *Canfor's Healthy Pine Strategy (HPS) FMP Amendment*.
- Canfor. (2012). *Forest Management Advisory Committee Evaluation Form*.
- Canfor. (2012). *Trappers Consultation and Notification Program*.
- Canfor. (2012b). *Canfor's Terms of Reference 2012 Forest Management Plan for Canfor FMA 9900037 section 8.6*.
- Canfor. (2013). *Public Involvement Program for Canadian Forest Products Ltd. FMA #9900037*. Grande Prairie: Canadian Forest Products Ltd. Grande Prairie Division.
- Canfor. (2014). *Uncommon Forest/Woodland Ecological Community Identification Guide*. Grande Prairie: Canadian Forest Products Ltd. Grande Prairie Division.
- Canfor. (2015). *Canfor 2015 Forest Management Plan for FMA #9900037*. Grande Prairie: Canadian Forest Products Ltd. Grande Prairie Division.
- CCFM. (1997). *Criteria and Indicators of Sustainable Forest Management in Canada: Technical Report*. Ottawa: Canadian Council of Forest Ministers.
- Dunster, & Dunster. (1996). *Dictionary of Resource Management*. Vancouver: University of British Columbia Press.



- Env., C. (2011). *Recovery Strategy for the Woodlands Caribou, Boreal Population*.
- ESCC. (2009). *Species of Special Concern in Alberta*. Alberta Endangered Species Conservation Committee.
- FLMF. (2011). *Berland Smoky Regional Access Development Plan: Corridor Routing*.
- Gibeau. (2000). *Grizzly Bear Response*.
- GoA. (2000). *Alberta Historical Resources Act*. Edmonton: Government of Alberta.
- GoA. (2009). *Action Plan for West-Central Caribou Recovery*. Edmonton: Government of Alberta.
- GoA. (2011). *Weed Control Act*. Edmonton: Alberta Queen's Printer.
- GoA. (2011a, August). *Public Lands Administration Regulation*. Edmonton, Alberta: Alberta Queen's Printer.
- GoA. (2013). *Code of Practice for Watercourse Crossings*. Edmonton: Government of Alberta.
- GoA. (2013). *The Government of Alberta's Policy on Consultation with First Nations on Land and Natural Resource Management, 2013*. Edmonton: Government of Alberta.
- GoA. (2014 a.). *Forests Act*. Edmonton: Alberta Queen's Printer.
- GoA. (2014 b.). *Public Lands Act*. Edmonton: Alberta Queen's Printer.
- GoA. (2014). *The Government of Alberta's Guidelines on Consultation with First Nations on Land and Natural Resource Management*. Edmonton: Government of Alberta.
- GoA. (2015). *Government of Alberta's Proponent Guide to First Nations Consultation Procedures for Land Dispositions*. Edmonton: Government of Alberta.
- GoA. (2015b). *Forest Management Agreement (O.C. 012/2015)*. Edmonton: Government of Alberta.
- NRCan. (2013). *The State of Canada's Forests Annual Report 2013*. Ottawa: Natural Resources Canada.
- ORM. (2000). *Fire-Return Interval for Canfor's FMA*.
- Russell, M. (2008). *Habitat selection of barred owls across multiple spatial scales in a boreal agricultural landscape in north-central Alberta*.
- Smith, P. (2013). *Status of the Trumpeter Swan (Cygnus buccinator) in Alberta: Update 2013*. Edmonton: Government of Alberta and Alberta Conservation Association.
- Stenhouse. (2005). *Grizzly Bear Associations Along Eastern Slopes of Alberta*.
- Tanner, D. a. (1996). *Managing the pattern of forest harvest: lessons from wildfire. Biodiversity and Conservation*.
- WCACLPT. (2008). *West Central Alberta Caribou Landscape Plan*.







# **Appendix 1 Environment Policy and Sustainable Forest Management Commitments**





# Environment Policy



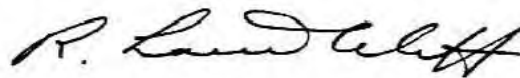
We are committed to responsible stewardship of the environment throughout our operations.

**We will:**

- Comply with or exceed legal requirements.
- Comply with other environmental requirements to which the company is committed.
- Achieve and maintain sustainable forest management.
- Set and review objectives and targets to prevent pollution and to continually improve our sustainable forest management and environmental performance.
- Provide opportunities for interested parties to have input into our sustainable forest management planning activities.
- Promote environmental awareness throughout our operations.
- Conduct regular audits of our forest and environmental management systems.
- Communicate our sustainable forest management and environmental performance to our Board of Directors, shareholders, employees, customers and other interested parties.



**Don Kayne**  
*President and Chief Executive Officer*



**Ronald L. Cliff**  
*Chairman*

May 2011





## Canadian Forest Products

*Sustainable Forest Management Commitments - May 2012*



### **Sustainable Forest Management**

We will manage forests to maintain and enhance the long-term health of forest ecosystems, while providing ecological, economic, social and cultural opportunities for the benefit of current and future generations. In the management of forests we will honour relevant international agreements and conventions to which Canada is a signatory.

### **Accountability**

We will be accountable to the public for managing forests to achieve current and future values. One way we will demonstrate this is by certifying our forestry operations to internationally recognized, third-party verified sustainable forest management certification standards.

### **Adaptive Management**

We will use adaptive management to continually improve sustainable forest management by identifying values, setting objectives and targets for the objectives, and monitoring results. We will modify management practices as necessary to achieve the desired results.

### **Science**

We will utilize science to improve our knowledge of forests and sustainable forest management and will monitor and incorporate advances in sustainable forest management science and technology where applicable.

### **Multiple Value Management**

We will manage forests for a multitude of values, including biodiversity, timber, water, soil, wildlife, fish/riparian, visual quality, recreation, resource features and cultural heritage resources.

### **Health and Safety**

We will conduct our operations in a manner which will provide a safe environment for employees, contractors, and others who use roads and forest areas we manage.

### **Aboriginal Peoples**

We recognize and will respect Aboriginal rights, title and treaty rights when planning and undertaking forest management activities.





**Opportunities for Participation**

We will provide opportunities for the public, communities, other stakeholders and Aboriginal Peoples with rights and interests in sustainable forest management to participate in the development and monitoring of our Sustainable Forest Management Plans.

**Scale**

We will define objectives over a variety of time intervals (temporal scales) and at spatial scales of stand, landscape and forest. This produces ecological diversity and allows for the management of a range of conditions, from early successional to old growth.

**Timber Resource**

We will advocate for a continuous supply of affordable timber from legal sources in order to carry out our business of harvesting, manufacturing and marketing forest products for the sustained economic benefit of our employees, the public, communities and shareholders, today and for future generations.

**Forest Land Base**

We will advocate for the maintenance of the forest land base as an asset for current and future generations.

---

Don Kayne



President and Chief Executive Officer

May 2012





# **Appendix 2 Canadian Standards Association VOITS**



CCPM Criterion	CSA Element	Value	Objective	CSA Core Indicator	Indicator Statement	Target	
1. Biological Diversity Conserve biological diversity by maintaining integrity, function, and diversity of living organisms and the complexes of which they are part	1.1 Ecosystem Diversity Conserve ecosystem diversity at the stand and landscape level by maintaining the variety of communities and ecosystems that naturally occur in the Defined Forest Area	Natural ecosystems on the landscape	All ecosystems are represented on the landscape at current levels	1.1.1 Ecosystem area by type	Uncommon (Forested/Woodland) plant communities maintained	100% of identified uncommon (Forested/Woodland) plant communities will be maintained	
				1.1.2 Forest area by type or species composition	Percent distribution of forest type (treed conifer, treed broad leaf, treed mixed) >20 years old across Defined Forest Area	Maintain the current baseline percent distribution of forest types (treed conifer, treed broad leaf, treed mixed) >20 years old into the future	
				1.1.3 Forest area by seral stage or age class	a) Area of old interior forest by Natural Region by cover class across the Defined Forest Area	100% of area of old interior forest will be within the 10 year forecast by Natural Region	
				No CSA Core indicator	b) Range of patch sizes by subunit and entire Defined Forest Area	Patch size distribution will achieve natural patch size distribution levels over the 200 year planning horizon	
				Forest area by seral stage or age class	c) Percent of area of pioneer, young and old forest by Natural Region across the Defined Forest Area	100% of pioneer, young and old forest by Natural Region will meet the Preferred Forest Management Scenario forecast	
				1.1.4 Degree of within-stand structural retention	a) Percent of merchantable area of the total annual harvested area retained as structure retention across the Defined Forest Area	On a 5 year rolling average, no less than 4% of the area (ha) harvested will be retained as merchantable un-harvested and dispersed structure retention across the Defined Forest Area	
					b) Number of non-compliances where forest operations are not consistent with riparian management requirements as identified in operational plans	Zero non-compliances, specific to Operating Ground Rules, with riparian management requirements in forest operations	
					c) Area of unsalvaged burned forest	100% of burned areas that have salvage plans will be implemented in conformance with Environment and Sustainable Resources Development directive	
					d) Area of unsalvaged blowdown	In areas with significant blowdown (>10ha), a minimum of 25% of the area will be left unsalvaged	
				1.2 Species Diversity Conserve species diversity by ensuring that habitats for the native species found in the Defined Forest Area are maintained through time, including habitats for known occurrences of species at risk	Habitat Representation	Habitat for focal species is maintained on the landscape	Habitat for focal species is maintained on the landscape
	b) Percentage of significant wildlife mineral licks conserved	100% of significant wildlife mineral licks will be conserved annually, consistent with Operating Ground Rules					
1.2.2 Degree of suitable habitat in the long-term for selected focal species, including species at risk	a) Sufficient amount of functional Woodland Caribou habitat over time	Target (1): <ul style="list-style-type: none"> <li>No timber harvesting will occur in the Conservation zone identified within the Little Smoky/A La Pêche ranges for the period of May 1, 2014-April 30, 2024</li> <li>No timber harvesting will occur in the Timber Supply Subunits DS3, DS4 and DS5 within the Little Smoky range for the period May 1, 2014-April 30, 2019</li> <li>No timber harvesting will occur in the Timber Supply Subunits DS1, DS2 DS6 and DS7 within the Little Smoky range for the period May 1, 2014-April 30, 2024</li> </ul> Target (2): All future harvested areas, excluding the deciduous broad cover group, in all identified Caribou Management Zones will be reforested to a coniferous standard to reduce alternate prey habitat Target (3): Canfor Alberta will have zero contribution to open-route density south of the Deep Valley					
	b) Fish risk ranking for Bull Trout and Arctic Grayling	100% of watersheds with a high or very high fish risk ranking and >25% Canfor influence will be assessed using Canfor's Fish Risk Flow Chart and have mitigation strategies scheduled and implemented					
	c) Amount of Barred Owl habitat available for breeding pairs	The amount of the potential Barred Owl habitat for breeding pairs will not be less than 10% of current levels across the Defined Forested Area					
	d) Density (linear km/km <sup>2</sup> ) of open (License of Occupation and Temporary non-reclaimed) roads	Density of open roads (linear km/km <sup>2</sup> ) not to exceed 0.6 km/km <sup>2</sup> for the primary Grizzly Bear Range and Caribou Range and 1.2 km/km <sup>2</sup> for the remainder of the Defined Forest Area parcels (Main, Puskwaskou & Peace) and secondary Grizzly Bear Range					
Current species diversity is maintained on the landscape	1.2.3 Proportion of regeneration comprised of native species	Regeneration will be consistent with provincial regulations and standards for seed and vegetative use	100% conformance with the Alberta Forest Genetics Resources Management and Conservation Standards				



CCFM Criterion	CSA Element	Value	Objective	CSA Core Indicator	Indicator Statement	Target	
1. Biological Diversity Conserve biological diversity by maintaining integrity, function, and diversity of living organisms and the complexes of which they are part	1.3 Genetic Diversity Conserve genetic diversity by maintaining the variation of genes within species and ensuring that reforestation programs are free of genetically modified organisms	Natural genetic diversity	Genetic diversity will be maintained on the landscape	No core indicator in 2009-08	Regeneration will be consistent with provincial regulations and standards for seed and vegetative use	100% conformance with the Alberta Forest Genetic Resources Management and Conservation Standards for all seed collection and seedling deployment	
	1.4 Protected Areas and Sites of Special Biological and Cultural Significance Respect protected areas identified through government processes. Cooperate in broader landscape management related to protected areas and sites of special biological and cultural significance. Identify sites of special geological, biological, or cultural significance within the Defined Forest Area and implement management strategies appropriate to their long-term maintenance	Identified protected areas and sites that have special biological significance	Conservation of the natural states and processes to maintain protected areas and sites that have special biological significance	1.4.1 Proportion of identified sites with implemented management strategies	a) Percent of forest management activities where consultation has occurred for operations near protected park areas	The Province will be consulted 100% of the time when activities will occur within one kilometer of legally protected park areas	100% of identified biologically significant sites will have implemented management strategies identified in consultation with the Province
	Identified protected areas and sites that have special biological significance; and Aboriginal values, knowledge and uses	The natural states and processes to maintain protected areas and sites that have special biological and cultural significance will be conserved; and early and effective consultation with Aboriginal peoples will be provided	1.4.1 Proportion of identified sites with implemented management strategies	1.4.2 Protection of identified sacred and culturally important sites	b) Percent of forest management activities consistent with management strategies for sites of biological significance  Percent of identified historic, sacred and culturally important sites, forest values, traditional knowledge and uses known or identified through communication are considered in forestry planning processes	100% of historic, sacred and culturally important sites, forest values, traditional knowledge and uses known or identified through communication are considered in forestry planning processes	
CCFM Criterion	CSA Element	Value	Objective	CSA Core Indicator	Indicator Statement	Target	
2. Ecosystem Condition and Productivity Conserve forest ecosystem condition and productivity by maintaining the health, vitality, and rates of biological production	2.1 Forest Ecosystem Resilience Conserve ecosystem resilience by maintaining both ecosystem processes and ecosystem conditions	Healthy forest ecosystem	Meet reforestation targets on all harvested areas	2.1.1 Reforestation success	a) Prompt reforestation	100% of all harvested blocks will be reforested within 2 years	
			Forest ecosystem health will be maintained		b) Prompt reforestation of failed areas	All harvested blocks that have not achieved the regeneration targets as per the Regeneration Standards of Alberta establishment survey standards will have remedial treatments completed within 12 months of the survey date	
					c) Actual regenerated stand yield compared to the yield expectations of the Timber Supply Analysis	The regenerated stand yield (Mean Annual Increment) for the total of all sampling populations will meet or exceed the regenerated stand yield assumptions of the Timber Supply Analysis in the Regeneration Standards of Alberta performance survey process	
				d) Noxious weed program implementation	100% of noxious weeds identified along Canfor Alberta's dispositions will have treatments scheduled and completed according to the plan		
CSA Element	Value	Objective	Core Indicator	Indicator Statement	Target		
2.2 Forest Ecosystem Productivity Conserve ecosystem productivity and productive capacity by maintaining ecosystem conditions that are capable of supporting naturally occurring species. Reforest promptly and use tree species ecologically suited to the site	Sustained forest ecosystem productivity	Limit the conversion of productive forest to other uses	2.2.1 Additions and deletions to the forest area	Percent of gross forested landbase in the Defined Forest Area converted to non-forest landuse through forest management activities	Forest management company activities not to exceed 3% reduction in gross Defined Forest Area over the life of the Forest Management Agreement (May 25, 1984)		
		Maintain productive harvest level	2.2.2 Proportion of the calculated long-term sustainable harvest level that is actually harvested	Percent of volume harvested compared to long-term approved harvest level	Not to exceed 100% of the approved harvest level (Annual Allowable Cut) over 5 years (5 year quadrant balance)		
CCFM Criterion	CSA Element	Value	Objective	CSA Core Indicator	Indicator Statement	Target	
3. Soil and Water Conserve soil and water resources by maintaining their quantity and quality in forest ecosystems	3.1 Soil Quality and Quantity Conserve soil resources by maintaining soil quality and quantity	Soil Quality and Quantity	Soil productivity will be maintained or enhanced	3.1.1 Level of soil disturbance	a) Percent of harvested blocks meeting soil disturbance objectives identified in plans and Operating Ground Rules	100% of harvested blocks will not exceed 5% soil disturbance without government approval as outlined in Canfor Operating Ground Rules	
			Soil erosion will be minimized		b) Percent of soil erosion and slumping incidences with mitigation strategies implemented	100% of known significant erosion and slumping events caused by forest operations will have mitigation strategies implemented within one year of identification	
			Maintain on-site coarse woody debris	3.1.2 Level of downed woody debris	Percentage of harvested area by subunit with coarse woody debris equivalent to pre-harvest conditions	100% of subunits (Peace, Puskwaskau and Main) will meet or exceed coarse woody debris conditions equivalent to the pre-harvest state	





CCFM Criterion	CSA Element	Value	Objective	CSA Core Indicator	Indicator Statement	Target
3. Soil and Water Conserve soil and water resources by maintaining their quantity and quality in forest ecosystems	3.2 Water Quality and Quantity Conserve water resources by maintaining water quality and quantity	Water quantity	Water quantity will be maintained	3.2.1 Proportion of watershed or water management areas with recent stand-replacing disturbance	a) Watersheds with high risk level assessments with mitigation strategies implemented	100% of watersheds with a moderate or high risk level will have approved mitigation strategies implemented
		Water quality	Water quality will be conserved	3.2.1 Proportion of watershed or water management areas with recent stand-replacing disturbance	b) Drainage structures with identified water quality concerns that have mitigation strategies implemented	100% of medium and high hazard drainage structures will have mitigation strategies implemented according to the road maintenance plan for permanent Canfor Alberta roads
		Impact to water quality will be minimized			c) Forestry water crossing construction and maintenance work in compliance with Code of Practice for Water Course Crossings or Operating Ground Rules within each subunit	100% of forestry water crossing construction and maintenance work in compliance with Code of Practice for Water Course Crossings or Operating Ground Rules
CCFM Criterion	CSA Element	Value	Objective	CSA Core Indicator	Indicator Statement	Target
4. Role in Global Ecological Cycles Maintain forest conditions and management activities that contribute to the health of global ecological cycles	4.1 Carbon Uptake and Storage Maintain the processes that take carbon from the atmosphere and store it in forest ecosystems	Carbon uptake and storage	Carbon uptake and storage (i.e. carbon balance) will be maintained	4.1.1 Net carbon uptake	The tonnes of carbon stored in each of the carbon pools	Achieve 100% of the carbon stored in each of the carbon pools as defined by the Preferred Forest Management Scenario forecast
	4.2 Forest Land Conversion Protect forest lands from deforestation or conversion to non-forests, where ecologically appropriate	Sustainable yield of timber	Limit the conversion of productive forest to other uses	4.2.1 (2.2.1) Additions and deletions to the forest area	Percent of gross forested landbase in the Defined Forest Area converted to non-forest landuse through forest management activities	Forest management company activities not to exceed 3% reduction in gross Defined Forest Area over the life of the Forest Management Agreement (May 26, 1964)
CCFM Criterion	CSA Element	Value	Objective	CSA Core Indicator	Indicator Statement	Target
5. Economic and Social Benefits Sustain flows of forest benefits for current and future generations by providing multiple goods and services	5.1 Timber and Non-Timber Benefits Manage the forest sustainably to produce an acceptable and feasible mix of timber and non-timber benefits. Evaluate timber and non-timber forest products and forest-based services	Sustainable yield of timber and non-timber benefits	Sustainable forest management that maintains timber and non-timber benefits	5.1.1 Quantity and quality of timber and non-timber benefits, products, and services produced in the Defined Forest Area	a) Percent of volume harvested compared to long-term approved harvest level	Not to exceed 100% of the approved harvest level (Annual Allowable Cut) over 5 years (5 year quadrant balance)
					b) Maintenance of recreational areas for non-timber values	Canfor Alberta will maintain a minimum of 3 recreational areas for use by the public within Defined Forest Area
	5.2 Communities and Sustainability Contribute to the sustainability of communities by providing diverse opportunities to derive benefits from forests and by supporting local community economies	A range of benefits to local communities	Local communities and contractors will have the opportunity to share in benefits such as jobs, contracts and services	5.2.1 Level of investment in initiatives that contribute to community sustainability	a) Investment in local communities	Over a rolling 5-year period, a minimum of 75% of Canfor Alberta forest operations dollars paid for contract services will be expended locally
					b) investment in local communities	Canfor FMG Alberta will provide financial/in-kind support to a minimum of 8 community events or services
	Fair distribution of benefits across communities	A fair distribution of benefits and costs will be ensured across all communities in the local area	5.2.2 Level of investment in training and skills development	Training in environmental and safety procedures in compliance with company training plans	100% of Canfor FMG Alberta employees and contractors have required environmental and safety training	
				5.2.3 Level of direct and indirect employment	Level of direct and indirect employment	Report the trend of Canfor Alberta's level of direct and indirect jobs created from the Defined Forest Area
			5.2.4 Level of Aboriginal participation in the forest economy	Opportunities for Aboriginal communities and contractors to participate in the forest economy.	Maintain evidence that opportunities have been provided	
CCFM Criterion	CSA Element	Value	Objective	CSA Core Indicator	Indicator Statement	Target
6. Society's Responsibility Society's responsibility for sustainable forest management requires that fair, equitable, and effective forest management decisions are made	6.1 Aboriginal and Treaty Rights Recognize and respect Aboriginal title and rights, and treaty rights. Understand and comply with current legal requirements related to Aboriginal title and rights, and treaty rights	Aboriginal and treaty rights	Aboriginal and treaty rights will be understood and respected	6.1.1 Evidence of a good understanding of the nature of Aboriginal title and rights	Canfor FMG Alberta employees will receive Aboriginal awareness training.	100% of Canfor FMG Alberta Forestry Supervisors, Coordinators, Superintendents, and the Operations Manager will receive credible and effective Aboriginal awareness training once every two years
				6.1.2 Evidence of best efforts to obtain acceptance of management plans based on Aboriginal communities having a clear understanding of the plans	Members of local Aboriginal communities will be provided ample opportunity to understand Canfor Alberta's Forest Management Plan	Opportunity to communicate key components of the forest management plan have been communicated to each affected local Aboriginal group
	6.1.3 Level of management and/or protection of areas where culturally important practices and activities (hunting, fishing, gathering) occur	Percent of forest operations in conformance with operational/site plans developed to address Aboriginal forest values, traditional knowledge and uses	100% of forest operations are conducted in conformance with operational/site plans that have been developed to address Aboriginal forest values, traditional knowledge and uses			
CSA Element	Value	Objective	CSA Core Indicator	Indicator Statement	Target	
6.2 Respect for Aboriginal Forest Values, Knowledge, and Uses Respect traditional Aboriginal forest values, knowledge, and uses as identified through the Aboriginal input process	Identified protected areas and sites that have special biological and cultural significance; Aboriginal values, knowledge, and uses.	The natural states and processes to maintain protected areas and sites that have special biological and cultural significance will be conserved. Early and effective consultation with Aboriginal peoples will be provided	6.2.1 Evidence of understanding and use of Aboriginal knowledge through the engagement of willing Aboriginal communities, using a process that identifies and manages culturally important resources and values. 1.4.2 Protection of identified sacred and culturally important sites.	Percent of identified historic, sacred and culturally important sites, forest values, traditional knowledge and uses known or identified through communication are considered in forestry planning processes	100% of historic, sacred and culturally important sites, forest values, traditional knowledge and uses known or identified through communication are considered in forestry planning processes	



CCFM Criterion	CSA Element	Value	Objective	CSA Core Indicator	Indicator Statement	Target	
5. Society's Responsibility Society's responsibility for sustainable forest management requires that fair, equitable, and effective forest management decisions are made	6.3 Forest Community Well-Being and Resilience Encourage, co-operate with, or help to provide opportunities for economic diversity within the community	Inclusive public process	Affected and locally interested parties will be involved in the development of the decision-making process through an open, transparent and accountable process	6.3.1 Evidence that the organization has co-operated with other forest-dependent businesses, forest users, and the local community to strengthen and diversify the local economy	Relationships with other forest businesses and users	Evidence of minimum of 4 relationships with forest products businesses annually within the vicinity of the Defined Forest Area	
			Worker Safety	Effective worker safety program	6.3.2 Evidence of co-operation with Defined Forest Area-related workers and their unions to improve and enhance safety standards, procedures, and outcomes in all Defined Forest Area-related workplaces and affected communities	Implementation and maintenance of a certified safety program	100% of Canfor FMG Alberta and eligible Defined Forest Area-related contractors will obtain and maintain a Certificate of Recognition or equivalent
			Approved safety program	6.3.3 Evidence that a worker safety program has been implemented and is periodically reviewed and improved	Implementation and maintenance of certified safety program	100% of recommendations from Partnerships in Injury Reduction audit will be addressed and action plans developed	
	6.4 Fair and Effective Decision-Making Demonstrate that the SFM public participation process is designed and functioning to the satisfaction of the participants and that there is general public awareness of the process and its progress	Current scientific, local and traditional knowledge	Forest management decisions will be based on scientific, local and traditional knowledge	6.4.1 Level of participant satisfaction with the public participation process	6.4.1 Public advisory group established and maintained and satisfaction survey implemented	80% annual satisfaction from surveys in all four targets	
	6.4.2 Evidence of efforts to promote capacity development and meaningful participation in general			6.4.2 Number of educational opportunities for information/training/capacity building that are delivered to the public advisory group annually	Provide one educational opportunity per Forest Management Advisory Committee meeting, plus one field tour opportunity per year		
	6.4.3 Evidence of efforts to promote capacity development and meaningful participation for Aboriginal communities			6.4.3 Number of opportunities for information/training/capacity development that are delivered to the Aboriginal communities annually	Greater than or equal to 1 Aboriginal information/training/capacity development opportunity per year		
6.5 Information for Decision-Making Provide relevant information and educational opportunities to interested parties to support their involvement in the public participation process, and increase knowledge of ecosystem processes and human interactions with forest ecosystems	Current scientific, local and traditional knowledge	Forest management decisions will be based on scientific, local and traditional knowledge	6.5.1 The number of educational opportunities provided to the community	6.5.1 The number of educational opportunities provided to the community	A minimum of 5 educational opportunities provided to the community annually		
6.5.2 Availability of summary information on issues of concern to the public			6.5.2 a) CSA Z809-06 Sustainable Forest Management Plan monitoring report made available to the public annually b) Percentage of public inquiries that receive an initial contact	CSA Z809-08 Sustainable Forest Management Plan and Annual Performance Monitoring report made available to public annually on Canfor's external website 100% of all inquiries receive initial contact within 1 month of receipt			





# Appendix 3 Canfor Core







<b>Core Indicator (Z809-08)</b>	<b>Proposed Indicator Statement (Z809-08)</b>
1.1.1 Ecosystem area by type	Percent representation of ecosystem groups across the DFA
1.1.2 Forest area by type or species composition	Percent distribution of forest type (treed conifer, treed broad leaf, treed mixed) >20 years old across DFA
1.1.3 Forest area by seral stage or age class	Percent late seral distribution by ecological unit across the DFA
1.1.4 Degree of within-stand structural retention	Percent of stand structure retained across the DFA in harvested areas
	Percent of blocks meeting dispersed retention levels as prescribed in the site plan/logging plan
	Number of non-conformances where forest operations are not consistent with riparian management requirements as identified in operation plans
1.2.1 Degree of habitat protection for selected focal species, including species at risk	Percent of forest management activities consistent with management strategies for Species of Management Concern
1.2.2 Degree of suitable habitat in the long term for selected focal species, including species at risk	
1.2.3 Proportion of Regeneration comprised of native species	Regeneration will be consistent with provincial regulations and standards for seed and vegetative material use
No core indicator in Z809-08 for Element 1.3 - waiting for practical indicators to be developed. <i>Proportion of genetically modified trees in</i>	
1.4.1 Proportion of identified sites with implemented management strategies	Percent of forest management activities consistent with management strategies for protected areas and sites of biological significance
1.4.2 Protection of identified sacred and culturally important sites	% of identified Aboriginal forest values, knowledge and uses considered in forestry planning processes
2.1.1 Reforestation success	Average Regeneration delay for stands established annually
2.2.1 Additions and deletions to the forest area	Percent of gross forested landbase in the DFA converted to
2.2.2 Proportion of the calculated long-term sustainable harvest level that is actually harvested	% of volume harvested compared to allocated harvest level
3.1.1 Level of soil disturbance	% of harvested blocks meeting soil disturbance objectives identified in plans
3.1.2 Level of downed woody debris	Percent of cutblocks reviewed where post harvest CWD levels are within the targets contained in Plans
3.2.1 Proportion of watershed or water management areas with recent stand-replacing disturbance	Sensitive watersheds that are above Peak Flow targets will have further assessment
	% of high hazard drainage structures in sensitive watersheds with identified water quality concerns that have mitigation strategies implemented



<b>Core Indicator (Z809-08)</b>	<b>Proposed Indicator Statement (Z809-08)</b>
4.1.1 Net carbon uptake	Maintain the retention of existing (or replacement of) old forest retention area
2.1.1 Reforestation success	Average Regeneration delay for stands established annually
2.2.1 Additions and deletions to the forest area	Percent of gross forested landbase in the DFA converted to non-forest land use through forest management activities
5.1.1 Quantity and quality of timber and non-timber benefits, products, and services produced in the DFA	% of volume harvested compared to allocated harvest level Conformance with strategies for non-timber benefits identified in plans
5.2.1 Level of investment in initiatives that contribute to community sustainability	Investment in local communities
5.2.2 Level of investment in training and skills development	Training in environmental and safety procedures in compliance with company training plans
5.2.3 Level of direct and indirect employment	Level of direct and indirect employment
5.2.4 Level of Aboriginal participation in the forest economy	# of opportunities for First Nations to participate in the forest economy
6.1.1 Evidence of a good understanding of the nature of Aboriginal title and rights	Employees will receive First Nations awareness training
6.1.2 Evidence of best efforts to obtain acceptance of management plans based on Aboriginal communities having a clear understanding of the plans	Evidence of best efforts to obtain acceptance of management plans based on Aboriginal communities having a clear understanding of the plans
6.1.3 Level of management and/or protection of areas where culturally important practices and activities (hunting, fishing, gathering) occur	% of forest operations in conformance with operational/site plans developed to address Aboriginal forest values, knowledge and uses
6.2.1 Evidence of understanding and use of Aboriginal knowledge through the engagement of willing Aboriginal communities, using a process that identifies and manages culturally important resources and values	% of identified Aboriginal forest values, knowledge and uses considered in forestry planning processes



<b>Core Indicator (Z809-08)</b>	<b>Proposed Indicator Statement (Z809-08)</b>
6.3.1 Evidence that the organization has co-operated with other forest-dependent businesses, forest users, and the local community to strengthen and diversify the local economy	Primary and by-products that are bought, sold, or traded with other forest dependent businesses in the local area
6.3.2 Evidence of co-operation with DFA-related workers and their unions to improve and enhance safety standards, procedures, and outcomes in all DFA-related workplaces and affected communities	Implementation and maintenance of certified safety program
6.3.3 Evidence that a worker safety program has been implemented and is periodically reviewed and improved.	Implementation and maintenance of certified safety program
6.4.1 Level of participant satisfaction with the public participation process	PAG established and maintained and satisfaction survey implemented according to Terms of Reference
6.4.2 Evidence of efforts to promote capacity development and meaningful participation in	Number of educational opportunities for information/training that are delivered to the PAG
6.4.3 Evidence of efforts to promote capacity development and meaningful participation for Aboriginal communities	Evidence of best efforts to obtain acceptance of management plans based on Aboriginal communities having a clear understanding of the plans
6.5.1 Number of people reached through educational outreach	The number of people to whom educational opportunities are provided
6.5.2 Availability of summary information on issues of concern to the public	SFM monitoring report made available to the public





# **Appendix 4 Forest Management Planning Standard, Annex 4**



ANNEX 4 - Performance Standards

CCPM Criterion	CSA SFM Element	Value	Objective	Indicator	Target <sup>1</sup>	Means to Identify Target <sup>2</sup>	Legal / Policy Requirements	Means of achieving Objective and Target <sup>3</sup>	Monitoring and Measurement	Reporting	Acceptable Variance	Response
			1.1.1.6. Retain ecological values and functions associated with riparian zones	Compliance with OGR	Consistent with OGR	OGR	Federal Fisheries Act, Water Act	Planning, TSA, OGR	Organization reports, air photo interpretation, ground surveys, assessments or other existing compliance monitoring systems	Performance: Stewardship Report	No variance	Immediate remedial action and / or administrative penalty
	1.1.2 Local/stand scale biodiversity		1.1.2.1 Retain stand level structure	5) % area / volume / stems residual structure (both living and dead) within a harvest area, representing the structure and size of trees / stems, and species of tree canopy overstory trees by subunit and entire DFA	a) A combination of single stems, clumps, and islands, comprising 20% of the harvest area / subunit. Note: A wide range is desired as long as the target level is achieved. b) % of harvest area having downed woody debris retained equivalent to preharvest conditions	Wildlife zones, roadside vegetation reserves, recreational values, aesthetics, local knowledge, ANHIC, Biodiversity / Species Observation Database (BSOD)	Occupational Health and Safety Act, Forest and Prairie Protection Act	Implement residual structure retention strategies and OGRs	Organization reports, air photo interpretation, ground surveys, post harvest assessments	Performance: Stewardship Report	At the end of the 10-year FMP term the target is achieved or exceeded	Adjust strategies in subsequent FMP
			1.1.2.2 Maintain integrity of sensitive sites	Sensitive sites (e.g. mineral lakes, major game trails) by subunit and entire DFA	Strategies to maintain consistent with provincial guidelines OGR	Local inventories, ANHIC, Biodiversity / Species Observation Database (BSOD)	Planning Standard	Organization developed standards	Organization developed during FMP planning	Performance: Report % of harvest areas with retained downed woody debris	FMP determined	Adjust strategies in subsequent FMPs
	1.1.2.3 Maintain aquatic biodiversity by minimizing impacts of water crossings		1.1.2.3.1 Maintain riparian zone structure and function	Porous water crossings in compliance with Code of Practice for Water Course Crossings within each subunit	Design meet standards of Code of Practice for Water Course Crossings	Code of Practice for Water Course Crossings Schedule 2	Code of Practice for Water Course Crossings	Road construction, maintenance and reclamation activities	Road plan OGR 11.2	Performance: Stewardship Report: AOP, number of crossings by type within each subunit and compliance status	None	Act immediately to eliminate problems and adjust strategies in subsequent AOPs





ANNEX 4 - Performance Standards

LOPM Criterion	CSA SFM Element	Value	Objective	Indicator	Target	Means to Identify Target	Legal / Policy Requirements	Means of achieving Objective and Target	Monitoring and Measurement	Reporting	Acceptable Variance	Response
	1.2 Species Diversity Conserve species diversity by ensuring identified plant and animal species that habitats for the DFA are maintained throughout time.	1.2.1 Viable populations of identified plant and animal species	1.2.1.1 Maintain habitats for identified high value species (i.e. economically valuable, species at risk, species of management concern)	Area (ha) of suitable habitat within the DFA or subunit OR Specific population parameters (e.g. trends, distribution, absolute size, recruitment) for the DFA or subunit	Maintain above X hectares OR Maintained or increased	Based on sound science, ecological considerations, wildlife zones, Endangered Wildlife in Canada (EWC) and other projects (ESQD, ANHC, Recovery plans, Fish and Wildlife Division priorities, public consultation, habitat suitability analysis, literature review, observation data, local and traditional knowledge	Recovery plans for species at risk. Federal Species at Risk Act	Harvesting plans, road construction, OGN, implementation, maintenance to provincial wildlife guidelines	Habitat assessment mapping, population monitoring	FMP: For species with a suitable habitat target provide tables of area (ha) of suitable habitat at 0, 10, 50, 100, and 200 years. Maps of suitable habitat at 0, 10, and 50 years. OR For species with population targets, provide tables with current parameters. Performance: Stewardship Report	At the end of the 10-year FMP term the target is achieved or exceeded	Adjust strategies in subsequent FMP
	1.3 Genetic Diversity Conserve genetic diversity by maintaining the variation of genes within species.	1.3.1 Genetic integrity of natural tree populations	1.3.1.1 Retain "wild" forest populations for each tree species in each seed zone through establishment of in-situ reserves by the organization or in cooperation with Alberta.	Number and area (ha) of in situ genetic conservation areas	Number (%) of areas for each seed zone conforming with Section 3 of the Giron Area section of Standards for Tree Improvement in Alberta.	Target is a portion of the required number of genetic conservation areas determined in consultation with other FVAs in the same seed zone and Alberta	Standards regulated through Timber Management Regulation 144.2	Conservation areas are designated by a notario ground or air (PNT, CNT)	A VI update checks to confirm status. FMP planning and Stewardship Reporting	FMP: Table showing number of genetic conservation areas required in each seed zone and number provided in DFA. Map of conservation areas. Performance: Stewardship Report	At the end of the 10-year FMP term the target is achieved or exceeded	Adjust strategies in subsequent FMP
			1.3.1.2 Retain wild forest genetic resources through co-situ conservation	Number of provenances and genetic lines in co-situ genetic trials	Active conservation program for all Controlled Percentage Program plan species and other species in cooperation with Alberta	Proportion of projects and species	Standards regulated through Timber Management Regulation 144.2	Standards for Tree Improvement in Alberta and government / industry genetic cooperatives	Conservation activities identified in FMP as per Standards for Tree Improvement in Alberta	FMP: Table showing number of genetic conservation areas required in each seed zone and number provided in DFA. Map showing locations of genetic conservation areas.	Confirmed program plan	Organization / Alberta / cooperatives



ANNEX 4 - Performance Standards

CCRM Criterion	GSA SFM Element	Value	Objective	Indicator	Target <sup>1</sup>	Means to Identify Target <sup>2</sup>	Least/Policy Requirements	Means of achieving Objective and Target <sup>3</sup>	Maintenance and Measurement	Reporting	Acceptable Variance	Response
1.4 Protected Areas - Respect protected areas identified through government processes	1.4.1 Areas with minimal human disturbances within managed landscapes	1.4.1 Integrate transboundary values and objectives into forest management	Stakeholder consultation	Ongoing consultation with relevant protected areas agencies	Link to consultation objective in Planning Standard or other existing consultation processes	Planning Standard	Management planning	Documentation of consultation processes	Performance Stewardship Report	None	None	Adjust strategies in subsequent FMP
	2.1 Ecosystem Productivity	2.1.1 Reforested harvest areas	2.1.1.1 Meet reforestation targets on riparian areas (all riparian areas)	Annual % of SR reforested areas that meet reforestation target	Set target based on timber supply analysis	AMS or equivalent reports	Timber Management Regulation	Silviculture program	Regeneration surveys	ARS, AOP, Stewardship Report	None	Alberta adjusts AAC
2.2 Maintenance of forest landscape	2.2.1 Limit conversion of productive forest landscape to other uses	2.2.1.1 Limit conversion of productive forest landscape to other uses	Amount of area affected	A program to maintain the forest landscape	Forest inventory and land use data	Planning Standard	Maintain current forest cover inventory and use systems	Inventory and land use systems	Stewardship Report	Report actual projections in next TSA	Report actual	Adjust net landbase projections in next TSA
	2.2.2 Recognize lands affected by riparian areas or natural channels	2.2.2.1 Recognize lands affected by riparian areas or natural channels	Amount of area affected	Forest health surveys, inventory updates	Forest health surveys, inventory updates	Planning Standard, Forest Health Strategy and Shared Roles and Responsibilities between SMO and the Forest Industry	Maintain up-to-date information	Annual surveys	AOP and Stewardship Report	Report details	Event specific	
3. Soil and water	3.1 Soil quantity and quality	3.1.1 Control invasive species (weeds)	3.1.1.1 Control invasive species (weeds)	Non-woody weed program implemented	Non-woody weed program implemented	Field inventories	Directive 2008/06	Co-operative programs	Field inventories	Inspections in Stewardship Report	Report details	Improve weed program
	3.1.2 Minimize impact of logging and buried areas in forest operations	3.1.2.1 Minimize impact of logging and buried areas in forest operations	Compliance with OGRs	Less than 5%	Direction from Alberta	OGRs and Soils Guidelines	Effective planning and supervision of operations	Field inspection reports and audit reporting	Inspection reporting	None	None	Immediate remedial action to correct
3.2 Water quantity and quality	3.2.1 Water quantity	3.2.1.1 Limit impact of timber harvesting on water yield	Percent impact of timber harvesting on water yield	Zero Water Act compliance with FMP	Water Strategy and local needs	Water Act, Planning Standard	Adherence to forecast harvest sequence and relevant OGRs	Report on area (ha) harvested with planned harvest area	Stewardship Report	Report details	Report details	Adjust harvest pattern if problems arise
	3.2.2 Effective riparian habitats	3.2.2.1 Effective riparian habitats	Percent of riparian areas maintained as outlined in OGRs	Complete compliance	Direction from Alberta	OGRs	Effective planning and supervision of operations	AOPs, Stewardship Reports	AOP	None	None	Immediate remedial action and / or administrative penalty



ANNEX 4 - Performance Standards

CCPM Criterion	CSA SFM Element	Value	Objective	Indicator	Target	Means to Identify Target	Legal / Policy Requirements/ Objective and Target	Means of achieving Objective	Monitoring and Measurement	Reporting	Acceptable Variance	Response
	1.5 Species Diversity	1.5.1 Viable populations of identified plant and animal species that habitats for the native species found in the DFA are maintained throughout time.	1.5.1.1 Maintain habitat for identified high value species (i.e. economically valuable, specially risk, species at management concern)	Aren (ha) of suitable habitat within the DFA or subunit OR Specific population parameters (e.g. population, sex ratio, absolute size, recruitment) for the DFA or subunit	Maintain above X OR Maintained or increased	Based on sound science, ecological considerations, wildlife species, Committee on the Status of Endangered Wildlife in Canada (COSEWIC) list, provincially listed species, BSOD, ANHC, Recovery plans, Fish and Wildlife Division permits, public consultation, habitat observation data, local and traditional knowledge	Recovery plans for species at risk, Federal Species at Risk Act	Harvesting plans, and conservation, OOR, planning and implementation, adherence to provincial wildlife guidelines	Habitat assessment mapping, population monitoring	PMPs for species with a suitable habitat target provide tables of suitable habitat at 0, 10, 50, 100, and 250 years. Maps of suitable habitat at 0, 10, and 25 years. OR For species with population parameter targets provide table with current parameter, Performance Stewardship Report	At the end of the 10-year PMP term the target is achieved or exceeded	Adjust strategies in subsequent PMP
	1.5 Genetic Diversity	1.5.1 Genetic integrity of natural tree populations	1.5.1.1 Retain "wild forest populations" for each tree species in each seed zone through management of in-situ reserves by the organization or in cooperation with Alberta.	Number and area (ha) of in situ genetic conservation areas	Number (%) of genetic conservation areas for each seed zone. Scores ranging with Green Area section of Standards for Tree Improvement in Alberta.	Target is a portion of the required number of genetic conservation areas determined in consultation with other provinces in the same seed zone and Alberta	Standards regulated through Management Regulation 144.2	Conservation areas are designated by a non-organized (PNT, CNT)	AVI updates, field-to confirm plans, PMP Stewardship Reporting	PMP: Table showing number of genetic conservation areas with seed zone and number provided in DFA. Map showing locations of genetic conservation areas. Performance Stewardship Report	At the end of the 10-year PMP term the target is achieved or exceeded	Adjust strategies in subsequent PMP
	1.5 Genetic Diversity	1.5.1.2 Retain wild resources through on-site conservation	1.5.1.2 Retain wild resources through on-site conservation	Number of provenance: on-site gene banks and trials	Active conservation Provenance Program Percentage and other species in cooperation with Alberta.	Proportion of projects and species	Standards regulated through Timber Management Regulation 144.2	Standards for Tree improvement in Alberta, industry genetic cooperatives	Conservation areas identified in PMPs. Improvement in Alberta	PMP: Table showing number of genetic conservation areas required in each seed zone and number provided in DFA. Map showing locations of genetic conservation areas.	Confirmed program plan	Organizations / Alberta cooperatives



ANNEX 4 - Performance Standards

CCPM Criterion	CSA/SFM Element	Value	Objective	Indicator	Target <sup>1</sup>	Means to Identify Target <sup>2</sup>	Legal / Policy Requirements	Means of achieving Objective and Target <sup>3</sup>	Monitoring and Measurement	Reporting	Acceptable Variance	Response
1.4 Protected Areas - Respect protected areas identified through government processes	1.4.1 Areas with minimal human disturbances within managed landscapes	1.4.1.1 Integrate transboundary values and objectives into forest management	Stakeholder consultation	Ongoing consultation with relevant protected areas agencies	Link to consultation objective in Planning Standard or other existing consultation processes	Planning Standard	Management planning	Documentation of consultation processes	Performance Stewardship Report	None	Adjust strategies in subsequent FMP	
	2.1 Ecosystem resilience	2.1.1 Reforested harvest areas	2.1.1.1 Meet reforestation targets on all harvested areas	Annual % of SR regeneration surveys	Set target based on timber supply analysis	Timber Management Regulation	Silviculture program	Regeneration surveys	ARIS, AOP, Stewardship Report	None	Alberta adjusts AAC	
2.2 Ecosystem Productivity	2.2.1 Maintenance of forest landscape	2.2.1.1 Limit conversion of productive forest landscape to other uses	Cumulative % of reforested areas that meet reforestation target	As above	ARIS or equivalent reports and Stewardship Report	Planning Standard	Silviculture program	Regeneration surveys	AOP and Stewardship Report	None	Alberta adjusts AAC	
												2.2.1.2 Recognize lands affected by insects, disease or natural calamities
3. Soil and water	3.1 Soil quantity and quality	3.1.1 Soil productivity	3.1.1.1 Minimize impact of logging and harvest areas in forest operations	Incidence of soil erosion and slumping	Complete compliance with OGRs	Direction from Alberta	OGRs and Soils Guidelines	Effective planning and supervision of operations	Field inspection reports and audits reporting	Inspection Stewardship Report	None	Immediate remedial action to correct
3.2 Water quantity and quality	3.2.1 Water quantity	3.2.1.1 Limit impact of timber harvesting on water yield	Forecast impact of timber harvesting on water yield	Zero Water Act penalties, Complete compliance with FMP	Water Strategy and local needs	Water Act, Planning Standard	Adherence to forecast harvest sequence and relevant OGRs	Report on area (ha) harvested compared with planned harvest	Stewardship Report	Report actuals	Adjust harvest pattern if problems arise	
												3.2.2 Effective riparian habitats



ANNEX 4 - Performance Standards

CCPM Criterion	CSA SFM Element	Value	Objective	Indicator	Target <sup>1</sup>	Means to Identify Target <sup>2</sup>	Level / Policy Requirements	Means of achieving Objective and Target <sup>3</sup>	Monitoring and Measurement	Reporting	Acceptable Variance	Response
4. Global Ecological Cycles	4.1 Carbon uptake and storage	To be determined	To be determined	Results of carbon budget modeling	To be determined							
	4.2 Forest land conversion	See 2.1,2 above										
5. Multiple Benefits to Society	5.1 Timber and non-timber benefits	S.1.1 Sustainable timber supplies	S.1.1.1 Establish appropriate AACs	Process described in Annex 1 is followed and standards are met.	Complete compliance	Consultation in planning process	Forest Act and Timber Management Regulation	Effective implementation of planning process	Multiple means: TPFS, ARS, KOPs, Forestry file, inspection reports	Progressive and continuous	Issue specific	Adjust AAC using latest current and relevant information



ANNEX 4 - Performance Standards

CCPM Criterion	CSA SFM Element	Value	Objective	Indicator	Target <sup>1</sup>	Means to Identify Target <sup>2</sup>	Legal / Policy Requirements	Means of achieving Objective and Target	Monitoring and Measurement	Reporting	Acceptable Variance	Response
5.2 Communities and Sustainability	5.2.1 Risk to landscapes and values from wildfires is low.	5.2.1.1 To reduce wildfire threat potential in Fire Behaviour Potential area (a) and high Fire Behaviour Potential area (b) by reducing fire occurrence, fire suppression and enhancing fire suppression capability in Fire Behaviour Potential area (a) and over the planning horizon	5.2.1.1.1 To reduce wildfire threat potential in Fire Behaviour Potential area (a) and high Fire Behaviour Potential area (b) by reducing fire occurrence, fire suppression and enhancing fire suppression capability in Fire Behaviour Potential area (a) and over the planning horizon	1) Percentage reduction in Fire Behaviour Potential area (a) and high Fire Behaviour Potential area (b) using categories by X% across the FireSmart Community Zone	1) Reduce the area (a) in the extreme and high Fire Behaviour Potential area (b) using categories by X% across the FireSmart Community Zone	Planning process, wildfire threat assessment	Planning Standard	Special harvest sequence, thinning, partial harvest techniques, prescribed burns	AOPs, Compartment Assessments	FMP, Maps and Tables of indicators at 0, 10, 20, and 50 yrs Performance Stewardship Report	Issue specific	Adjust harvest sequence
			5.2.1.1.2 To reduce wildfire threat potential in Fire Behaviour Potential area (a) and over the planning horizon	2) Percentage reduction in Fire Behaviour Potential area (a) and high Fire Behaviour Potential area (b) using categories by X% across the DFA	2) Reduce the area (a) in the extreme and high Fire Behaviour Potential area (b) using categories by X% across the DFA	Consultation and co-operation	Legislation and policy	Effective implementation of plan	AOPs, Compartment Assessments	Stewardship Report	Stewardship Report	Issue specific
6. Accepting responsibility for sustainable development	6.1 Aboriginal and treaty rights and aboriginal forest values regulations and policies	6.1.1 Compliance with government regulations and policies	6.1.1.1 Integrate other uses and timber management activities	Extent of various uses	To be determined in the planning process							
			6.1.1.2 Maintain Long Run Sustained Yield Average	Respected stand yield compared to natural stand yield	No net decrease from the natural stand productivity	FMP Timber Supply Analysis	Planning Standard	Effective implementation of plan	Stewardship Report	Timber Supply Analysis, Stewardship Report	Report actual	Adjust AAC using most current and relevant information
6.2 Public participation and information for decision-making	6.2.1 Meaningful public involvement is achieved	6.2.1.1 Implement public involvement program	6.2.1.1.1 Implement public involvement program	Meet expectations of Section 5 of CSA 2809	To be determined in the planning process	Consultation	Planning Standard	Effective implementation of public involvement program		Reports as required in Public Involvement Plan	To be determined	Adjust activities
			6.2.1.1.2 Implement public involvement program	Meet expectations of Section 5 of CSA 2809	To be determined in the planning process	Consultation	Planning Standard	Effective implementation of public involvement program		Reports as required in Public Involvement Plan	Reports as required in Public Involvement Plan	To be determined

<sup>1</sup> "X" variable in target description to be determined by the FMP planning process.  
<sup>2</sup> Items noted under the "Means to Identify Target" and "Means of Achieving Objective and Target" are intended as suggestions and not meant to limit potential approaches. The list is not comprehensive or mandatory.  
<sup>3</sup> Some SFM elements may include the following categories: Installation, Establishment, Regeneration (stem exclusion), Mature, and Old Growth (Old Growth).  
<sup>4</sup> Stewardship reports should include the following categories: Installation, Establishment, Regeneration (stem exclusion), Mature, and Old Growth (Old Growth).  
<sup>5</sup> In the event of a fire, the fire suppression effort should be directed towards the protection of the stand and the surrounding area.  
<sup>6</sup> The fire suppression effort should be directed towards the protection of the stand and the surrounding area.  
<sup>7</sup> The fire suppression effort should be directed towards the protection of the stand and the surrounding area.  
<sup>8</sup> The fire suppression effort should be directed towards the protection of the stand and the surrounding area.  
<sup>9</sup> The fire suppression effort should be directed towards the protection of the stand and the surrounding area.  
<sup>10</sup> The fire suppression effort should be directed towards the protection of the stand and the surrounding area.  
<sup>11</sup> The fire suppression effort should be directed towards the protection of the stand and the surrounding area.  
<sup>12</sup> The fire suppression effort should be directed towards the protection of the stand and the surrounding area.  
<sup>13</sup> The fire suppression effort should be directed towards the protection of the stand and the surrounding area.  
<sup>14</sup> The fire suppression effort should be directed towards the protection of the stand and the surrounding area.  
<sup>15</sup> The fire suppression effort should be directed towards the protection of the stand and the surrounding area.  
<sup>16</sup> The fire suppression effort should be directed towards the protection of the stand and the surrounding area.  
<sup>17</sup> The fire suppression effort should be directed towards the protection of the stand and the surrounding area.  
<sup>18</sup> The fire suppression effort should be directed towards the protection of the stand and the surrounding area.  
<sup>19</sup> While genetic materials of native species originating from natural regeneration (Standlight for Forest Type Improvement in Alberta).



# Appendix 5 Terms of Reference







# **CANADIAN FOREST PRODUCTS LTD. ALBERTA OPERATIONS**



**Forest Management Agreement (FMA 9900037)**



**FOREST MANAGEMENT ADVISORY COMMITTEE**

**TERMS OF REFERENCE**

Revised: June 29, 2015



## **INTRODUCTION**

Canfor - Alberta has been working responsibly with the Forest Management Advisory Committee to develop credible, Sustainable Forest Management Plans for the past 20 years. Other company planning processes, including those relative to Forest Management Plans, General Development Plans and Annual Operating Plans also provide opportunities for public review and comment.

## **BACKGROUND**

In July of 1999, Canadian Forest Products Ltd. (Canfor) formally announced its commitment to seek sustainable forest management certification of the company's forestry operations under the Canadian Standards Association (CSA) Sustainable Forest Management (SFM) standard.

As a preparatory step to sustainable forest management certification, Canfor developed a Forest Management System (FMS) for the company's woodlands operations. In December 1999, this system was certified to the ISO 14001 standard developed by the International Organization for Standardization. The Company's FMS provides a platform on which to build the sustainable forest management elements required to meet the CSA SFM standard.

The management of Canfor has set out a number of commitments that define the mission, vision, policies and guiding principles for the company. These include Canfor's *Environment Policy, May 2011 and Sustainable Forest Management Commitments, May 2012* (Appendix 1 and 2). These commitments have been used to enable and guide the development of this Sustainable Forest Management Plan (SFMP), and also commit us to the continual improvement of our performance in implementing the plan under the principle of adaptive management.

Canfor's Environment Policy includes a commitment to *"provide opportunities for interested parties to have input into our sustainable forest management planning activities"*. Canfor's Sustainable Forest Management Commitments include a commitment *"we will provide opportunities for the public, communities, other stakeholders and Aboriginal Peoples with rights and interests in sustainable forest management to participate in the development and monitoring of our Sustainable Forest Management Plans"*.

CSA requires *"extensive public participation in the development of its Standards. In this Standard, the public identifies forest values of specific importance to environmental, social, and economic concerns and needs. Public also takes part in the forest managing process and works with organizations to identify and select SFM objectives, indicators, and targets to ensure that these values are addressed."*

Alberta Forest Management Planning Standard requires public participation. This Standard indicates that Canfor must provide meaningful opportunities for participation in the planning process.

Canfor Alberta's Forest Management Agreement (FMA) area encompasses a small area north and west of Spirit River bordering the Peace River, an area north and east of DeBolt and an area south of Grande Prairie and east of the Smoky River. The main neighboring communities include DeBolt, Valleyview, Spirit River, Grande Cache and Grande Prairie. For certification



with CSA, this FMA will serve as the Defined Forest Area (DFA). The attached map (Appendix 3) shows the area covered.

In 1995, the Forest Management Advisory Committee (FMAC) was initiated to provide public input into preparing a long-term Detailed Forest Management Plan (DFMP). Initially this Committee met monthly to identify key issues and concerns to be addressed.

In December 1999, Canfor and the Forest Management Advisory Committee (FMAC) agreed to work on the development and revision on the Sustainable Forest Management Plan (SFMP) for the Alberta FMA area. The terms of reference were revised and adopted to reflect this additional role.

In 2000, Canfor and the FMAC developed the values, goals, indicators, and objectives for the SFMP, which was submitted for certification.

The Detailed Forest Management Plan (DFMP) (10-yr legal plan with the Alberta Government) that incorporated the 2000 SFMP was approved in November 2003.

From 2003 - 2005 the FMAC worked with Canfor in development of values, objectives, indicators, and targets for a new SFMP based on the new CSA-Z809-02 standard for re-certification in 2005.

In the fall of 2006, Canfor submitted to the Alberta Government the 2005 SFMP to be incorporated as part of the approved Forest Management Plan (FMP).

During 2007 and 2010 the FMAC provided input for the Healthy Pine Strategy DFMP Amendment.

The Healthy Pine Strategy DFMP Amendment was approved by Alberta Government in January 2010.

From 2010 - 2012 the FMAC worked with Canfor in development of values, objectives, indicators, and targets for a new SFMP based on the new CSA-Z809-08 standard for re-certification in 2012. Canfor was audited and received certification to the CSA Z809-08 standard in November 2012.

From 2010-2015 Canfor developed its 2015 Forest Management Plan (FMP) which was submitted to the Alberta Government for approval on May 1, 2015. The FMAC worked with Canfor in the development and review of the FMP. The values, objectives, indicators, and targets developed in the 2012 SFMP were incorporated into the FMP.

The SFMP Annual Performance Monitoring Report is supplied to the FMAC annually. Indicators and targets that “Do Not Meet” are reviewed and addressed. Canfor will also bring forward, if any, recommended changes to indicators and/or targets for acceptance by the FMAC. Once accepted, Canfor then updates the current SFMP to reflect these changes.

Canfor is audited by a third party to maintain CSA certification annually. Canfor takes part in an internal audit process as well.



## **A. Defined Goals**

The Forest Management Advisory Committee (FMAC) aims to help ensure that sustainable forest management decisions are made as a result of informed, inclusive, and fair consultation with local people who are directly affected by or have an interest in sustainable forest management. The FMAC consists of members who represent a broad range of interested parties. The FMAC will work with Canfor Alberta to:

- 1) Identify and select values, objectives, indicators and targets, based on the CSA SFM elements and any other elements of relevance to the DFA;
- 2) Develop, access and select one or more possible strategies;
- 3) Review the SFM plan;
- 4) Design monitoring programs, evaluate results and recommend improvements; and
- 5) Discuss and resolve any issues relevant to SFM in the DFA.

Canfor and the FMAC shall ensure that the values, objectives, indicators and targets are consistent with relevant government legislation, regulations and policies. Additionally, they recognize Aboriginal and treaty rights, and agree that aboriginal participation in the public process will not prejudice those rights.

In addition, the FMAC will continue to:

- 1) Provide input regarding Forest Management Plan; and
- 2) In partnership with Canfor, will review, refine and implement the Public Involvement Program.

## **B. Operating Rules**

### 1) Rules and conduct

The FMAC and its members agree to work by the following ground rules:

- a) All members will be given the opportunity to voice their perspectives;
- b) All members will listen to the range of perspectives;
- c) Meetings will be well-structured and facilitated to enable efficient progress; and
- d) Refreshments and food will be provided for the meetings.

### 2) Meetings

- a) Semi-annual meetings, unless additional meetings are required.
  - i) At each meeting, there will be an educational opportunity provided.
- b) Meeting dates:
  - i) Will be confirmed jointly between Canfor and the FMAC.
- c) Meeting notices:
  - i) At least two weeks advance notice of meeting dates will be given; and
  - ii) Generally, the next meeting date will be confirmed at each FMAC meeting.
- d) Meeting Location:
  - i) Meetings will be held at a time and place most suitable to the members of the group; and
- e) Meeting agendas:
  - i) Will address, where possible, both the needs of the Forest Management Plan and CSA Certification;
  - ii) Input on upcoming meeting agendas will be obtained during each FMAC meeting; and
  - iii) Canfor will finalize the meeting agenda.



- f) Material, if available, will be provided for review in advance of meetings.

## **C. Communication and Information**

### 1) Internal to FMAC:

- a) Canfor will ensure meeting minutes are distributed following each meeting;
- b) Canfor will provide the FMAC with information as it applies to the function and business of the FMAC. Confidential business information such as financial or human resource information may be deemed to be sensitive and proprietary and may not be released; and
- c) Canfor will provide access to information about the DFA and the SFM requirements.
- d) Canfor will provide one field tour opportunity annually.

### External:

- e) The Annual Performance Monitoring Report summarizes the progress that Canfor - Alberta has achieved in SFM requirements. This is distributed to the FMAC;
- f) Canfor will provide information to a broader public about the progress being made in the implementation of the CSA Standard through Canfor's website (<http://www.canfor.com/>);
- g) Canfor will make allowances for different linguistic, cultural, geographical or informational needs of interested parties as necessary;
- h) Only authorized members of the FMAC are to speak on behalf of the FMAC as agreed to by the group and Canfor;
- i) When communicating with the media, interest groups or the public at large, specific comments will not be attributed to any individual FMAC member without his/her prior consent; and
- j) If an FMAC member wishes to respond to the media, they are to speak on behalf of the interest group they represent only and:
  - i) Will be respectful of other members and other interest groups; and
  - ii) Will not characterize the suggestions or positions of other members or interest groups in their discussions with the public or media.
- k) Canfor will provide the Registrar, upon request, with the contact information of the Advisory Committee. As part of the audit process they require input from SFM plan public advisory group members regarding implementation of SFM within Canfor's DFA. The Registrar is required to keep this information confidential. If a member chooses not to have his/her information released they must notify Canfor in writing.

### 2) Internal to Canfor:

- a) Applicable recommendations from the FMAC will be reported at Woodlands meetings; and
- b) Applicable recommendations will be reported to the Forest Management Group Managers and then to the Corporate Environmental Management Committee.

## **D. Meeting Expenses and Logistics**

### 1) Meeting Expenses

- a) On request, members are eligible for \$50 per ½ day meetings for expenses (full day meetings to be covered at \$100);
- b) Additional travel costs to meetings will be reimbursed at \$0. 52/km;
- c) If required, accommodation for members who must travel in excess of 1 hour for meetings will be covered; and



- d) Expense forms for the above need to be submitted to Canfor for reimbursement.

## **E. Roles and Responsibilities**

### 1) FMAC Structure:

- a) Structure will be inclusive with a range of representatives from any of the following;

Alberta Conservation Association  
 Alberta Fish and Game Association  
 Alberta Professional Outfitters Society  
 Alberta Trappers Association  
 Aseniwuche Winewak Nation  
 Canadian Association of Petroleum Producers (CAPP)  
 City of Grande Prairie  
 DFA Related Worker  
 Ducks Unlimited  
 Grande Prairie #1, County of  
 Grande Prairie and District Chamber of Commerce  
 Grande Prairie Forest Educator  
 Grande Prairie Regional College  
 Grande Prairie Regional Tourism Association  
 Horse Lake First Nations  
 M.D. of Greenview No. 16  
 Métis Nation Zone 6  
 Métis Nation of Alberta  
 Public member(s) at large  
 Peace Wapiti School Division No. 76  
 Saddle Hills County  
 South Peace Environmental Association  
 Sturgeon Lake Cree Nation  
 Town of Grande Cache  
 Town of Spirit River  
 Town of Valleyview  
 And others as identified by the FMAC.

- b) New or additional members will be considered on an annual basis.

- c) In addition to the above members, advisors from the following will assist the group:

Canfor  
 Alberta Environment and Sustainable Resource Development  
 Tolko Industries  
 Norbord Inc.  
 And others as identified by the FMAC.

### 2) FMAC Member's Role:

- a) To provide input as related to the Defined Goals (Section A) as related to the Forest Management Plan (FMP) and CSA planning processes;  
 b) The voting members are responsible for consensus reaching and decision making for the FMAC;  
 c) To act as a liaison between FMAC and the organization they are representing;  
 d) To attend meetings regularly;





- e) Members will be appointed by each of the member organizations;
  - f) Members can be replaced if more than 2 consecutive meetings are missed without a valid reason;
  - g) To replace a member, the member organization will be asked, by either the current member or by the Canfor representative, to reappoint a new member;
  - h) Canfor will confirm appointment;
  - i) Existing members, who no longer represent their original organization, may choose to remain on as members-at-large as this will provide ongoing continuity;
  - j) Use of Alternates:
    - i. an organization may appoint an alternate to act as an interim replacement for the member; and
    - ii. alternates are also guided by the Terms of Reference.
  - k) Conflict of Interest:
 

If a FMAC member (or alternate) has a perceived or real conflict of interest regarding their input related to the goals for the FMAC (Section A), this must be declared. The FMAC and Canfor will then decide at the meeting what actions are then needed. Potential actions could lead to restricted involvement in discussion and decision making for the conflicting topic.
- 3) Non-members:
- a) Non-members are by invitation and/or by request only;
  - b) Non-members are welcome to observe the FMAC meetings, but will not receive print materials;
  - c) Non-members may participate in discussions or make presentations only with agreement by the group, chairperson or facilitator;
  - d) Forestry students are encouraged to attend as non-members; and
  - e) Will not take part in reaching consensus or decision-making of the FMAC.
- 4) Canfor's Role:
- a) To review and consider the recommendations from the FMAC;
  - b) To make decisions regarding sustainable forest management and certification;
  - c) To report to the FMAC on how input was considered and that responses are provided;
  - d) To demonstrate that there is ongoing public communication about the DFA, including the public involvement process;
  - e) To provide the necessary human, physical, financial, and technological resources to the FMAC as necessary and reasonable;
  - f) Will not take part in reaching consensus or decision-making of the FMAC except in areas of conflict of interests as stated in 2(l);
  - g) Provide the Forest Management Advisory Committee Evaluation Form (Appendix 4) (to be voluntarily filled out by FMAC members) at each meeting and report (the calculated satisfaction on each of the four sections of the evaluation) results with the minutes from each meeting to the members; and
  - h) Distribute the Sustainable Forest Management Plan, meeting minutes, annual performance monitoring report and other materials deemed necessary.
- 5) Advisor's Role:
- a) To actively provide background or technical information, participate in discussions and provide support to the FMAC group;
  - b) To clarify technical information for the FMAC group; and
  - c) Will not take part in reaching consensus or decision-making of the FMAC.



- 6) Chairperson/Facilitator's Role:
  - a) To ensure that meetings address agenda topics;
  - b) To ensure that all members have an equitable opportunity to participate in the meeting;
  - c) To provide support in summarizing and clarifying issues, recommendations, etc.; and
  - d) Will not take part in reaching consensus or decision-making of the FMAC.

## **F. Decision Making and Methodology**

- 1) The group agrees to work by consensus defined as:
  - a) Every effort shall be made to achieve consensus;
  - b) Consensus is defined as no member having substantial disagreement on an issue;
  - c) Consensus may consist of agreement on a summary of the different perspectives on an issue;
  - d) Decisions on specific issues will be considered interim consensus, unless agreed otherwise, until there is consensus on the full set of recommendations;
  - e) All decisions and recommendations will require involvement of at least 4 members; and
  - f) A member who is absent from a meeting where a decision was made, may request to have the decision reviewed at a future meeting. The chairperson/facilitator would identify when this would occur.

## **G. Dispute Resolution Mechanism**

- 1) Process Issues:
  - a) The chairperson/facilitator will resolve process issues.
- 2) Technical Issues:
  - a) The members will work to identify the underlying issues and work towards a solution in a positive friendly environment;
  - b) The members will seek compromise, alternatives and clarification of information needed;
  - c) The members will commit to arriving at the best solution possible; and
  - d) If no consensus solution can be reached, then the outstanding issues will be summarized and forwarded to Canfor for their consideration. Canfor will be informed of the level of support and dissention with the issue.

## **H. Review of and Revisions to Terms of Reference**

The Terms of Reference will be updated as required.

The revision of the Terms of Reference requires the approval of the FMAC and Canfor.



# Appendix 6 Plant Communities





Communities are ranked on a global, national and sub-national scale of 1 to 5 in a manner similar to the system used by Nature Serve for ranking species. A rank of G1 (Global 1) indicates that a community is of high conservation concern at the global scale due to rarity, endemism and / or threats, and a rank of G5 (Global 5) indicates a community that is demonstrably widespread and abundant. Similarly, a rank of N1 (National 1) or S1 (Sub-National 1) indicates that the community is of high conservation concern at the national or state / provincial level, respectively.

The two major criteria in determining a community's rank are the total number of occurrences and the total area (hectares) of the community, range-wide. Measures of geographic range, trends in status (expanding or shrinking range), trends in condition (declining condition of remaining hectares), threats and fragility are additional ranking factors that may be considered when assigning a rank. The criteria used to assign a rank to a particular community are documented using a standardised format. The purpose and process for developing conservation ranks is discussed in greater detail at the following website <http://www.natureserve.org/explorer/ranking.htm#assessment>.

Alberta Conservation Information Management System (ACIMS),  
 Alberta Tourism, Parks and Recreation,  
 2nd Floor 9820 106 Street, Edmonton,  
 AB T5K 2J6  
 (780)427-6621

**Estimating Ranks**

While community ranking attempts to integrate all available information, it is usually necessary to do a preliminary ranking as, most often, information is incomplete. Although these methods are standardized, applying conservation ranks to communities is nonetheless a subjective process. The amount of information available for each of the ranking factors varies for each community. Ranks are assigned based on the best available information and are refined over time. This ranking procedure provides a reasonable estimate of the community rarity, although some degree of error is inherent.

*(Ref: Alberta Conservation Information Management System Ecological Community Tracking List; Government of Alberta 2011)*

**Table XX**

**Provincial Community Conservation Ranks**

<b>RANKS*</b>	<b>DEFINITION</b>
S1	Five or fewer occurrences or very few remaining hectares
S2	Six to 20 occurrences or few remaining hectares
S3	21 to 80 occurrences. May be rare and local throughout its range or found locally, even abundantly, in a restricted range (e.g. a single western province or a physiographic region in the East).
S4	Apparently secure globally (State / Province wide), though it may be quite rare in parts of its range, especially at the periphery.



S5	Demonstrably secure globally (State / Province wide), though it may be quite rare in parts of its range, especially at the periphery.
SNR	Element is not yet ranked
SU	Unrankable—Currently unrankable due to lack of information or due to substantially conflicting information about status or trends.
SNA	Not Applicable —A conservation status rank is not applicable because the element is not a suitable target for conservation activities.
S#S#	Range Rank* —A numeric range rank (e.g., S2S3) is used to indicate any range of uncertainty about the status of the species or community. Ranges cannot skip more than one rank (e.g., SU is used rather than S1S4).
<b>MODIFIERS</b>	
Q	Can be added to any <b>global</b> rank to denote questionable taxonomy (e.g. G2Q = 6 to 20 known occurrences, but questions exist concerning the classification of this type). Cannot be used with provincial ranks.
?	Can be added to any rank to denote an inexact numeric rank (e.g. S1? = Believed to be 5 or less occurrences, but some doubt exists concerning status).
* Ranks can be combined to indicate a range (e.g. S2S3 = May be between 6 to 80 occurrences throughout Alberta, but the exact status is uncertain). Combined ranks indicate a larger margin of error than ranks assigned a "?" qualifier	



CODE	SCIENTIFIC NAME	COMMON NAME	RANK	CLASS	GROUP	Natural Region				
						BOREAL FOREST		FOOTHILLS		ROCKY MTNS
						DRY MIXEDWOOD	Central Mixedwood	Lower Foothills	Upper Foothills	SubAlpine
CEAB000003	Larix occidentalis / Rubus parviflorus	western larch / thimbleberry	S1	Forest/ Woodland	Larix occidentalis					Potential
CEAB000016	Betula papyrifera / Betula occidentalis / Arctostaphylos uva-ursi	white birch / water birch / common bearberry	S1	Forest/ Woodland	Betula papyrifera					Unlikely
CEAB000017	Picea engelmannii - Abies bifolia / Dryas octopetala	Engelmann spruce - subalpine fir / white mountain avens	S2S3	Forest/ Woodland	Picea engelmannii					Confirmed
CEAB000018	Picea engelmannii – Abies bifolia / Salix vestita / Cassiope tetragona	Engelmann spruce - subalpine fir / rock willow / white mountain-heather	S2	Forest/ Woodland	Picea engelmannii					Confirmed
CEAB000019	Picea engelmannii / Leymus innovatus	Engelmann spruce / hairy wild rye	S2	Forest/ Woodland	Picea engelmannii					Confirmed
CEAB000020	Picea glauca / Rosa acicularis / Abietinella abietina	white spruce / prickly rose / fern moss	S1	Forest/ Woodland	Picea glauca					Unlikely
CEAB000021	Picea glauca / Shepherdia canadensis / Abietinella abietina	white spruce / Canada buffaloberry / fern moss	S2	Forest/ Woodland	Picea glauca					Potential
CEAB000022	Populus tremuloides / Menziesia ferruginea	aspen / false azalea	S1	Forest/ Woodland	Populus tremuloides					Confirmed
CEAB000023	Populus tremuloides / Leymus innovatus – Aster conspicuus avalanche community	aspen / hairy wild rye - showy aster avalanche community	S2	Forest/ Woodland	Populus tremuloides					Confirmed
CEAB000038	Larix laricina / Carex prairea	tamarack / prairie sedge	S1	Forest/ Woodland	Larix laricina	Confirmed	Potential			
CEAB000040	Picea glauca / Alnus incana ssp. tenuifolia – Betula neoalaskana / Equisetum pratense / Hylocomium splendens	white spruce / river alder - Alaska birch / meadow horsetail / stair-step moss	S3	Forest/ Woodland	Picea glauca	Potential	Confirmed			
CEAB000041	Picea glauca / Cetraria islandica	white spruce / lichen	S1?	Forest/ Woodland	Picea glauca	Unlikely	Confirmed			
CEAB000042	Populus balsamifera / Alnus incana ssp. tenuifolia - Cornus stolonifera / Equisetum pratense	balsam poplar / river alder - red-osier dogwood / meadow horsetail	S3	Forest/ Woodland	Populus balsamifera	Potential	Confirmed			
CEAB000043	Populus balsamifera / Viburnum opulus / Matteuccia struthiopteris	balsam poplar / high-bush cranberry / ostrich fern	S1S2	Forest/ Woodland	Populus balsamifera	Potential	Confirmed			
CEAB000044	Populus tremuloides / Rubus parviflorus / Aralia nudicaulis	aspen / thimbleberry / wild sarsaparilla	S2S3	Forest/ Woodland	Populus tremuloides	Unlikely	Confirmed	Confirmed	Unlikely	
CEAB000045	Populus tremuloides / Salix bebbiana - Corylus cornuta / Calamagrostis canadensis – Matteuccia struthiopteris	aspen / beaked willow - beaked hazelnut / bluejoint - ostrich fern	S1	Forest/ Woodland	Populus tremuloides	Potential	Confirmed			
CEAB000050	Abies bifolia – Pinus albicaulis – Picea engelmannii / Empetrum nigrum	subalpine fir - whitebark pine - Engelmann spruce / crowberry	S2	Forest/ Woodland	Pinus albicaulis					Confirmed
CEAB000051	Abies bifolia – Pinus albicaulis / Xerophyllum tenax	subalpine fir - whitebark pine / beargrass	S1S2	Forest/ Woodland	Pinus albicaulis					Confirmed





CODE	SCIENTIFIC NAME	COMMON NAME	RANK	CLASS	GROUP	Natural Region				
						BOREAL FOREST		FOOTHILLS		ROCKY MTNS
						DRY MIXEDWOOD	Central Mixedwood	Lower Foothills	Upper Foothills	SubAlpine
CEAB000052	<i>Abies bifolia</i> – <i>Pinus flexilis</i> – <i>Populus tremuloides</i> / <i>Thalictrum venulosum</i>	subalpine fir - limber pine - aspen / veiny meadow rue	S2?	Forest/ Woodland	<i>Pinus flexilis</i>					Confirmed
CEAB000063	<i>Larix lyallii</i> / <i>Luzula hitchcockii</i>	subalpine larch / smooth wood rush	S2?	Forest/ Woodland	<i>Larix lyallii</i>					Confirmed
CEAB000066	<i>Picea engelmannii</i> – <i>Abies bifolia</i> / <i>Salix planifolia</i> / <i>Hylocomium splendens</i>	Engelmann spruce - subalpine fir / flat-leaved willow / stair-step moss	S1?	Forest/ Woodland	<i>Picea engelmannii</i>					Confirmed
CEAB000067	<i>Picea engelmannii</i> / <i>Salix drummondiana</i>	Engelmann spruce / Drummond's willow	S1?	Forest/ Woodland	<i>Picea engelmannii</i>					Confirmed
CEAB000068	<i>Picea engelmannii</i> / <i>Salix vestita</i>	Engelmann spruce / rock willow	S2?	Forest/ Woodland	<i>Picea engelmannii</i>					Confirmed
CEAB000069	<i>Picea glauca</i> / <i>Betula pumila</i> - <i>Salix bebbiana</i> / <i>Carex eburnea</i>	white spruce / dwarf birch - beaked willow / bristle-leaved sedge	S1?	Forest/ Woodland	<i>Picea glauca</i>					Unlikley
CEAB000070	<i>Picea glauca</i> / <i>Abietinella abietina</i>	white spruce / fern moss	S2S3	Forest/ Woodland	<i>Picea glauca</i>					Confirmed
CEAB000071	<i>Pinus albicaulis</i> - <i>Abies bifolia</i> / <i>Luzula hitchcockii</i> - <i>Vaccinium myrtillus</i>	whitebark pine - subalpine fir / smooth wood rush - low bilberry	S1S2	Forest/ Woodland	<i>Pinus albicaulis</i>					Confirmed
CEAB000073	<i>Pinus albicaulis</i> – <i>Pinus contorta</i> / <i>Juniperus communis</i> – <i>Leymus innovatus</i> – <i>Linnaea borealis</i>	whitebark pine - lodgepole pine / ground juniper - hairy wild rye	S2S3	Forest/ Woodland	<i>Pinus albicaulis</i>					Confirmed
CEAB000074	<i>Pinus albicaulis</i> / <i>Juniperus communis</i> – <i>Arctostaphylos uva-ursi</i>	whitebark pine / ground juniper - common bearberry	S2S3	Forest/ Woodland	<i>Pinus albicaulis</i>					Confirmed
CEAB000075	<i>Pinus flexilis</i> - <i>Pseudotsuga menziesii</i> / <i>Juniperus</i> spp. / <i>Arctostaphylos uva-ursi</i>	limber pine - Douglas-fir / juniper species / common bearberry	S2	Forest/ Woodland	<i>Pinus flexilis</i>					Unlikley
CEAB000076	<i>Pinus flexilis</i> / <i>Arctostaphylos uva-ursi</i> - <i>Juniperus horizontalis</i>	limber pine / common bearberry - creeping juniper	S2S3	Forest/ Woodland	<i>Pinus flexilis</i>					Unlikley
CEAB000077	<i>Populus balsamifera</i> - <i>P. tremuloides</i> / <i>Alopecurus alpinus</i> - <i>Calamagrostis canadensis</i>	balsam poplar - aspen / alpine foxtail - bluejoint	S1S2	Forest/ Woodland	<i>Populus balsamifera</i>					Unlikley
CEAB000078	<i>Populus tremuloides</i> / <i>Rubus parviflorus</i>	aspen / thimbleberry	S2	Forest/ Woodland	<i>Populus tremuloides</i>					Unlikley
CEAB000082	<i>Pseudotsuga menziesii</i> - <i>Pinus flexilis</i> / <i>Juniperus communis</i> / <i>Festuca campestris</i>	Douglas-fir - limber pine / ground juniper / mountain rough fescue	S2S3	Forest/ Woodland	<i>Pseudotsuga menziesii</i>					Potential
CEAB000114	<i>Populus balsamifera</i> / <i>Rhamnus alnifolia</i> / <i>Equisetum arvense</i>	balsam poplar / alder-leaved buckthorn	S1	Forest/ Woodland	<i>Populus balsamifera</i>	Unlikley	Confirmed			
CEAB000130	<i>Pinus contorta</i> / <i>Ledum groenlandicum</i> / <i>Vaccinium scoparium</i> / <i>Pleurozium schreberi</i>	lodgepole pine / common Labrador tea / grouseberry / Schreber's moss	S1?	Forest/ Woodland	<i>Pinus contorta</i>					Confirmed



CODE	SCIENTIFIC NAME	COMMON NAME	RANK	CLASS	GROUP	Natural Region				
						BOREAL FOREST		FOOTHILLS		ROCKY MTNS
						DRY MIXEDWOOD	Central Mixedwood	Lower Foothills	Upper Foothills	SubAlpine
CEAB000170	Populus tremuloides / Rosa acicularis / Apocynum androsaemifolium	aspen / prickly rose / spreading dogbane	S1S2	Forest/ Woodland	Populus tremuloides	Potential	Potential			
CEAB000175	Betula neoalaskana / Ledum groenlandicum	Alaska birch / common Labrador tea	S1S2	Forest/ Woodland	Betula neoalaskana	Confirmed	Potential			
CEAB000184	Populus angustifolia / Symphoricarpos occidentalis	narrow-leaf cottonwood / buckbrush	S2S3	Forest/ Woodland	Populus angustifolia					Unlikley
CEAB000188	Larix laricina - Picea mariana / Cornus stolonifera - Rubus idaeus	tamarack - black spruce / red-osier dogwood - wild red raspberry	S1S2	Forest/ Woodland	Picea mariana	Potential	Potential			
CEAB000189	Picea mariana / Cornus stolonifera / feathermoss	black spruce / red-osier dogwood / feathermoss	S1S2	Forest/ Woodland	Picea mariana	Potential	Potential			
CEAB000204	Picea mariana / Cladina stellaris	black spruce / star-tipped reindeer lichen	S1	Forest/ Woodland	Picea mariana	Unlikley	Unlikley			
CEAB000209	Populus tremuloides / Vaccinium myrtilloides woodland	aspen / common blueberry woodland	S2?	Forest/ Woodland	Populus tremuloides	Confirmed	Potential			
CEAB000214	Betula neoalaskana – Picea glauca / Salix discolor / Equisetum arvense swamp forest community	Alaska birch - white spruce / pussy willow / common horsetail swamp forest community	S1S2	Forest/ Woodland	Betula neoalaskana	Potential	Unlikley			
CEAB000222	Picea glauca / Equisetum scirpoides forest	white spruce / dwarf scouring-rush forest	SU	Forest/ Woodland	Picea glauca	Potential	Potential			
CEAB000224	Betula papyrifera / Lycopodium obscurum - Lycopodium annotinum woodland	white birch / ground-pine - stiff club-moss woodland	S2?	Forest/ Woodland	Betula papyrifera			Confirmed	Potential	
CEGL000164	Pinus contorta / Spiraea betulifolia forest	lodgepole pine / white meadowsweet forest	S2S3 G3G4	Forest/ Woodland	Pinus contorta					Confirmed
CEGL000317	Abies bifolia - Picea engelmannii / Luzula hitchcockii woodland	subalpine fir - Engelmann spruce / smooth wood-rush woodland	S1S2 G5	Forest/ Woodland	Picea engelmannii					Confirmed
CEGL000322	Abies bifolia - Picea engelmannii / Oplopanax horridus	subalpine fir - Engelmann spruce / devil's-club	SNR G3	Forest/ Woodland	Picea engelmannii					Potential
CEGL000542	Populus balsamifera ssp. trichocarpa - (Populus tremuloides) / Heracleum lanatum forest	black cottonwood - (aspen) / cow parsnip forest	S2 G2	Forest/ Woodland	Populus balsamifera ssp. trichocarpa					Confirmed
CEGL000802	Pinus flexilis / Arctostaphylos uva-ursi woodland	limber pine / common bearberry woodland	S2 G4	Forest/ Woodland	Pinus flexilis					Unlikley
CEGL000815	Pinus flexilis scree woodland	Limber pine scree woodland	S1S2 G3Q	Forest/ Woodland	Pinus flexilis					Unlikley
CEGL002664	Populus angustifolia / Cornus stolonifera	narrow-leaf cottonwood / red-osier dogwood	S2S3 G4	Forest/ Woodland	Populus angustifolia					Unlikley



CODE	SCIENTIFIC NAME	COMMON NAME	RANK	CLASS	GROUP	Natural Region				
						BOREAL FOREST		FOOTHILLS		ROCKY MTNS
						DRY MIXEDWOOD	Central Mixedwood	Lower Foothills	Upper Foothills	
CEGL005823	Abies bifolia - Picea engelmannii / Valeriana sitchensis woodland	subalpine fir - Engelmann spruce / mountain valerian woodland	S2? G2?	Forest/ Woodland	Picea engelmannii					Confirmed
CEGL005840	Pinus albicaulis – Picea engelmannii / Dryas octopetala woodland	whitebark pine - Engelmann spruce / white mountain avens woodland	S1 G2G3	Forest/ Woodland	Pinus albicaulis					Confirmed
CEGL005845	Populus balsamifera ssp. trichocarpa / Calamagrostis canadensis forest	black cottonwood - conifer / bluejoint forest	S1S2 G2?	Forest/ Woodland	Populus balsamifera ssp. trichocarpa					Unlikley
CEGL005853	Pseudotsuga menziesii / Angelica spp. forest	Douglas-fir / angelica spp. forest	S1S2 G2?	Forest/ Woodland	Pseudotsuga menziesii					Confirmed
CEGL005884	Larix lyallii / Vaccinium membranaceum / Luzula hitchcockii woodland	subalpine larch / tall bilberry / smooth wood-rush woodland	S2 G2G3	Forest/ Woodland	Larix lyallii					Confirmed
CEGL005905	Populus balsamifera ssp. trichocarpa - Picea engelmannii / Cornus stolonifera forest	black cottonwood - Engelmann spruce / red-osier dogwood forest	S1S2 G2G3	Forest/ Woodland	Populus balsamifera ssp. trichocarpa					Unlikley
CEGL005907	Populus balsamifera ssp. trichocarpa - Picea engelmannii / Equisetum arvense forest	black cottonwood - Engelmann spruce / common horsetail forest	S1S2 G2?	Forest/ Woodland	Populus balsamifera ssp. trichocarpa					Unlikley
CEGL005908	Populus tremuloides - Abies bifolia - Picea engelmannii / Streptopus amplexifolius forest	aspen - subalpine fir - Engelmann spruce / clasping-leaved twisted-stalk forest	S1S2 G2G3	Forest/ Woodland	Populus tremuloides					Confirmed
CEGL005914	Abies bifolia - Picea engelmannii / Vaccinium scoparium / Xerophyllum tenax forest	subalpine fir - Engelmann spruce / grouseberry / bear-grass forest	S1 G4G5	Forest/ Woodland	Picea engelmannii					Confirmed
CEGL005920	Abies bifolia - Picea engelmannii / Streptopus amplexifolius - Luzula hitchcockii woodland	subalpine fir - Engelmann spruce / clasping-leaved twisted-stalk - smooth wood rush woodland	S2S3 G2G3	Forest/ Woodland	Picea engelmannii					Confirmed
CEGL005929	Pinus contorta / Cornus stolonifera woodland	lodgepole pine / red-osier dogwood woodland	S2? G2G3	Forest/ Woodland	Pinus contorta					Confirmed



# **Appendix 7 Coarse Woody Debris Training**







## Coarse Wood Debris (CWD) Best Management Practices



Audience: Permitting, Harvesting, Silviculture Supervisors





## Overview

- These best management practices (BMP) outline strategies to achieve the target for our coarse woody debris (CWD) indicators in our Sustainable Forest Management Plans (SFMP) under:
  - Criterion 3 Soil and Water
- The intent is to use a qualitative approach rather than a quantitative approach because:
  - CWD levels are highly variable in natural stands making it difficult to have a meaningful target at the block level.
  - Meaningful quantitative targets would require extensive pre and post harvest surveys.
  - It is difficult to implement because it is hard for equipment operators to estimate the quantity during harvest operations.







## Overview (con't)

- A qualitative approach relies on the harvesting and or the silviculture supervisor to determine if adequate levels and quality of CWD are left on the block after harvest.
- The supervisor would be using the same examples that were provided to the contractor at the pre-work. (see slides 09 –14)
- Equipment operators are in the best position to influence the quantity and quality of CWD.
  - Instruct them to do the “best that they can” showing the examples.





## Permitting Supervisors Roles and Responsibilities

- Ensure that the CWD strategies are documented in site plans. Site plans should contain at least the following statement or a similar one:
  - *“Canfor Best Management Practices for Coarse Woody Debris (CWD) retention should be followed. It is expected that these will exceed the minimum legal requirements of “retaining a minimum of 4 logs per hectare, each being a minimum of 2 m in length and 7.5 cm in diameter at one end within the block NAR”.*
- Other more specific strategies such as retaining piles, Stubs, retaining deciduous, etc. can be documented in the site plan.





## Harvesting Supervisors Roles and Responsibilities

- Communicate BMP's to harvesting contractors at pre-works.
- Document performance on FMG pre work, inspection and hazard assessment form.
  - [http://fmq.canfor.ca/FMG Main/fmq\\_harvesting\\_and\\_roads\\_prework\\_and\\_inspection\\_form.doc](http://fmq.canfor.ca/FMG_Main/fmq_harvesting_and_roads_prework_and_inspection_form.doc)
- Document non-conformance in ITS if contractor did not follow BMPs'.
- Document non-compliance in ITS if contractor is below legal minimums for CWD.





## Silviculture Supervisors Roles and Responsibilities

- Communicate BMP's to Site preparation contractors at pre-works.
- Document performance on FMG silviculture pre work and inspection form.
  - [http://fmq.canfor.ca/FMG Main/prework fms silviculture 2011 04 26.xls](http://fmq.canfor.ca/FMG_Main/prework_fms_silviculture_2011_04_26.xls)
- Document non-conformance in ITS if contractor did not follow BMPs'.
- Document non-compliance in ITS if contractor is below legal minimums.





## SFMP Reporting

- Auditors will be looking for a commitment to Canfor's CWD BMPs in site plans so this needs to be documented in these plans.
- It is important that non-conformance or non-compliance is reported in ITS.
- This is the information that we rely on to report our performance for our CWD indicator in our annual SFM monitoring reports.





## Canfor Best management Practices

- The following slides outline Canfor's BMPs' for CWD.
- There is a two page handout to be provided to contractors and employees at pre-works which show the material in the slides.
- Crews are instructed to "do the best you can", ensuring not to increase the time spent to a degree that would be considered unreasonable during normal operations.
- **Under no circumstances should the BMPs' compromise safety!!!**





## Coarse Woody Debris Best Management Practices

### *Maintain clumps of CWD and other structural elements*



Clumps could be built around:

- existing deadfall
- a group of snags (stubbed, with tops left in clump)
- existing clump of immature trees
- alder patch (or other tall shrubs)
- existing deciduous or cull trees
- a ridge crest or area where the skidder doesn't go

Remember they **must be visible!**

**And not pose a safety hazard!!**







## Coarse Woody Debris Best Management Practices

***Keep the larger, longer logs intact  
and on the block***



- don't skid unwanted logs
- identify unmerchantable stems at the stump and leave on site
- place unwanted snags
  - in direction of skid
  - to one side of skid route
  - in or adjacent to clump
- applies particularly to snags with branches and bark





## Coarse Woody Debris Best Management Practices

**Think Jackstraw!!**  
**Imitate natural distribution**



- try not to disturb natural accumulations of downed logs
- if a tree or snag is felled and left, put it down across other logs (off the ground if possible).
- avoid bunching groups of logs if they are not going to be skidded to the landing





## Coarse Woody Debris Best Management Practices

### ***Maintain immature, deciduous and large cull trees for habitat and for future CWD***



For immature trees, look for

- pole size or larger preferred
- large, healthy crowns
- in clumps where possible

Large green trees could be

- aspen or cottonwood
- declining or cull trees of little commercial value

**•Do not leave standing trees if they pose a safety hazard!!!**







## Coarse Woody Debris Best Management Practices

### *Stub snags around the outside of a clump*



- the stubs act as “rub trees” to prevent damage to the clump





## Coarse Woody Debris Best Management Practices

***Place unwanted snags (or stub tops)  
in or around the clump***



- in direction of skid
- at the side to avoid damage to live trees





## Summary

- Canfor BMPs' are intended to inform equipment operators what practices they can conduct on the ground to improve the quality of CWD within our harvesting operations.
- It is the supervisor's responsibility to ensure that contractors are aware of and implement Canfor's BMPs and document any non-conformances or non-compliances.
- Here is a link to the handout for contractors.
- [\\canfor.ca\woods\FMG\WORKING\Certification\CSA\\_Z809\\_08\SF M\\_08\\_indicator\\_info\crit\\_3\elem\\_3\\_1\ind\\_3\\_1\\_2\Canfor\\_CWD\\_BMP\\_2012\\_03\\_26.docx](\\canfor.ca\woods\FMG\WORKING\Certification\CSA_Z809_08\SF M_08_indicator_info\crit_3\elem_3_1\ind_3_1_2\Canfor_CWD_BMP_2012_03_26.docx)







# **Appendix 8 Draft Watershed Analysis Procedures for Detailed Forest Management Plans**





**Watershed Analysis Procedures for the Detailed Forest  
Management Plans**

**DRAFT**



Watershed Analysis Procedures for the Detailed Forest Management Plans

<b>1.0</b>	<b>OVERVIEW</b>	<b>1</b>
1.1	PURPOSE	1
1.2	WATERSHED VALUES	1
<b>2.0</b>	<b>APPROACH</b>	<b>1</b>
2.1	LEVEL 1 ASSESSMENT	1
2.2	LEVEL 2 ASSESSMENT	2
2.3	PEAK FLOW INDICATOR	2
2.4	ROAD DENSITY ASSESSMENT	3
2.4.1	SETTING ROAD DENSITY THRESHOLDS	5
<b>3.0</b>	<b>STEPS DURING DFMP PROCESS</b>	<b>6</b>
<b>4.0</b>	<b>INFORMATION GATHERING</b>	<b>7</b>
4.1	IDENTIFICATION OF WATERSHED VALUES	7
4.2	IDENTIFICATION OF NON-FORESTRY HAZARDS AND OPPORTUNITIES	7
4.3	IDENTIFICATION OF WATERSHED CHARACTERISTICS	7
<b>5.0</b>	<b>DETERMINING WATERSHEDS AND THRESHOLDS</b>	<b>8</b>
5.1	WATERSHED SIZE AND LOCATION	8
5.2	SETTING ECA THRESHOLDS	8
<b>6.0</b>	<b>CALCULATION OF WATERSHED VALUE RISK</b>	<b>8</b>
6.1	CALCULATION OF HAZARD: EQUIVALENT CLEARCUT AREA (ECA)	8
6.2	CALCULATION OF THE STAND ECA	9
6.3	CALCULATION OF THE WATERSHED ECA	9
6.4	DETERMINATION OF WATERSHED VALUE RISK	10
<b>7.0</b>	<b>STRATEGIES TO MITIGATE HIGH RISKS</b>	<b>10</b>
7.1	FOREST MANAGEMENT PLAN MITIGATION MEASURES	11
7.2	ANNUAL OPERATING PLAN MITIGATION MEASURES	11



---

Watershed Analysis Procedures for the Detailed Forest Management Plans

- 1) Operations (eg winter versus summer operations)  
Winter harvesting will generally cause less erosion and hence less delivery to watercourses.
- 2) Location of harvesting operations (eg avoidance of steep slopes, fish-bearing streams, sensitive soils, etc)
- 3) Selection of appropriate cut block size, structure retention, elevation (see H60) and aspect.
- 4) Minimize ground disturbance.
- 5) Careful consideration given to sensitive and erodible soils,(already mentioned in items #1 and 2)

***Road location and Road Planning***

- 1) Employ best road construction, maintenance and management practices to reduce general road-related risks to fish in these categories (angler access, harmful alteration of habitat and water quality, impairment of fish passage).
- 2) Careful road location to avoid fish-bearing waters, particularly sites identified as highly sensitive.
- 3) Minimize road network density.



Watershed Analysis Procedures for the Detailed Forest Management Plans

Table 1. Risk assessment matrices..... 10

Figure 1. Data from watershed experiments..... 2

Figure 2. Example of fish-based risk categories used by ASRD, Fisheries Management Branch, showing the relative (%) ranges that correspond to fish indicator metrics. Categories are based on international (IUCN) setpoints..... 4

Figure 3. Bull trout Fish Sustainability Index 2008- watershed average adult density scores vs. watershed average road density for all FSI watershed units with bull trout (n=35). Color ranges represent ASRD, Fisheries Management risk categories (low = green; yellow=potential risk; orange=at risk; red=high risk). ..... 5

Figure 4. Diagram of the Watershed Assessment Procedure..... 6



## 1.0 Overview

### 1.1 Purpose

The purpose of this watershed assessment procedure is to identify which watersheds will have values at risk as a result of a Detailed Forest Management Plan (DFMP). This procedure focuses on changes to the flow regime (frequency, timing and magnitude of peaks and low flows) and assumes that environmentally responsible operational practices (adherence to the Operating Ground Rules) is the mechanism to deal with site specific issues (eg fish passage) and water quality (primarily sedimentation). However, the Risk Mitigation section does discuss operational and tactical considerations in watersheds identified with high risk activities.

### 1.2 Watershed values

The watershed values to be protected will identified through public / stakeholder consultation and by local professionals, such as biologist, Alberta Environment Hydrologists and Drinking Water Specialists.

## 2.0 Approach

The streambed is sensitive to effective discharge and for purposed of this document is assumed to be the effective discharge, which has a return period of 2 to 5 years (or a 20 to 50 % probability of being exceeded each year). Forest harvesting removes the trees and requires roads which can result in more water and affect the effective discharge.

Increasing the magnitude of effective discharge can:

- 1) increase the likelihood of damaging fish habitat and fish eggs, and
- 2) increase in-stream sediment movements which can impact water quality and other downstream watershed values.
- 3) Once compromised by increases in peak flow the geomorphology of streams can take many decades to recover.

Most regions Alberta have limited meteorological and hydrometric data needed for detailed modelling of changes to peak flows at a scale of interest to forestry. This results in high uncertainty in model outputs. Apart from limitation due to insufficient data modelling can also be labour-intensive and expensive. As an alternative the potential change in effective discharge can be informed by scientific results and modelling projects in geo-climatic regions with sufficient data.

### 2.1 Level 1 Assessment

To minimize the number of watersheds that have to be assessed in detail, a two step process is encouraged. First, a Level 1 assessment will set initial thresholds and identify watersheds at low risk. Second, watersheds that have been identified to have a high risk during the Level 1 assessment could be refined with a Level 2 assessment.





Watershed Analysis Procedures for the Detailed Forest Management Plans

As an example, Figure 1 shows data for published watershed experiments in rain dominated environments. For each DFMP, specific data for the region will be compiled.

In this example, measurable impacts to the peak flows have been reported for a harvest area above 30 % of the watershed. From these data, we can assume that harvest plans that have 30 % or less of the watershed harvested will not likely cause an increase in the effective discharge and pose a low hazard to watershed values.

Some guidelines have used 50 % change to effective discharge as a point when significant damage to the stream is likely to occur (green line). Note that 50 % is used in some other assessment procedures, but it is a highly aggressive target and will have to be addressed during the information gathering stage. In Figure 1, the red line shows the upper limit of measured impacts from the selected studies. Where the red and green lines intersect (at approximately 40 % area harvested) these data show that it is possible to increase the effective discharge by 50 %. Forest activities that harvest 30 – 40 % of the watershed will be considered a medium hazard to watershed values. Above 40 % the forest harvesting will initially be considered to be a high hazard.

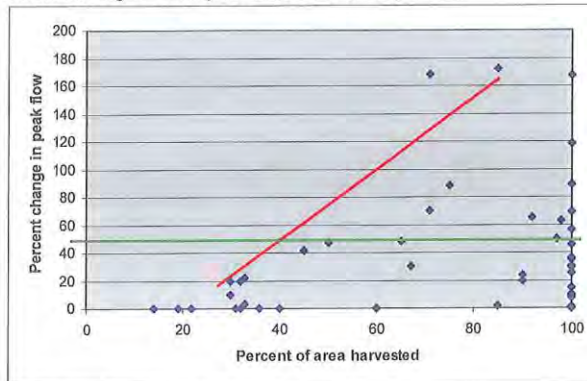


Figure 1. Data from watershed experiments.

**2.2 Peak flow indicator**

This method is based on an area based indicator and target (% of watershed area) because it can be incorporated into timber supply planning to help ensure that harvest sequences address risk to watershed values.

The Equivalent Clearcut Area (ECA) has been used extensively as an indicator of the level of forestry disturbance in a watershed (the hazard). As the name suggests the ECA uses relationships to equate recovering forest disturbances to a recently clear cut stand.



#### Watershed Analysis Procedures for the Detailed Forest Management Plans

The ECA is usually expressed as a percent of the watershed area (or forested area), and thus can be represented on the x-axis of Figure 1. ECA was chosen because:

- 1) It accounts for stand level recovery of hydrological processes
- 2) It is easily calculated, implemented, and transparent,
- 3) it has been used in other jurisdictions and within Alberta, and
- 4) it is informed by scientific experimental results and modelling results.

### 2.3 Level 2 Assessment

The above discussion was referred to as the initial (or Level 1) assessment, which will identify the risk to watershed values based on the most extreme measured values.

The results of the Level 1 assessment can be refined by a Level 2 assessment. Figure 1 shows that most experimental results plot below the upper red line. This response depends on the forestry practices used, climatic conditions, and watershed characteristics (topography, soil, amount of wetlands, etc). The amount of change to the peak flows that a watershed can sustain (green line) will depend on the values, and the sensitivity of the stream bed and banks to floods. More unstable stream geomorphology will be more sensitive to change. The Level 2 assessment will take into account these factors to refine the risk assessment. Modelling tools or site visits may be appropriate.

Figure 1, is derived from scientific experiments, however in certain regions it may be appropriate to use hydrological modelling results. Similar figures can also be used to account for:

- 1) Timing of the peak flows
- 2) Low flows (generally not negatively affected by forestry),
- 3) Water yield (however, existing simple models can be used to predict water yield)
- 4) Infrequent floods (25, 50, 100 yr return period) which may risk down stream infrastructure Note that the effective discharge (defined here as the 2 to 5 year return periods) are not “design floods” and this discussion above will not directly account for the potential increased risk to downstream infrastructure (roads, crossings, houses, etc) as a result of harvesting.

#### 2.3.1 Road density assessment

During the Level 2 assessment procedure fish communities may be identified as values at risk. Roads have been shown to have a significant impact on fish populations and may be an additional indicator.

Forest harvesting alters landscapes by tree removal and road development. These activities have been shown to have a negative correlation with fish populations in Alberta. Information from the analyses of relationships between fish status indicators obtained via Fisheries Management Branch assessments and Index of Biotic Integrity (IBI) studies for aquatic systems has generated dose-response curves. A dose-response curve identifies the change in fish population health with a change in an indicator such as road density (Figure 2). These curves will be used to determine road density thresholds for fish populations and community integrity to forest-harvest activities. To provide



Watershed Analysis Procedures for the Detailed Forest Management Plans

context and consistency of interpretation, dose-response relationships are referenced to defined fish sustainability risk categories (low risk, potential risk, at risk, high risk) following an international standard (Figure 2). The suite of fish indicators for Alberta includes:

- o FSI-Alberta Fish Sustainability Index;
- o FCI-Fish Community Index; and,
- o % of fish species at-risk (% SAR).

These indicators represent a hierarchy of sensitivity of fish populations to forest harvest activities, wherein the most sensitive indicator will respond earliest to land use. Continued or increasing land use pressure will trigger changes in more robust indicators, until all three show a high-risk condition. The most sensitive is the FSI, which will report declines in populations of highly-valued sport fish (e.g. trout) soonest. Next, with continued or increasing land use, the FCI will indicate changes to the overall fish community. Finally, individual populations of fish species may decline to defined risk-based status categories as per SAR protocols and legislation.

In most cases, Alberta FSI-Alberta Fish Sustainability Index values for high-value sport fishes present in the watershed will be used as the primary indicator, as the most sensitive metric of land use pressure. In cases where the FSI indicates a high risk condition exists, FCI and %SAR metrics may also be used to determine the degree of risk based to fish community changes and considerations under species-at-risk legislation.



Figure 2. Example of fish-based risk categories used by ASRD, Fisheries Management Branch, showing the relative (%) ranges that correspond to fish indicator metrics. Categories are based on international (IUCN) setpoints.

Figure 3 shows a dose-response curve example, which uses the FSI watershed average density of adult bull trout in relation to road density. A similar relationship between bull trout occurrence and road density in the Kakwa River watershed was reported by Ripley et al. (2005). Note that the FSI-based relationship present in Figure 3 does not include temporary and winter roads, but just roads included in the Road Network of Alberta (ASRD, RIMB 2007). Densities of all linear features, including temporary roads, trails, seismic lines and pipelines is likely much higher. Data presented in Ripley et al. (2005)



Watershed Analysis Procedures for the Detailed Forest Management Plans

include modelled results to pristine conditions, providing a means to assess relationships between human activities and fish at levels lower than current observational studies.

The relationship in Figure 3 is based on business-as-usual road management, not necessarily incorporating best road management practices designed to mitigate the effects of roads on fish. This provides the opportunity to use best management practices to mitigate the road network-related risks to fish.

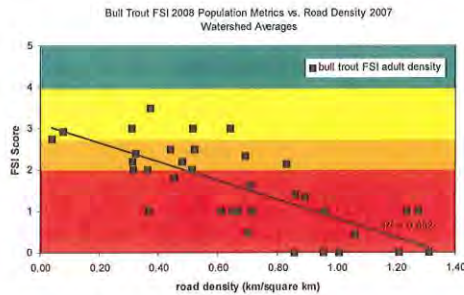


Figure 3. Bull trout Fish Sustainability Index 2008- watershed average adult density scores vs. watershed average road density for all FSI watershed units with bull trout (n=35). Color ranges represent ASRD, Fisheries Management risk categories (low = green; yellow=potential risk; orange=at risk; red=high risk).

### 2.3.2 Setting Road Density Thresholds

The setting of road density threshold will be done in consultation with local area Fisheries Management Branch staff following a two-stage process. In the first stage, road density will be determined for the watershed, and in some cases within a 10km radius of sensitive areas. The fish-based risk level represented by the road-density will then be determined based on the most appropriate FSI and FCI curves available (depending on fish species present and surveys conducted). In the second stage, road management plans for watersheds and areas identified at high risk will be developed with the goal of reducing the net road-threat effect to reduce risk an acceptable level. In this stage of the process, the causal factors of risk posed by roads will be examined in detail and best management practices will be incorporated to reduce the risk factors. In general, the primary risks to fish from roads are:

1. Increased access to fish populations leading to excessive harvest via legal and illegal angling;
2. Fragmentation of streams and reduced accessibility to habitats caused by poor road-stream crossings; and,
3. Degradation of water quality caused by increased sediment intrusion.





Watershed Analysis Procedures for the Detailed Forest Management Plans

### 3.0 Steps during DFMP process

There are four steps in the assessment that should be carried out in chronological order. The flow chart in Figure 4 illustrates the assessment process which comprises of the following steps. The steps are further discussed in subsequent sections.

- 1) Gather Information
  - a. Identification of Watershed Values
  - b. Identification of non-forestry hazards
  - c. Identification of hydrological and climatic setting
- 2) Determine watersheds boundaries, ECA (and other Indicators) and Thresholds
- 3) Calculate watersheds value risk
  - a. Calculation of Hazards (Equivalent Clearcut Area)
  - b. Refinement of High Risk Predictions
- 4) Identify mitigation strategies, or change harvest sequence.

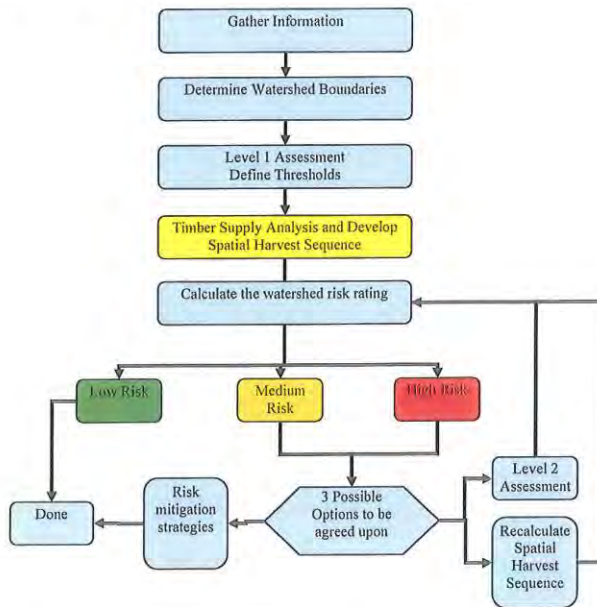


Figure 4. Diagram of the Watershed Assessment Procedure.



#### 4.0 Information Gathering

Landscape Assessment will be the mechanism used to identify watershed issues and concerns. These issues may be known upfront or may be identified during the assessment and may be ecological, non-forestry related or hydro-climatic.

The FMP Plan Development Team (PDT) will consult with Forest Hydrology Specialists and Fisheries Biologists to determine the watershed values, non-forestry hazards and opportunities and watershed characteristics specific to the Defined Forest Area.

The Forest Hydrology Specialists will help to determine the scale of assessment that is required (i.e.: 1<sup>st</sup>, 2<sup>nd</sup>, and 3<sup>rd</sup> or higher order streams), the specific model or data to be used during the assessment and tactical mitigation measures that could be implemented to reduce impacts to watershed values.

##### 4.1 Identification of Watershed Values

As defined in the Alberta Forest Planning Standard watershed values to be protected may include but not limited to:

- ◆ Drinking water
- ◆ Fisheries
- ◆ Wildlife habitat
- ◆ Infrastructure
- ◆ Recreation
- ◆ Social, cultural values, aesthetics, etc

Threshold values will be set to evaluate management activities in the watershed. Public input will be crucial at this stage.

##### 4.2 Identification of non-forestry hazards and opportunities

Hazards may impact on watershed values. Non-forestry hazard identification will have to be within regional management priorities as identified in the land use framework. For example

- ◆ Resource management issues (eg fish habitat/migration)
- ◆ Community needs eg recreation
- ◆ Water quality impairment in streams
- ◆ Landscape management issues
- ◆ Project specific opportunities eg MPB threat reduction

At this stage reference may be made to any previous resource management plans as well as monitoring and research results.

##### 4.3 Identification of watershed characteristics

Watershed characteristics are those physical and geo-climatic features of a watershed that distinguish it from any other watershed. The purpose of this identification is to document the current or reference condition of the watershed, and identify the most vulnerable



#### Watershed Analysis Procedures for the Detailed Forest Management Plans

hydro-climatic processes and physical characteristics of the watershed. This includes data collection and analysis to determine:

- ◆ Magnitude and timing of peak flows
- ◆ Magnitude and timing of low flows
- ◆ Groundwater discharge/recharge areas (eg changes in infiltration rates)
- ◆ Evapotranspiration
- ◆ Water quality
- ◆ Stream channel characteristics (eg channel habitat type)
- ◆ Physical characteristics of the watershed, (eg elevation, steep slopes, surficial geology, erosion and sediment hazard)
- ◆ Location and types of potential impacts.

## 5.0 Determining Watersheds and Thresholds

### 5.1 Watershed size and location

The watershed classification system to be used is based on the Strahler stream ordering system and administrative units. The watershed sizes will be determined based on the values identified as sensitive to changes in the flow regime. Some general guidelines are that watersheds should be:

1. 2<sup>nd</sup>, 3<sup>rd</sup> or 4<sup>th</sup> order streams
2. Minimum of 500 ha if sensitive values are present, otherwise a minimum of 1,000 ha
3. Maximum of 10,000 ha.

### 5.2 Setting ECA Thresholds

To minimize the number of watersheds that have to be assessed in detail (Level 2), a two step process is suggested. First, a Level 1 assessment will set initial thresholds and identify activities of low risk. Second, Level 2 assessment of watersheds identified with values at high risk will refine the results of the Level 1 assessment. This step will require more data and the input of the specialists to determine the sensitivity of the values to proposed ECA and other hazards. For instance:

- 1) the stream geomorphology may be stable and can withstand higher levels of disturbances and the hazard thresholds could be modified to accommodate, or
- 2) the expected impact of the disturbance on the flow regime may be less than the initial value and warrant a higher hazard threshold.

The Level 2 assessment will take into account these factors to refine the risk assessment. Modelling tools or site visits might be appropriate.

## 6.0 Calculation of Watershed value risk

### 6.1 Calculation of Hazard: Equivalent Clearcut Area (ECA)

This Equivalent Clearcut Area (ECA) method accounts for the recovery of the hydrological processes by reducing the contribution of recovering stands to the total area disturbed (see equations [1] and [2]). This process equates all the forest disturbances to a new clearcut (ha). For example, a 100 ha 20 yr-old stand may be assumed to be





Watershed Analysis Procedures for the Detailed Forest Management Plans

equivalent to an 80 ha new clearcut (0 yrs-old). The equivalent areas are summed up and expressed as a percentage of the watershed area, see equation [3].

Forest hydrology research results are of forestry activities before stands have recovered. By equating all the disturbances to new clearcuts the ECA indicator can be compared to experimental and model results to determine possible hydrological effects (eg changes to flow regime)

**6.2 Calculation of the Stand ECA**

Stand recovery can be accounted for in several ways, two common methods are Basal Area and Stand Height approaches. The relevant relationships are presented in equations [1] to [2] as follows:

1) Stand Basal Area

$$ECA_s = \frac{BA_A}{BA_{max}} A_s \quad [1]$$

Where:

- $ECA_s$  is the ECA of the stand,
- $BA_A$  is the basal area of the stand at the age of interest,
- $BA_{max}$  is the maximum basal area that the site can sustain, and
- $A_s$  is the area of the stand (ha)

2) Stand Height

$$ECA_s = \frac{Ht_A}{Ht_{max}} A_s \quad [2]$$

Where:

- $Ht_A$  is the height of the stand at the age of interest,
- $Ht_{max}$  is the height of the stand when it is assumed to be fully recovered (9 m or 5 m has been used in plans).
- $A_s$  is the area of the stand (ha)

**6.3 Calculation of the Watershed ECA**

**Rainfall or rain-on-snow dominated flow regimes**

For flow regimes that are dominated by rain events, watershed ECA is expressed as a percentage.

$$ECA_w = \frac{\sum_i ECA_i}{A_w} \quad [3]$$

Where:

- $ECA_w$  is the Equivalent Clearcut Area of a watershed, and
- $A_w$  is area of the watershed. Note here the entire area of the watershed is used.



Watershed Analysis Procedures for the Detailed Forest Management Plans

**Snowmelt dominated flow regimes**

In snowmelt dominated areas the snowmelt may provide the majority of the water to the spring freshet. In these areas, it is often assumed that only the upper portion of the watersheds can contribute to the peak flows. The area above the H60 is often used to identify this area. H60 is the elevation above which 60% of the watershed area lies. In this case:

$$ECA_w = \frac{\sum_{i=1}^n ECA_i}{A_{H60}} \quad [3]$$

Where:

$ECA_w$  is the Equivalent Clearcut Area of a watershed, and  
 $A_{H60}$  is area of the watershed above H60

**6.4 Determination of Watershed value Risk**

The sensitivity of the watershed to disturbance is based on the values to be protected and non-forestry hazards identified. Three levels of sensitivity are suggested: low, medium and high. Along with the hazard levels determined based on the calculated ECA, a decision matrix can be drawn as shown:

Table 1. Risk assessment matrices.

Sensitivity (based on watershed values and stream sensitivity)	Hazard (ECA thresholds from Figure 1)		
	Low	Medium	High
Low	1	1	2
Medium	1	2	3
High	2	3	3

1: Low Risk

2: Medium Risk

3: High Risk

See Figure 4 for flow chart of how to deal with Risk levels:

**7.0 Strategies to mitigate high risks**

High risk mitigation measures may be applied at the operational or tactical level.



## Watershed Analysis Procedures for the Detailed Forest Management Plans

**7.1 Forest Management Plan mitigation measures**

These may include but not limited to:

**Review of Spatial Harvest Sequence.**

There are two ways to approach the risk mitigation:

- 1) Focus harvesting in one watershed over a short period of time. This will pose a significant risk for a short time, as a result of the vegetation removal. However, this method has the advantage of reducing the amount of active forest roads. Once the regenerating stands have recovered the hydrological risk there will likely be a long period of lower risk. This approach may be appropriate to deal with potential forest health issues such as Mountain Pine Beetle, or in areas with few added pressures on the water values (eg invasive species, human water use, etc)
- 2) Plan for multiple smaller entrances in to a watershed. This will reduce the risk from timber removal, but may increase the risk of forest health and the amount of active forest road.

**Road location and Road Planning**

- 1) Minimization of road network and stream crossing density.
- 2) Minimise roads in sensitive areas and erodible soils.
- 3) Adequate cross drain structure and erosion / sediment transport controls.
- 4) Reclamation of roads immediately upon completion of related harvest activities.
- 5) Use of bridges to cross fish-bearing streams (or minimally culvert crossing structures designed to ensure effective fish passage for all fish species and life stages present and minimal to no sediment deposition.
- 6) Access management (e.g. gated roads) to not increase angler access to fish-bearing waters.

**Harvesting considerations**

- 1) Location of harvesting operations (eg avoidance of steep slopes, fish-bearing streams, etc)
- 2) Additional retention, especially along riparian areas.

**Monitoring**

- 1) Commit to a monitoring program to test if assumptions are valid and the identified risks are being adequately managed (includes monitoring of stream crossings, water quality and fish).

**Restoration**

Restoration of features that will improve watershed values may include

- 1) stream banks,
- 2) riparian vegetation, or
- 3) stream crossings posing sedimentation or stream crossing problems.

**7.2 Annual Operating Plan mitigation measures**

These may include but not limited to

**Timing of harvesting**

DRAFT

30/04/2009

11





---

## Glossary

---

**Aboriginal**

Aboriginal peoples of Canada' [which] includes Indian, Inuit, and Métis peoples of Canada (Constitution Act, 1982, Subsection 35 (2))

**Annual Allowable Cut**

The volume of wood (m<sup>3</sup>) that can be harvested in one year from any area of forest under a sustained yield management regime. It is a calculation based on the potential fertility of the site, the state and potential of the stands currently growing in the forest, and assumptions about how existing or anticipated future stands will continue to grow, the risks of loss, and constraints on operability.

**Adaptive management**

A learning approach to management that recognizes substantial uncertainties in managing forests and incorporates into decisions experience gained from the results of previous actions.

**Alberta Vegetation Inventory**

A system for describing the quantity and quality of vegetation present. It involves the stratification and mapping of the vegetation to create digital data according to the Alberta Vegetation Inventory Standards Manual and associated volume tables.

**Anthropogenic**

Made or induced by humans

**Annual Operating Plan**

A plan prepared and submitted annually by timber operators describing how, where and when to develop roads and harvest timber. It describes the integration of operations with other resource users, the mitigation of the impacts of logging, the reclamation of disturbed sites and the reforestation of harvested sites.

**At Risk**

Any species known to be 'At Risk' after formal detailed status assessment and designation as 'Endangered' or 'Threatened'

**Coarse woody debris**

Sound or rotting logs, stumps, or large branches that have fallen or been cut and left in the woods. It also includes trees and branches that are dead but remain standing or leaning.

**Compartment Assessment**

Compartment assessment is necessary when major issues or information that has been identified since the forest management plan approval make the Spatial Harvest Sequence inappropriate. (E.g. forest fire, insect and disease, species of special concern, a major change in land use direction or an unacceptable variance of >20% of the spatial harvest sequence).

**Compliance**

The conduct or results of activities in accordance with legal requirements



**Conformance**

Meeting non-legal requirements such as policies, work instructions, or standards (including CSA-Z809-08)

**Criterion**

A distinguishable characteristic of sustainable forest management; a value that must be considered in setting objectives and in assessing performance

**Defined Forest Area**

A specified area of forest, land, and water delineated for the purpose of registration of a Sustainable Forest Management system. The DFA may or may not consist of one or more contiguous blocks or parcels (CSA. 2008).

**Deciduous Timber Allocation**

A deciduous timber allocation allocates rights to harvest deciduous trees such as aspen and balsam poplar. A Deciduous Timber Allocation allocates a specified volume of deciduous timber or a specific area of deciduous timber that the quota holder may harvest

**Dispersed Retention**

System retains individual trees within the cutblock for the purpose of maintaining or protecting environmental values and structural diversity

**Edge effect**

Edge metrics are not spatially explicit and yet still represent a form of landscape configuration. Researchers have shown that edges are important to many ecological phenomena. Edges between forests of dramatically different structure or composition often have different microclimatic environments than interior habitats. These microclimatic differences, such as changes in wind and light intensity alter disturbance rates and vegetation composition and structure, and thus alter habitats and the dynamics of species that are dependent on these habitats. Some species prefer edge habitats; others are indifferent while still others are adversely affected by edges.

**Endangered**

A species facing imminent extirpation or extinction

**Environmental Management System**

An Environmental Management System is a set of processes and practices that enable an organization to reduce its environmental impacts and increase its operating efficiency.

**Endangered Species Conservation Committee**

Alberta's Endangered Species Conservation Committee advises the Minister of Sustainable Resource Development on matters relating to the identification, conservation and recovery of wild species at risk in Alberta. These principles are important in a provincial and federal context.

**Endemic**

Native; indigenous; not introduced and often with geographic range.



**Equivalent Clearcut Area**

Refers to an area that has been harvested, cleared or burned. The ECA index, expressed as a percentage, describes an area of regenerated growth in terms of its hydrological equivalence to a clearcut. As the area regenerates and growth develops, the hydrological impact is reduced. ECA is a primary factor considered in an evaluation of the potential effect of past and proposed forest harvesting on water yield. ECA is expressed as a percent of watershed area.

**Forest Ecosystem**

A forest ecosystem is a terrestrial unit of living organisms (plants, animals and microorganisms), all interacting among themselves and with the environment (soil, climate, water and light) in which they live. The environmental "common denominator" of that forest ecological community is a tree, who most faithfully obeys the ecological cycles of energy, water, carbon and nutrients.

**Final Harvest Plan**

A map and associated report describing the laid out harvest plan as required by the Operating Ground Rules (AESRD. 2011)

**Forest Management Agreement**

A legal agreement signed between the Company and the Province of Alberta. It defines the rights, responsibilities, and constraints that apply to a specified area of forest for the purpose of removing timber for commercial purposes. The forested area to which the agreement applies is called the "FMA area." Canfor's FMA area is identified as Forest Management Unit G15.

**Forest Management Unit**

An area of forest managed as a unit for fibre production.

**General Development Plan**

A five year plan submitted annually to the Province

**Historical Resource**

Any work of nature or of man that is primarily of value for its paleontological, archaeological, prehistoric, historic, cultural, natural, scientific or aesthetic interest including, but not limited to, a paleontological, archaeological, prehistoric, historic or natural site, structure or object.

**Historic Site**

Any site which includes or is comprised of an historical resource of an immovable nature or which cannot be disassociated from its context without destroying some or all of its value as an historical resource and includes a prehistoric, historic or natural site or structure.

**Indicator**

A variable that measures or describes the state or condition of a value (CSA, 2008)





**Land Use Framework**

Provincial process for higher level land use plans

**License of Occupation**

A Provincial disposition given to companies to build and maintain roads

**Light Detection and Ranging**

An optical remote sensing technology that can measure the distance to, or other properties of a target by illuminating the target with light, often using pulses from a laser. LIDAR technology has application in geomatics, archaeology, geography, geology, geomorphology, seismology, forestry, remote sensing and atmospheric physics, as well as in airborne laser swath mapping (ALS), laser altimetry and LIDAR contour mapping.

**Machine Free Zone**

The area protected from machinery that would cause soil damage.

**Netdown (procedure)**

The process of identifying the net land base, which is the number of hectares of forestland that actually contribute to the allowable annual cut. Areas and/ or volumes are sequentially deleted or reduced from the gross land base for a number of considerations, including private ownership, non-forest or non-productive, environmentally sensitive, unmerchantable, and inaccessible.

**Noxious weed**

A plant under the Weed Regulation (AR 171/2001) of the Weed Control Act.

**Objective**

A broad statement describing a desired future state or condition for a value. (CSA. 2008)

**Operating Ground Rules:**

Standards for operational planning and field practices that must be measurable and auditable and based on forest management plan objectives.

**Patch**

A specific area wherein relatively homogeneous environmental conditions occur. Boundaries are defined by measurable changes in one or several environmental variables.

**Plan Development Team**

A team of industry and government staff assigned the responsibility of completing a Forest Management Plan

**Preferred Forest Management Scenario**

The timber supply scenario and associated cover constraints and schedules that best meet the FMP objectives.



**Reforestation**

The action of renewing forest cover (as by natural seeding or by the artificial planting of seeds or young trees (seedlings)).

**Seral stage**

The series of plant community conditions that develop during ecological succession from bare ground (or major disturbances) to the potential plant community capable of existing on a site where stand replacement begins and the secondary successional process starts again.

**Slump**

A form of mass wasting event that occurs when loosely consolidated materials or rock layers move a short distance.

**Spatial Harvest Sequence**

A stand level map depicting forest stands scheduled for timber harvesting that are feasible to be harvested by the organization by the organization. Spatial harvest sequences are generally prepared for 20 years.

**Sustainable Forest Management System**

The structure, responsibilities, practices, procedures, processes, and timeframes set by a registration applicant for implementing, maintaining, and improving sustainable forest management.

**Sustained yield of timber**

A forest management regime that involves more or less continuous harvesting, balanced by growth, over managed forest units

**Target**

A specific statement describing a desired future state or condition of an indicator. Targets should be clearly defined, time limited and quantified if possible (CSA, 2008)

**Threatened**

Any species likely to become endangered if limiting factors are not reversed.

**Value**

A DFA characteristic, component or quality considered by an interested party to be important in relation to a CSA SFM Element or other locally identified element. (CSA, 2008)

**Water Quality Concern Rating**

A ranking system developed by P Beaudry & Associates Ltd. based on the concept that the impact of stream crossings on water quality can be reduced through effective erosion and sediment control practices, and that this can be evaluated and scored using a field-based assessment.

