



# 2019

FINANCIAL STATEMENTS

**CANFOR PULP PRODUCTS INC.**

## **MANAGEMENT'S RESPONSIBILITY**

The information and representations in these consolidated financial statements are the responsibility of management and have been approved by the Board of Directors. The consolidated financial statements were prepared by management in accordance with International Financial Reporting Standards and, where necessary, reflect management's best estimates and judgments at this time. It is reasonably possible that circumstances may arise which cause actual results to differ.

Canfor Pulp Products Inc. maintains systems of internal controls over financial reporting, policies and procedures to provide reasonable assurance as to the reliability of the financial records and the safeguarding of its assets.

The Board of Directors is responsible for ensuring that management fulfills its responsibilities for financial reporting and is ultimately responsible for reviewing and approving the financial statements. The Board carries out these activities primarily through its Audit Committee.

The Audit Committee is comprised of three Directors who are not employees of the Company. The Audit Committee meets periodically throughout the year with management, external auditors and internal auditors to review their respective responsibilities, results of the reviews of internal controls over financial reporting, policies and procedures and financial reporting matters. The external and internal auditors meet separately with the Audit Committee.

The consolidated financial statements have been reviewed by the Audit Committee and approved by the Board of Directors. The consolidated financial statements have been audited by KPMG LLP, the external auditors, whose report follows.

February 20, 2020

*"Don B. Kayne"*

Don B. Kayne  
Chief Executive Officer

*"Alan Nicholl"*

Alan Nicholl  
Chief Financial Officer



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## INDEPENDENT AUDITORS' REPORT

To the Shareholders of Canfor Pulp Products Inc.

### **Opinion**

We have audited the consolidated financial statements of Canfor Pulp Products Inc. (the "Company"), which comprise:

- the consolidated balance sheets as at December 31, 2019 and December 31, 2018;
- the consolidated statements of income (loss) for the years then ended;
- the consolidated statements of other comprehensive income (loss) for the years then ended;
- the consolidated statements of changes in equity for the years then ended;
- the consolidated statements of cash flows for the years then ended; and,
- notes to the consolidated financial statements, including a summary of significant accounting policies

(Hereinafter referred to as the "financial statements").

In our opinion, the accompanying financial statements present fairly, in all material respects, the consolidated financial position of the Company as at December 31, 2019 and December 31, 2018, and its consolidated financial performance and its consolidated cash flows for the years then ended in accordance with International Financial Reporting Standards.

### **Basis for Opinion**

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the "**Auditors' Responsibilities for the Audit of the Financial Statements**" section of our auditors' report.

We are independent of the Company in accordance with the ethical requirements that are relevant to our audit of the financial statements in Canada and we have fulfilled our other responsibilities in accordance with these requirements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.



## ***Other Information***

Management is responsible for the other information. Other information comprises:

- the information included in Management’s Discussion and Analysis filed with the relevant Canadian Securities Commissions.
- the information, other than the financial statements and the auditors’ report thereon, included in a document likely to be entitled “2019 Canfor Pulp Products Inc. Annual Report”.

Our opinion on the financial statements does not cover the other information and we do not and will not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information identified above and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit, or otherwise appears to be materially misstated.

We obtained Management’s Discussion and Analysis filed with the relevant Canadian Securities Commissions as at the date of this auditors’ report. If, based on the work we have performed on this other information, we conclude that there is a material misstatement of this other information, we are required to report that fact in the auditors’ report.

We have nothing to report in this regard.

The 2019 Canfor Pulp Products Inc. Annual Report is expected to be made available to us after the date of this auditors’ report. If, based on the work we will perform on this other information, we conclude that there is a material misstatement of this other information, we are required to report that fact to those charged with governance for the financial statements.

## ***Responsibilities of Management and Those Charged with Governance for the Financial Statements***

Management is responsible for the preparation and fair presentation of the financial statements in accordance with International Financial Reporting Standards, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Company’s ability to continue as a going concern, disclosing as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Company or to cease operations, or has no realistic alternative but to do so.

Those charged with governance for the financial statements are responsible for overseeing the Company’s financial reporting process.



## ***Auditors' Responsibilities for the Audit of the Financial Statements***

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditors' report that includes our opinion.

Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists.

Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of the financial statements.

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit.

We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion.

The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.

- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Company's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditors' report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditors' report. However, future events or conditions may cause the Company to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
- Communicate with those charged with governance for the financial statements regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.



- Provide those charged with governance for the financial statements with a statement that we have complied with relevant ethical requirements regarding independence, and communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, related safeguards.

*KPMG LLP*

Chartered Professional Accountants

The engagement partner on the audit resulting in this auditors' report is John Desjardins.

Vancouver, Canada  
February 20, 2020

## Canfor Pulp Products Inc. Consolidated Balance Sheets

(millions of Canadian dollars)	<b>As at December 31, 2019</b>	As at December 31, 2018
<b>ASSETS</b>		
<b>Current assets</b>		
Cash and cash equivalents	\$ 6.0	\$ 6.9
Accounts receivable - Trade	80.5	107.6
- Other	6.6	11.4
Income taxes receivable	29.7	5.4
Inventories (Note 5)	193.7	207.1
Prepaid expenses and other	14.8	11.9
<b>Total current assets</b>	<b>331.3</b>	<b>350.3</b>
<b>Property, plant and equipment and intangible assets</b> (Note 6)	<b>580.8</b>	<b>578.2</b>
<b>Right-of-use assets</b> (Note 7(a))	<b>2.5</b>	<b>-</b>
<b>Other long-term assets</b>	<b>6.2</b>	<b>3.5</b>
<b>Total assets</b>	<b>\$ 920.8</b>	<b>\$ 932.0</b>
<b>LIABILITIES</b>		
<b>Current liabilities</b>		
Accounts payable and accrued liabilities (Note 8)	\$ 142.2	\$ 182.0
Operating loan (Note 9)	14.0	-
Current portion of lease obligations (Note 7(b))	1.0	-
<b>Total current liabilities</b>	<b>157.2</b>	<b>182.0</b>
<b>Long-term debt</b> (Note 10)	<b>50.0</b>	<b>-</b>
<b>Lease obligations</b> (Note 7(b))	<b>1.9</b>	<b>-</b>
<b>Retirement benefit obligations</b> (Note 11)	<b>68.6</b>	<b>80.0</b>
<b>Other long-term provisions</b> (Note 12)	<b>7.1</b>	<b>6.6</b>
<b>Deferred income taxes, net</b> (Note 15)	<b>77.7</b>	<b>66.8</b>
<b>Total liabilities</b>	<b>\$ 362.5</b>	<b>\$ 335.4</b>
<b>EQUITY</b>		
Share capital (Note 13)	\$ 480.8	\$ 480.9
Retained earnings	77.5	115.7
<b>Total equity</b>	<b>\$ 558.3</b>	<b>\$ 596.6</b>
<b>Total liabilities and equity</b>	<b>\$ 920.8</b>	<b>\$ 932.0</b>

### Commitments and Contingencies (Note 19) and Subsequent Event (Note 24)

The accompanying notes are an integral part of these consolidated financial statements.

APPROVED BY THE BOARD

"S.E. Bracken-Horrocks"

Director, S.E. Bracken-Horrocks

"C.A. Pinette"

Director, C.A. Pinette

**Canfor Pulp Products Inc.**  
**Consolidated Statements of Income (Loss)**

(millions of Canadian dollars, except per share data)	Years ended December 31,	
	<b>2019</b>	2018
<b>Sales</b>	<b>\$ 1,087.9</b>	\$ 1,374.3
<b>Costs and expenses</b>		
Manufacturing and product costs	<b>854.7</b>	870.9
Freight and other distribution costs	<b>145.5</b>	145.4
Amortization	<b>92.9</b>	79.6
Selling and administration costs	<b>25.8</b>	31.8
	<b>1,118.9</b>	1,127.7
<b>Operating income (loss)</b>	<b>(31.0)</b>	246.6
Finance expense, net (Note 14)	<b>(6.6)</b>	(4.2)
Other income (expense), net	<b>(4.0)</b>	8.7
Net income (loss) before income taxes	<b>(41.6)</b>	251.1
Income tax recovery (expense) (Note 15)	<b>11.1</b>	(66.7)
<b>Net income (loss)</b>	<b>\$ (30.5)</b>	\$ 184.4
<b>Net income (loss) per common share:</b> (in Canadian dollars)		
Attributable to equity shareholders of the Company		
- Basic and diluted (Note 13)	<b>\$ (0.47)</b>	\$ 2.83

The accompanying notes are an integral part of these consolidated financial statements.



**Canfor Pulp Products Inc.**  
**Consolidated Statements of Other Comprehensive Income**

(millions of Canadian dollars)	Years ended December 31,	
	2019	2018
<b>Net income (loss)</b>	\$ (30.5)	\$ 184.4
<b>Other comprehensive income</b>		
Items that will not be recycled through net income (loss):		
Defined benefit plan actuarial gains (Note 11)	12.2	5.5
Income tax expense on defined benefit plan actuarial gains (Note 15)	(3.3)	(1.5)
Other comprehensive income, net of tax	8.9	4.0
<b>Total comprehensive income (loss)</b>	\$ (21.6)	\$ 188.4

**Consolidated Statements of Changes in Equity**

(millions of Canadian dollars)	Years ended December 31,	
	2019	2018
<b>Share capital</b>		
Balance at beginning of year	\$ 480.9	\$ 480.9
Share purchases (Note 13)	(0.1)	-
Balance at end of year	\$ 480.8	\$ 480.9
<b>Retained earnings</b>		
Balance at beginning of year	\$ 115.7	\$ 90.5
Net income (loss)	(30.5)	184.4
Defined benefit plan actuarial gains, net of tax	8.9	4.0
Dividends declared (Note 23)	(16.4)	(163.2)
Impact of change in accounting policy (Notes 4 and 7)	(0.1)	-
Share purchases (Note 13)	(0.1)	-
Balance at end of year	\$ 77.5	\$ 115.7
<b>Total equity</b>	\$ 558.3	\$ 596.6

The accompanying notes are an integral part of these consolidated financial statements.

**Canfor Pulp Products Inc.**  
**Consolidated Statements of Cash Flows**

(millions of Canadian dollars)	Years ended December 31,	
	<b>2019</b>	2018
<b>Cash generated from (used in):</b>		
<b>Operating activities</b>		
Net income (loss)	\$ (30.5)	\$ 184.4
Items not affecting cash:		
Amortization	92.9	79.6
Income tax expense (recovery)	(11.1)	66.7
Employee future benefits expense	3.5	4.0
Finance expense, net	6.6	4.2
Other, net	0.3	(1.1)
Defined benefit plan contributions, net	(5.4)	(6.6)
Income taxes paid, net	(4.6)	(90.4)
	<b>51.7</b>	240.8
Net change in non-cash working capital (Note 16)	7.7	(25.6)
	<b>59.4</b>	215.2
<b>Financing activities</b>		
Payment of lease obligations (Note 7(b))	(1.1)	-
Increase in operating loan (Note 9)	14.0	-
Proceeds from long-term debt (Note 10)	50.0	-
Finance expenses paid	(3.8)	(3.3)
Dividends paid (Note 23)	(16.4)	(163.2)
Share purchases (Note 13)	(0.2)	(0.1)
	<b>42.5</b>	(166.6)
<b>Investing activities</b>		
Additions to property, plant and equipment and intangible assets, net (Note 6)	(103.0)	(120.5)
Other, net	0.2	2.1
	<b>(102.8)</b>	(118.4)
<b>Decrease in cash and cash equivalents*</b>	<b>(0.9)</b>	(69.8)
Cash and cash equivalents at beginning of year*	6.9	76.7
<b>Cash and cash equivalents at end of year*</b>	<b>\$ 6.0</b>	\$ 6.9

\*Cash and cash equivalents include cash on hand less unrepresented cheques.

The accompanying notes are an integral part of these consolidated financial statements.

## **Canfor Pulp Products Inc. Notes to the Consolidated Financial Statements**

Years ended December 31, 2019 and December 31, 2018  
(millions of Canadian dollars unless otherwise noted)

### **1. Reporting Entity**

Canfor Pulp Products Inc. ("CPPI") is a company incorporated and domiciled in Canada and listed on The Toronto Stock Exchange. The address of the Company's registered office is 100-1700 West 75<sup>th</sup> Avenue, Vancouver, British Columbia, Canada, V6P 6G2. The consolidated financial statements of the Company as at and for the year ended December 31, 2019 comprise the Company and its subsidiaries (hereinafter referred to as "CPPI" or "the Company"). The Company's operations consist of two Northern Bleached Softwood Kraft ("NBSK") pulp mills and one NBSK pulp and paper mill located in Prince George, British Columbia, a Bleached Chemi-Thermo Mechanical Pulp ("BCTMP") mill located in Taylor, British Columbia and a marketing group based in Vancouver, British Columbia.

At December 31, 2019, and February 20, 2020, Canfor Corporation ("Canfor") held a 54.8% interest in CPPI, unchanged from December 31, 2018.

### **2. Basis of Preparation**

#### ***Statement of compliance***

The consolidated financial statements of the Company have been prepared in accordance with International Financial Reporting Standards ("IFRS") as issued by the International Accounting Standards Board ("IASB").

The consolidated financial statements were authorized for issue by the Board of Directors on February 20, 2020.

#### ***Basis of measurement***

The consolidated financial statements have been prepared on a historical cost basis, except for the following material items:

- Financial instruments classified as measured at fair value;
- Asset retirement obligations measured at the discounted value of expected future cash flows; and
- The retirement benefit surplus and obligations related to the defined benefit pension plans, measured net of the accrued benefit obligations and the fair value of the plan assets.

#### ***Use of estimates and judgments***

The preparation of the consolidated financial statements in accordance with IFRS requires management to make judgments, estimates and assumptions that affect the application of accounting policies and the reported amounts of assets, liabilities, income and expenses. Actual results may differ from these estimates.

The Company regularly reviews its estimates and assumptions; however, it is possible that circumstances may arise which may cause actual results to differ from management's estimates. Revisions to accounting estimates are recognized in the period in which the estimates are revised and in any future periods affected.

Information about the significant areas of estimation uncertainty and critical judgments in applying accounting policies that have the most significant effect on the amounts recognized in the consolidated financial statements is included in the applicable notes:

- Note 5 – Inventories;
- Note 6 – Property, Plant and Equipment and Intangible Assets;
- Note 7 – Leases;
- Note 11 – Employee Future Benefits;
- Note 12 – Asset Retirement Obligations;
- Note 15 – Income Taxes; and
- Note 22 – Licella Pulp Joint Venture.

Certain comparative amounts for the prior year have been reclassified to conform to the current year's presentation.

### 3. Significant Accounting Policies

The following accounting policies have been applied to the financial information presented.

#### ***Basis of consolidation***

Subsidiaries are entities controlled by the Company. Control exists when CPPI is able to govern the financial and operating activities of those other entities to generate returns for the Company. Inter-company transactions, balances and unrealized gains and losses on transactions between different entities within the Company are eliminated.

For joint operations, the Company recognizes its assets, liabilities and transactions, including its share of those incurred jointly, in its consolidated financial statements.

#### ***Cash and cash equivalents***

Cash and cash equivalents include cash in bank accounts and liquid money market instruments with original maturities, or redemption dates, of three months or less from the date of acquisition, and are valued at amortized cost, which approximates market value. Cash is presented net of unrepresented cheques. When the amount of unrepresented cheques is greater than the amount of cash, the net amount is presented as cheques issued in excess of cash on hand. Interest is earned at variable rates dependent on amount, credit quality and term of the Company's deposits.

#### ***Financial Instruments***

Financial instruments comprise cash and cash equivalents, trade and other accounts receivables, accounts payable and accrued liabilities, as well as the Company's operating loan and long-term debt. From time to time, CPPI uses derivative financial instruments in the normal course of its operations as a means to manage its foreign exchange, interest rate, commodity price, and energy price risk. The Company's policy is not to utilize derivative financial instruments for trading or speculative purposes. When applicable, CPPI's derivative financial instruments are not designated as hedges for accounting purposes.

CPPI's financial instruments are classified and measured as follows:

Financial Assets:	
Cash and cash equivalents	Amortized cost
Trade and other accounts receivables	Amortized cost
Financial Liabilities:	
Accounts payable and accrued liabilities	Amortized cost
Operating loan	Amortized cost
Long-term debt	Amortized cost

#### ***Classification and measurement of financial assets***

Financial assets are classified as either measured at amortized cost, fair value through other comprehensive income ("FVOCI"), or fair value through net income ("FVTPL") based on the business model in which a financial asset is managed, its contractual cash flow characteristics and when certain conditions are met:

- Amortized cost – measured at amortized cost using the effective interest rate method. Where applicable, amortized cost is reduced by impairment losses. Interest income, foreign exchange gains and losses and impairments are recognized in net income.
- FVOCI – measured at FVOCI if not designated as FVTPL. Interest income, foreign exchange gains and losses and impairments are recognized in net income. Other net gains and losses are recognized in other comprehensive income ("OCI"). On derecognition, gains and losses accumulated in OCI are reclassified to net income.
- FVTPL – measured at FVTPL if not classified as amortized cost or FVOCI with net gains and losses, including any interest or dividend income, recognized in net income.

Equity investments are required to be classified as measured at fair value. However, on initial recognition of an equity investment that is not held-for-trading, the Company may irrevocably elect to present subsequent changes in the investments fair value in OCI. This election is made on an investment by investment basis. The Company does not currently hold any equity investments.

### *Classification and measurement of financial liabilities*

Financial liabilities are classified as either measured at amortized cost or FVTPL. A financial liability is classified as FVTPL if it is held-for-trading, a derivative, or if it is designated such on initial recognition. Financial liabilities at FVTPL are measured at fair value with net gains and losses, including interest expense, recognized in net income. Other financial liabilities are subsequently measured at amortized cost using the effective interest rate method. Interest expense and foreign exchange gains and losses are recognized in net income. Any gains or losses on derecognition are also recognized in net income.

### *Impairment*

The Company applies the simplified approach in determining expected credit losses ("ECLs"), which requires a probability-weighted estimate of expected lifetime credit losses to be recognized upon initial recognition of financial assets measured at amortized cost and contract assets. Credit losses are measured as the present value of cash shortfalls from all possible default events, discounted at the effective interest rate of the financial asset. Loss allowances for financial assets at amortized cost are deducted from the gross carrying amount of the assets.

### ***Inventories***

Inventories include pulp, paper, wood chips, logs, and materials and supplies. These are measured at the lower of cost and net realizable value, and are presented net of applicable write-downs. The cost of inventories is based on the weighted average cost principle, and includes raw materials, direct labour, other direct costs and related production overheads (based on normal operating capacity). Net realizable value is the estimated selling price in the ordinary course of business, less estimated costs of completion and selling expenses.

### ***Leases***

*Policy applicable from January 1, 2019*

#### *Lease Definition*

At inception of a contract, the Company assesses whether the contract is, or contains, a lease. A contract is, or contains, a lease if it conveys the right to control the use of an identified asset for a period of time in exchange for consideration. An identified asset may be implicitly or explicitly specified in a contract, but must be physically distinct, and must not have the ability for substitution by a lessor. The Company has the right to control an identified asset if it obtains substantially all of its economic benefits and either pre-determines, or directs how and for what purpose the asset is used.

#### *Measurement of Right-of-Use Assets and Lease Obligations*

At lease commencement, the Company recognizes a right-of-use asset ("ROU asset") and a lease obligation. The ROU asset is initially measured at cost, which comprises the initial amount of the lease obligation adjusted for any lease payments made at, or before, the commencement date, plus any initial direct costs incurred, less any lease incentives received.

The ROU asset is subsequently amortized on a straight-line basis over the shorter of the term of the lease, or the useful life of the assets determined on the same basis as the Company's property, plant and equipment. The ROU asset is periodically reduced by impairment losses, if any, and adjusted for certain remeasurements of the lease obligation.

The lease obligation is initially measured at the present value of lease payments remaining at the lease commencement date, discounted using the Company's incremental borrowing rate. Lease payments included in the measurement of the lease obligation, when applicable, may comprise fixed payments, variable payments that depend on an index or rate, amounts expected to be payable under a residual value guarantee and the exercise price under a purchase, extension or termination option that the Company is reasonably certain to exercise.

The lease obligation is subsequently measured at amortized cost using the effective interest method. It is remeasured when there is a change in future lease payments arising from a change in an index or rate, if there is a change in the Company's estimate of the amount expected to be payable under a residual value guarantee, or if the Company changes its assessment of whether it will exercise a purchase, extension or termination option. When the lease obligation is remeasured, a corresponding adjustment is made to the carrying amount of the ROU asset.

### *Recognition Exemptions*

The Company has elected not to recognize ROU assets and lease obligations for short-term leases that have a lease term of twelve months or less or for leases of low-value assets. Payments associated with these leases are recognized as an operating expense on a straight-line basis over the lease term within costs and expenses on the consolidated statement of income.

### ***Property, plant and equipment***

Items of property, plant and equipment, including expenditure on major overhauls, are measured at cost less accumulated amortization and impairment losses.

Cost includes expenditures which are directly attributable to the acquisition of the asset. The cost of self-constructed assets includes the cost of materials and direct labour, borrowing costs (as applicable), and any other costs directly attributable to bringing assets to the location and condition necessary for it to be used in the manner intended by management.

Expenditure on major overhauls, refits or repairs is capitalized where it enhances the life or performance of an asset above its originally assessed standard of performance. Certain expenditures relating to replacement of components incurred during major maintenance are capitalized and amortized over the estimated benefit period of such expenditures. The costs of the day-to-day servicing of property, plant and equipment are recognized in net income as incurred.

The cost of replacing a major component of an item of property, plant and equipment is recognized in the carrying amount of the item if the future economic benefits embodied within the part will flow to CPPI and its cost can be measured reliably. The carrying amount of the replaced component is removed.

Amortization is recognized in net income on a straight-line basis over the estimated useful lives of each component of an item of property, plant and equipment, as set out in the table below. Land is not amortized. The majority of CPPI's amortization expense for property, plant and equipment relates to manufacturing and product costs.

Amortization methods, useful lives and residual values are reviewed, and adjusted if appropriate, at each reporting date. The following rates have been applied to CPPI's capital assets:

Buildings, roads and paving	10 to 40 years
Pulp and paper machinery and equipment	8 to 20 years
Mobile equipment	4 years
Office furniture and equipment	10 years
Major overhauls	1 to 5 years

### ***Intangible assets***

#### *Computer software*

Software development costs relate to major software systems purchased or developed by the Company. These costs are amortized on a straight-line basis over periods of five to ten years.

#### ***Government assistance***

Government assistance relating to the acquisition of property, plant and equipment is recorded as a reduction of the cost of the asset to which it relates, with any amortization calculated on the net amount. Government grants related to income are recognized as income or a reimbursement of costs on a systematic basis over the periods necessary to match them with the related costs which they were intended to compensate.

#### ***Asset impairment***

CPPI's property, plant and equipment, ROU assets and intangible assets are reviewed for impairment whenever events or circumstances indicate that the carrying amount may not be recoverable.

An impairment loss is recognized in net income at the amount the asset's carrying amount exceeds its recoverable amount. The recoverable amount is the higher of an asset's fair value less costs to sell and value in use. For the purposes of assessing impairment, assets are grouped at the lowest levels for which there are separately identifiable cash inflows that are largely independent of cash inflows from other assets or groups of assets (cash-generating unit or "CGU").

Non-financial assets, for which impairment was recorded in a prior period, are reviewed for possible reversal of the impairment at each reporting date. When an impairment loss is reversed, the increased carrying amount of the asset cannot exceed the carrying amount that would have been determined (net of amortization) had no impairment loss been recognized in prior years.

### ***Employee future benefits***

#### *Defined contribution plans*

A defined contribution plan is a post-employment benefit plan under which an entity makes contributions to a separate entity and has no legal or constructive obligation to pay further amounts. Obligations for contributions to defined contribution plans are recognized as an employee future benefits expense when they are earned.

For hourly employees covered by forest industry union defined contribution or benefit plans, the consolidated statement of income is charged with CPPI's contributions required under the collective agreements.

#### *Defined benefit plans*

A defined benefit plan is a post-employment benefit plan other than a defined contribution plan. CPPI, in participation with Canfor, has defined benefit plans that provide both pension and other non-pension post-retirement benefits to certain salaried employees, and certain hourly employees not covered by forest industry union plans. The other non-pension post-retirement benefits include certain health care benefits and pension bridging benefits to eligible retired employees.

The surplus and/or obligation recognized in the consolidated balance sheet in respect of a defined benefit pension plan is the net of the accrued benefit obligation and the fair value of the plan assets. The accrued benefit obligation, the related service cost and, where applicable, the past service cost is determined separately for each defined benefit pension plan based on actuarial determinations using the projected unit credit method. Under the projected unit credit method, the accrued benefit obligation is calculated as the present value of each member's prospective benefits earned in respect of credited service prior to the valuation date and the related service cost is calculated as the present value of the benefits the member is assumed to earn for credited service in the ensuing year. The actuarial assumptions used in these calculations, such as salary escalation and health care inflation, are based upon best estimates selected by CPPI. The discount rate assumptions are based on the yield at the reporting date on high quality corporate bonds that have maturity dates approximating the terms of CPPI's obligations.

Actuarial gains and losses can arise from differences between actual and expected outcomes or changes in the actuarial assumptions or legislated amounts payable. Actuarial gains and losses, including the return on plan assets, are recognized in other comprehensive income in the period in which they occur.

### ***Provisions***

CPPI recognizes a provision if, as a result of a past event, it has a present legal or constructive obligation that can be estimated reliably, and it is probable that an outflow of economic benefits will be required to settle the obligation. The provision recorded is management's best estimate of the expenditure required to settle the present obligation at the end of the reporting period. Provisions are determined by discounting the expected future cash flows at a pre-tax rate that reflects current market assessments of the time value of money and the risks specific to the liability. The expense arising from the unwinding of the discount due to the passage of time is recorded as a finance expense. The main class of provision recognized by CPPI is as follows:

#### *Asset retirement obligations*

CPPI recognizes a liability for asset retirement obligations in the period in which they are incurred. The site restoration costs are capitalized as part of the cost of the related item of property, plant and equipment and amortized on a basis consistent with the expected useful life of the related asset. Asset retirement obligations are discounted at the risk-free rate in effect at the balance sheet date.

### ***Revenue recognition***

CPPI's revenues are derived from the sale of pulp, paper and energy. Revenue is measured based on the consideration specified in a contract with a customer, net of applicable sales taxes, returns, rebates and discounts and after eliminating sales within the Company. Revenue for pulp and paper is recognized when control of products is transferred to customers. Energy revenue is recognized at month-end based on energy produced and transferred to the customer under the terms and conditions of electricity purchase and load displacement agreements.

The timing of transfer of control to customers varies depending on the individual terms of the contract of sale, but is typically at the time pulp and paper is loaded onto a truck or rail carrier, upon vessel departure, or when pulp and paper has been picked up by the buyer at a designated transfer point at the Company's mill or warehouse. The amount of revenue recognized is adjusted for commissions, volume rebates and discounts at the point in time control is transferred.

Amounts charged to customers for shipping and handling are recognized as revenue, and shipping and handling costs incurred by CPPI are reported as a component of freight and other distribution costs.

### ***Income taxes***

Income tax expense comprises current and deferred taxes. Current and deferred taxes are recognized in net income except to the extent that they relate to items recognized directly in equity or in other comprehensive income.

Current tax is the expected tax payable or receivable on the taxable income or loss for the period, using the tax rates enacted or substantively enacted at the reporting date, and any adjustment to tax payable in respect of previous periods.

CPPI recognizes deferred income tax in respect of temporary differences between the carrying amounts of assets and liabilities for financial reporting purposes and the amounts used for taxation purposes. Deferred income tax is measured at tax rates expected to be applied to the temporary differences when they reverse, based on the laws that have been enacted or substantively enacted by the reporting date.

A deferred income tax asset is recognized for unused tax losses, tax credits and deductible temporary differences, to the extent that it is probable that future taxable profits will be available against which they can be utilized. Deferred income tax assets are reviewed at each reporting date and are reduced to the extent that it is no longer probable that the related tax benefit will be realized.

Investment tax credits are credited to manufacturing and product costs in the period in which it becomes reasonably assured that the Company is entitled to them. Unused investment tax credits are recorded as other current or long-term assets in the Company's consolidated balance sheet, depending upon when the benefit is expected to be received.

### ***Foreign currency translation***

Items included in the financial statements of each of the Company's entities are measured using the currency of the primary economic environment in which the entity operates (the "functional currency"). The consolidated financial statements are presented in Canadian dollars, which is the Company's functional currency.

The majority of CPPI's sales are denominated in foreign currencies, principally the US dollar. Transactions in foreign currencies are translated to the functional currency at exchange rates on the dates of transactions. Monetary assets and liabilities denominated in foreign currencies at the reporting date are translated to the functional currency at the exchange rate on that date. Foreign currency differences arising on translation are recognized in net income.

The assets and liabilities of foreign operations are translated to the Canadian dollar at exchange rates on the reporting date. The income and expenses of foreign operations are translated to the Canadian dollar at exchange rates on the transaction dates. Foreign exchange differences arising from translation of foreign operations are recognized in other comprehensive income.

### ***Segment reporting***

Operating segments are reported in a manner consistent with the internal reporting provided to the chief operating decision-maker. Segment results reported to the chief operating decision-maker include items directly attributable to a segment as well as those that can be allocated on a reasonable basis. Unallocated items mainly comprise interest-bearing liabilities, head office expenses, and income tax assets and liabilities. Segment capital expenditure is the total cost incurred during the period to acquire property, plant and equipment and intangible assets.



#### 4. Change in Significant Accounting Policy

Effective January 1, 2019, the Company adopted IFRS 16 *Leases* ("IFRS 16"), which supersedes IAS 17 *Leases* ("IAS 17") and related interpretations. Under IAS 17, leases were previously classified as either operating or financing for lessees based on an assessment of whether the lease transferred significantly all of the risks and rewards incidental to ownership of the underlying asset to the Company. As the Company's leases were previously classified as operating, straight-line operating lease expense was recognized over the lease term in the comparative period.

IFRS 16 introduces a single, on-balance sheet lease accounting model for lessees, with a ROU asset representing the Company's right to use the underlying asset, and a lease obligation representing its obligation to make lease payments. Amortization expense for ROU assets and interest expense for lease obligations replaces the straight-line operating lease expense recognized under IAS 17.

The Company has applied IFRS 16 using the modified retrospective approach, under which the cumulative effect of initial application is recognized in retained earnings at January 1, 2019. Short-term and low-value recognition exemptions were applied, as well as certain practical expedients allowing for the use of hindsight to assess the lease term for contracts with extension options, the exclusion of initial direct costs from measurement of the ROU asset and the exclusion of leases with a term of less than one year remaining at the transition date.

The impact of transition is outlined under Note 7, with changes in accounting policies, effective January 1, 2019, included in Note 3.

#### 5. Inventories

(millions of Canadian dollars)	<b>As at December 31, 2019</b>	As at December 31, 2018
Pulp	\$ 72.8	\$ 83.2
Paper	29.7	22.2
Wood chips and logs	35.9	48.3
Materials and supplies	55.3	53.4
	<b>\$ 193.7</b>	<b>\$ 207.1</b>

The above inventory balances are stated at the lower of cost and net realizable value. For the year ended December 31, 2019, a net \$10.7 million inventory write-down expense was recognized (December 31, 2018 – nil), resulting in an inventory provision for finished pulp and raw materials of \$10.7 million at December 31, 2019 (December 31, 2018 – nil).

Inventory expensed in 2019 and 2018 includes manufacturing and product costs and amortization.

#### 6. Property, Plant and Equipment and Intangible Assets

(millions of Canadian dollars)	Land and improvements	Buildings, machinery and equipment	Other property, plant and equipment <sup>2</sup>	Construction in progress	Intangible assets	Total property, plant and equipment and intangible assets
<b>Cost</b>						
Balance at January 1, 2018	\$ 5.4	\$ 1,568.4	\$ 39.6	\$ 43.7	\$ 11.7	\$ 1,668.8
Additions <sup>1</sup>	-	-	0.4	113.3	18.7	132.4
Disposals	-	(32.3)	(22.4)	-	(1.7)	(56.4)
Transfers	-	98.2	41.0	(139.2)	-	-
Balance at December 31, 2018	\$ 5.4	\$ 1,634.3	\$ 58.6	\$ 17.8	\$ 28.7	\$ 1,744.8
Additions <sup>1</sup>	-	-	0.5	89.1	5.5	95.1
Disposals	-	(9.9)	(17.6)	-	-	(27.5)
Transfers	-	38.5	21.4	(59.9)	-	-
Balance at December 31, 2019	\$ 5.4	\$ 1,662.9	\$ 62.9	\$ 47.0	\$ 34.2	\$ 1,812.4

(millions of Canadian dollars)	Land and improvements	Buildings, machinery and equipment	Other property, plant and equipment <sup>2</sup>	Construction in progress	Intangible assets	Total property, plant and equipment and intangible assets
<b>Amortization</b>						
Balance at January 1, 2018	\$ -	\$ (1,117.3)	\$ (19.5)	\$ -	\$ (5.3)	\$ (1,142.1)
Amortization for the year	-	(56.8)	(22.3)	-	(0.5)	(79.6)
Disposals	-	31.0	22.4	-	1.7	55.1
Balance at December 31, 2018	\$ -	\$ (1,143.1)	\$ (19.4)	\$ -	\$ (4.1)	\$ (1,166.6)
Amortization for the year	-	(60.0)	(27.4)	-	(4.2)	(91.6)
Disposals	-	9.0	17.6	-	-	26.6
Balance at December 31, 2019	\$ -	\$ (1,194.1)	\$ (29.2)	\$ -	\$ (8.3)	\$ (1,231.6)
<b>Carrying Amounts</b>						
At January 1, 2018	\$ 5.4	\$ 451.1	\$ 20.1	\$ 43.7	\$ 6.4	\$ 526.7
At December 31, 2018	\$ 5.4	\$ 491.2	\$ 39.2	\$ 17.8	\$ 24.6	\$ 578.2
<b>At December 31, 2019</b>	<b>\$ 5.4</b>	<b>\$ 468.8</b>	<b>\$ 33.7</b>	<b>\$ 47.0</b>	<b>\$ 25.9</b>	<b>\$ 580.8</b>

<sup>1</sup>Net of capital expenditures financed by government grants.

<sup>2</sup> Other property, plant and equipment is comprised of major overhauls and capitalized landfill retirement costs.

## 7. Leases

The Company's leased assets include land, buildings, vehicles, machinery and equipment. Effective January 1, 2019, the Company adopted IFRS 16 as outlined in Note 4, recognizing \$3.3 million of ROU assets and \$3.4 million of lease obligations, with the difference of \$0.1 million recognized in retained earnings.

The following table reconciles the Company's lease commitments disclosed in the consolidated financial statements as at and for the year ended December 31, 2018, to the lease obligations recognized on initial application of IFRS 16:

(millions of Canadian dollars)	
Operating lease commitments at December 31, 2018	\$ 1.7
Recognition exemption for short-term and low-value leases	(0.1)
Discounted using the incremental borrowing rate at January 1, 2019	(0.2)
Lease remeasurements and other transitional adjustments	2.0
Lease obligations recognized at January 1, 2019	\$ 3.4

Lease obligations were measured at the present value of remaining lease payments at the transition date, discounted at the Company's incremental borrowing rate. The weighted average incremental borrowing rate applied at January 1, 2019 was 4.2%.

### (a) Right-of-Use Assets

(millions of Canadian dollars)	Land	Machinery and equipment	Other facilities and equipment	Total
<b>Cost</b>				
Balance at January 1, 2019	\$ 0.1	\$ 5.5	\$ 1.4	\$ 7.0
Additions	-	0.3	0.2	0.5
Balance at December 31, 2019	\$ 0.1	\$ 5.8	\$ 1.6	\$ 7.5
<b>Amortization</b>				
Balance at January 1, 2019	\$ -	\$ (2.7)	\$ (1.0)	\$ (3.7)
Amortization for the year	-	(0.9)	(0.4)	(1.3)
Balance at December 31, 2019	\$ -	\$ (3.6)	\$ (1.4)	\$ (5.0)
<b>Carrying Amounts</b>				
At January 1, 2019	\$ 0.1	\$ 2.8	\$ 0.4	\$ 3.3
<b>At December 31, 2019</b>	<b>\$ 0.1</b>	<b>\$ 2.2</b>	<b>\$ 0.2</b>	<b>\$ 2.5</b>

### **(b) Lease Obligations**

Contractual undiscounted cash flows associated with the Company's lease obligations are as follows:

(millions of Canadian dollars)		<b>As at December 31, 2019</b>
Within one year	\$	<b>1.1</b>
Between one and five years		<b>2.0</b>
Beyond five years		<b>0.2</b>
Total undiscounted lease obligations	\$	<b>3.3</b>

Discounted lease obligations recognized on the Company's consolidated balance sheet are as follows:

(millions of Canadian dollars)		
Current	\$	<b>1.0</b>
Non-current		<b>1.9</b>
Total discounted lease obligations	\$	<b>2.9</b>

Interest expense on lease obligations for 2019 was \$0.1 million and is included in finance expense, net.

Operating lease expenses relating to short-term and low-value leases not included in the measurement of lease obligations for 2019 was \$0.6 million.

Total cash outflows for leases in 2019 were \$1.7 million, including \$0.6 million for short-term and low-value leases.

### **8. Accounts Payable and Accrued Liabilities**

(millions of Canadian dollars)		<b>As at December 31, 2019</b>		As at December 31, 2018
Trade payables and accrued liabilities	\$	<b>108.4</b>	\$	137.1
Accrued payroll and related liabilities		<b>33.8</b>		44.9
	\$	<b>142.2</b>	\$	182.0

### **9. Operating Loan**

(millions of Canadian dollars)		<b>As at December 31, 2019</b>		As at December 31, 2018
Operating loan facility	\$	<b>110.0</b>	\$	110.0
Letters of credit		<b>(13.2)</b>		(11.1)
Operating loan facility drawn		<b>(14.0)</b>		-
Total available operating loan facility	\$	<b>82.8</b>	\$	98.9

On September 30, 2019, the maturity date of the Company's operating loan facility was extended from April 6, 2022 to April 6, 2023.

The terms of the Company's operating loan facility include interest payable at floating rates that vary depending on the ratio of debt to total capitalization, and is based on the lenders' Canadian prime rate, bankers' acceptances, US dollar base rate or US dollar LIBOR rate, plus a margin.

The facility has certain financial covenants including a covenant based on maximum debt to total capitalization of the Company. As at December 31, 2019, the Company is fully in compliance with all covenants relating to its operating loan facility.

### **10. Long-Term Debt**

On September 30, 2019, the Company entered into a new non-revolving term loan for \$50.0 million. The loan is repayable on September 30, 2022, with interest based on the lenders' Canadian prime rate, bankers' acceptances, US dollar base rate or US dollar LIBOR rate, plus a margin. The term loan covenants are consistent with the Company's existing operating loan facility.

As at December 31, 2019, the Company was fully in compliance with all covenants relating to its long-term debt.

### ***Fair value of total long-term debt***

At December 31, 2019, the fair value of the Company's long-term debt approximates its amortized cost of \$50.0 million (December 31, 2018 - nil).

### **11. Employee Future Benefits**

The Company, in participation with Canfor, has several funded and unfunded defined benefit pension plans, defined contribution plans, and other non-pension post-retirement benefit plans that provide benefits to substantially all salaried employees and certain hourly employees. The defined benefit pension plans are based on years of service and final average salary. CPPI's other non-pension post-retirement benefit plans are non-contributory and include a range of health care and other benefits.

Total cash payments for employee future benefits for 2019 were \$15.9 million (December 31, 2018 - \$17.0 million), consisting of cash contributed by CPPI to its funded pension plans, cash payments directly to beneficiaries for its unfunded other non-pension post-retirement benefit plans, and cash contributed to its defined contribution and other plans.

#### ***Defined benefit plans***

CPPI measures its accrued retirement benefit obligations and the fair value of plan assets for accounting purposes as at December 31 of each year.

As at December 31, 2019, CPPI has one registered defined benefit pension plan for which an actuarial valuation is performed at least every three years. The largest pension plan underwent an actuarial valuation for funding purposes as of December 31, 2017, which was completed in 2018. The next actuarial valuation for funding purposes is currently scheduled for December 31, 2020, to be completed in 2021. In addition, CPPI has other non-contributory benefit plans that provide certain non-pension post-retirement benefits to its members. The other non-contributory plans also underwent an actuarial valuation as of December 31, 2017, which was completed in 2018.

Information about CPPI's defined benefit plans, in aggregate, is as follows:

<b>Fair market value of plan assets</b>	<b>2019</b>		<b>2018</b>	
	<b>Defined Benefit Pension Plans</b>	<b>Other Benefit Plans</b>	Defined Benefit Pension Plans	Other Benefit Plans
(millions of Canadian dollars)				
Beginning of year	\$ 126.7	\$ -	\$ 130.1	\$ -
Interest income on plan assets	4.6	-	4.4	-
Return on plan assets greater (less) than discount rate	12.8	-	(8.1)	-
Employer contributions	3.7	1.7	5.0	1.6
Employee contributions	0.1	-	0.1	-
Benefit payments	(4.5)	(1.7)	(4.7)	(1.6)
Administration expense	(0.1)	-	(0.1)	-
End of year	\$ 143.3	\$ -	\$ 126.7	\$ -

  

Plan assets consist of the following:	<b>As at December 31, 2019</b>	As at December 31, 2018
	Percentage of Plan Assets	
Asset category		
Equity securities	16%	14%
Debt securities	28%	26%
Annuities	56%	60%
Cash and cash equivalents	0%	0%
	<b>100%</b>	100%

<b>Accrued benefit obligations</b>	<b>2019</b>		<b>2018</b>	
	<b>Defined Benefit Pension Plans</b>	<b>Other Benefit Plans</b>	Defined Benefit Pension Plans	Other Benefit Plans
(millions of Canadian dollars)				
Beginning of year	\$ 155.7	\$ 49.2	\$ 158.8	\$ 54.9
Current service cost	2.6	0.8	2.8	1.3
Interest cost	5.5	1.5	5.3	1.8
Employee contributions	0.1	-	0.1	-
Benefit payments	(4.5)	(1.7)	(4.7)	(1.6)
Actuarial loss (gain)	14.9	(14.3)	(6.6)	(7.0)
Other	-	-	-	(0.2)
End of year	\$ 174.3	\$ 35.5	\$ 155.7	\$ 49.2

Of the defined benefit pension plan obligation of \$174.3 million (December 31, 2018 - \$155.7 million), \$157.5 million (December 31, 2018 - \$140.2 million) relates to plans that are wholly or partly funded and \$16.8 million (December 31, 2018 - \$15.5 million) relates to plans that are wholly unfunded, with letters of credit securing \$6.0 million (December 31, 2018 - \$4.4 million) of the unfunded liability.

The total obligation for the non-pension post-retirement benefit plans of \$35.5 million (December 31, 2018 - \$49.2 million) is unfunded.

### **Annuity contracts**

In 2018, the Company purchased \$8.9 million of buy-in annuities through its defined benefit pension plans, increasing total annuities purchased to \$86.0 million at December 31, 2018. Transaction costs of \$0.7 million related to the purchases were recognized in other comprehensive income in 2018, principally reflecting the difference in the annuity rate compared to the discount rate used to value the obligations on a going concern basis.

In 2019, no buy-in annuities were purchased by the Company. Future cash flows from the annuities will match the amount and timing of benefits payable under the plans, substantially mitigating the exposure to future volatility in the related pension obligations.

### **Medical Services Plan changes**

On May 15, 2019, *Bill 20 – Medicare Protection Amendment Act, 2019* ("Bill 20"), received Royal Assent. Bill 20 eliminated Medical Services Plan ("MSP") premiums effective January 1, 2020. This change was recognized in actuarial financial assumptions in the second quarter of 2019 and resulted in an \$18.9 million pre-tax reduction of the non-pension post-retirement benefit obligation and a corresponding gain recognized through other comprehensive income. The 50% reduction in MSP in the second quarter of 2019, when combined with the initial 50% reduction recognized in the fourth quarter of 2017, resulted in a gain of \$56.7 million, or \$0.87 per common share (\$41.8 million after tax, or \$0.64 per common share), reflected as a reduction in the Company's non-pension post-retirement benefit obligation.

### **Reconciliation of funded status of defined benefit plans to amounts recorded in the financial statements**

(millions of Canadian dollars)	<b>December 31, 2019</b>		<b>December 31, 2018</b>	
	<b>Defined Benefit Pension Plans</b>	<b>Other Benefit Plans</b>	Defined Benefit Pension Plans	Other Benefit Plans
Fair market value of plan assets	\$ 143.3	\$ -	\$ 126.7	\$ -
Accrued benefit obligations	(174.3)	(35.5)	(155.7)	(49.2)
Funded status of plans – deficit	(31.0)	(35.5)	(29.0)	(49.2)
Other pension plans	(2.1)	-	(1.8)	-
Total accrued benefit liability, net	\$ (33.1)	\$ (35.5)	\$ (30.8)	\$ (49.2)

## Components of pension cost

The following table shows the before tax impact on net income (loss) and other comprehensive income of the Company's defined benefit pension and other non-pension post-retirement benefit plans:

(millions of Canadian dollars)	2019		2018	
	Defined Benefit Pension Plans	Other Benefit Plans	Defined Benefit Pension Plans	Other Benefit Plans
<b>Recognized in net income (loss)</b>				
Current service cost	\$ 2.6	\$ 0.8	\$ 2.8	\$ 1.3
Administrative cost	0.1	-	0.1	-
Interest cost	0.9	1.5	0.9	1.8
Other	-	-	-	(0.2)
<b>Total expense included in net income (loss)</b>	<b>\$ 3.6</b>	<b>\$ 2.3</b>	<b>\$ 3.8</b>	<b>\$ 2.9</b>
<b>Recognized in other comprehensive income</b>				
Actuarial loss (gain) – experience	\$ 2.1	\$ (0.1)	\$ (2.2)	\$ (4.1)
Actuarial loss (gain) – financial assumptions	12.8	4.7	(4.4)	(2.9)
Actuarial gain – elimination of MSP	-	(18.9)	-	-
Return on plan assets less (greater) than discount rate	(12.8)	-	8.1	-
<b>Total loss (gain) in other comprehensive income</b>	<b>\$ 2.1</b>	<b>\$ (14.3)</b>	<b>\$ 1.5</b>	<b>\$ (7.0)</b>

## Significant assumptions

The actuarial assumptions used in measuring CPPI's benefit plan provisions and benefit costs are as follows:

	December 31, 2019		December 31, 2018	
	Defined Benefit Pension Plans	Other Benefit Plans	Defined Benefit Pension Plans	Other Benefit Plans
Discount rate	3.0%	3.0%	3.6%	3.6%
Rate of compensation increases	3.0%	n/a	3.0%	n/a
Initial medical cost trend rate	n/a	5.5%	n/a	5.5%
Ultimate medical cost trend rate	n/a	4.5%	n/a	4.5%
Year ultimate rate is reached	n/a	2022	n/a	2022

In addition to the significant assumptions listed in the table above, the average life expectancy of a 65-year-old at December 31, 2019 and December 31, 2018 is between 21.1 years and 24.2 years. As at December 31, 2019, the weighted average duration of the defined benefit plan obligation, which reflects the average age of the plan members, is 12.8 years (December 31, 2018 - 12.0 years). The weighted average duration of the other benefit plans is 13.7 years (December 31, 2018 - 13.3 years).

## Sensitivity analysis

Assumed discount rates and medical cost trend rates have a significant effect on the accrued retirement benefit obligation and related plan assets. A one percentage point change in these assumptions would have the following effects on the accrued retirement benefit obligation, including the hedging impact of plan annuity assets, for 2019:

(millions of Canadian dollars)	1% Increase	1% Decrease
Defined benefit pension plan liabilities, net of annuity assets		
Discount rate	\$ (11.9)	\$ 14.8
Other benefit plan liabilities		
Discount rate	\$ (4.3)	\$ 5.3
Initial medical cost trend rate	\$ 1.7	\$ (1.8)

When taking into account the impact of hedging, 46% (December 31, 2018 - 49%) of the change to the defined benefit pension plans is fully hedged against changes in discount rates and longevity risk (potential increases in life expectancy of plan members) through buy-in annuities, and a further 23% (December 31, 2018 - 20%) is partially hedged through the plan's investment in debt securities.

As at December 31, 2019, contribution payments of \$4.5 million are estimated to be made to the Company's defined benefit pension plans in 2020 based on the last actuarial valuation for funding purposes.

### ***Defined contribution and other plans***

The total expense recognized in 2019 for CPPI's defined contribution plans was \$2.9 million (December 31, 2018 - \$2.8 million).

CPPI contributes to a pulp industry pension plan providing pension benefits. This plan is accounted for as a defined contribution plan. Contributions to this plan, not included in the expense for the defined contribution plan above, amounted to \$7.6 million in 2019 (December 31, 2018 - \$7.6 million).

## **12. Asset Retirement Obligations**

The following table provides a reconciliation of the asset retirement obligations as at December 31, 2019 and December 31, 2018:

(millions of Canadian dollars)	<b>2019</b>		2018	
Asset retirement obligations at beginning of year	\$	<b>6.0</b>	\$	5.5
Accretion expense		<b>0.1</b>		0.1
Changes in estimates		<b>0.5</b>		0.4
Asset retirement obligation at end of year	\$	<b>6.6</b>	\$	6.0

CPPI's asset retirement obligations represent estimated undiscounted future payments of \$9.3 million to remediate landfills at the operations at the end of their useful lives. The payments are expected to occur at periods ranging from 1 to 32 years and have been discounted at risk-free rates ranging from 1.7% to 1.8% (December 31, 2018 - 1.9% to 2.2%).

CPPI has certain assets that have indeterminable retirement dates and, therefore, there is an indeterminate settlement date for the related asset retirement obligations. As a result, no asset retirement obligations are recorded for these assets. These assets include wastewater and effluent ponds that will have to be drained once the related operating facility is closed and storage sites for which removal of chemicals, fuels and other related materials will be required once the related operating facility is closed. When the retirement dates of these assets become determinable and an estimate can be made, an asset retirement obligation will be recorded.

It is possible that changes in future conditions could require a material change in the recognized amount of the asset retirement obligations. The asset retirement obligations balance is included in 'Other Long-Term Provisions' on the balance sheet.

## **13. Share Capital**

### ***Authorized***

Unlimited number of common shares, no par value.

### ***Issued and fully paid***

(millions of Canadian dollars, except number of shares)	<b>2019</b>		2018	
	<b>Number of Shares</b>	<b>Amount</b>	Number of Shares	Amount
Common shares at beginning of year	<b>65,250,759</b>	\$ <b>480.9</b>	65,251,259	\$ 480.9
Common shares purchased	<b>(17,200)</b>	<b>(0.1)</b>	(500)	-
Common shares at end of year <sup>3</sup>	<b>65,233,559</b>	\$ <b>480.8</b>	65,250,759	\$ 480.9

<sup>3</sup>Based on trade date.

The holders of common shares are entitled to vote at all meetings of shareholders of the Company and are entitled to receive dividends when declared.

Basic net income (loss) per share is calculated by dividing the net income (loss) available to common shareholders by the weighted average number of common shares outstanding during the period. The weighted average number of common shares outstanding for 2019 is 65,243,435 (December 31, 2018 - 65,250,763), and reflects common shares purchased under the Company's normal course issuer bid.

### **Normal course issuer bid**

On March 4, 2019, the Company renewed its normal course issuer bid whereby it can purchase for cancellation up to 3,262,537 common shares or approximately 5% of its issued and outstanding common shares as of March 1, 2019. The renewed normal course issuer bid is set to expire on March 6, 2020. The Company does not currently intend to renew the normal course issuer bid following its expiry.

In 2019, CPPI purchased 17,200 common shares at an average price of \$10.67 per common share.

As at December 31, 2019 and February 20, 2020 there were 65,233,559 common shares of the Company outstanding, and Canfor's ownership interest in CPPI was 54.8% (December 31, 2018 – 54.8%).

### **14. Finance Expense, Net**

(millions of Canadian dollars)		<b>2019</b>	2018
Interest expense on borrowings	\$	<b>(3.9)</b>	\$ (3.3)
Interest expense on retirement benefit obligations, net		<b>(2.4)</b>	(2.7)
Interest income		<b>0.1</b>	1.9
Other finance expenses		<b>(0.4)</b>	(0.1)
Finance expense, net	\$	<b>(6.6)</b>	\$ (4.2)

### **15. Income Taxes**

The components of income tax recovery (expense) are as follows:

(millions of Canadian dollars)		<b>2019</b>	2018
Current	\$	<b>18.7</b>	\$ (69.0)
Deferred		<b>(7.6)</b>	2.3
Income tax recovery (expense)	\$	<b>11.1</b>	\$ (66.7)

The reconciliation of income taxes calculated at the statutory rate to the actual income tax provision is as follows:

(millions of Canadian dollars)		<b>2019</b>	2018
Income tax recovery (expense) at statutory rate of 27.0% (2018 – 27.0%)			
Add (deduct):	\$	<b>11.2</b>	\$ (67.8)
Entities with different income tax rates and other tax adjustments		-	0.2
Permanent difference from capital gains and other non-deductible items		<b>(0.1)</b>	0.9
Income tax recovery (expense)	\$	<b>11.1</b>	\$ (66.7)

In addition, a tax expense of \$3.3 million in relation to actuarial gains on the defined benefit plans (December 31, 2018 - expense of \$1.5 million) was recorded in other comprehensive income for the year ended December 31, 2019.

The tax effects of the significant components of temporary differences that give rise to deferred income tax assets and liabilities are as follows:

(millions of Canadian dollars)		<b>As at December 31, 2019</b>	As at December 31, 2018
Deferred income tax assets			
Retirement benefit obligations	\$	<b>18.0</b>	\$ 21.2
Other		<b>4.3</b>	3.6
	\$	<b>22.3</b>	\$ 24.8
Deferred income tax liabilities			
Depreciable capital assets	\$	<b>(99.2)</b>	\$ (91.5)
Other		<b>(0.8)</b>	(0.1)
		<b>(100.0)</b>	\$ (91.6)
Total deferred income taxes, net	\$	<b>(77.7)</b>	\$ (66.8)



## 16. Net Change in Non-Cash Working Capital

(millions of Canadian dollars)	2019	2018
Accounts receivable	\$ 28.1	\$ (2.4)
Inventories	13.4	(41.6)
Prepaid expenses and other	(2.9)	(2.9)
Accounts payable and accrued liabilities	(30.9)	21.3
Net change in non-cash working capital	\$ 7.7	\$ (25.6)

## 17. Related Party Transactions

CPPI undertakes transactions with various related entities. These transactions are in the normal course of business, except where noted otherwise.

In 2019, the Company depended on Canfor to provide approximately 70% (December 31, 2018 - 66%) of its fibre supply as well as certain key business and administrative services. As a result of these relationships, the Company considers its operations to be dependent on its ongoing relationship with Canfor. In 2018, the Company and Canfor entered into a new pricing agreement, which included a market-based chip pricing formula. The new pricing agreement was effective July 1, 2018, for a three-year term, to June 30, 2021.

The Company purchased wood chips, logs and hog fuel from Canfor sawmills in the amount of \$234.8 million in 2019 (December 31, 2018 - \$252.8 million).

Canfor provides certain business and administrative services to CPPI under a services agreement. The total amount charged for the services provided by Canfor in 2019 was \$16.3 million (December 31, 2018 - \$14.8 million). These amounts are included in manufacturing and product costs and selling and administration costs.

CPPI provides certain business and administrative services to Canfor under an incidental services agreement. The total amount charged for the services provided to Canfor in 2019 was \$3.5 million (December 31, 2018 - \$4.0 million). These amounts are included as cost recoveries in manufacturing and product costs and selling and administration costs. At December 31, 2019, an outstanding balance of \$19.3 million (December 31, 2018 - \$31.6 million) was due to Canfor.

The Jim Pattison Group is Canfor's largest shareholder with an ownership interest of 50.9% at December 31, 2019 (December 31, 2018 - 50.9%). During 2019, CPPI sold paper to subsidiaries owned by The Jim Pattison Group totalling \$3.7 million (December 31, 2018 - \$3.0 million). CPPI also made purchases from subsidiaries owned by The Jim Pattison Group totalling \$0.7 million (December 31, 2018 - \$0.7 million). A nominal amount related to these sales or purchases were outstanding as at December 31, 2019 and December 31, 2018.

During 2019 and 2018, Canfor also made contributions to certain post-employment benefit plans for the benefit of CPPI employees and provided services to its joint venture with Licella Fibre Fuel Pty. Ltd. See Note 11, Employee Future Benefits, and Note 22, Licella Pulp Joint Venture, for further details.

### Key management personnel

Key management includes members of the Board of Directors and the senior executive management team. The compensation expense for key management for services is as follows:

(millions of Canadian dollars)	2019	2018
Short-term benefits	\$ 1.3	\$ 3.1
Post-employment benefits	-	0.1
	\$ 1.3	\$ 3.2

Short-term benefits for members of the Board of Directors include an annual retainer as well as attendance fees.

## 18. Segment Information

The Company has two reportable segments, pulp and paper, which operate as separate business units and represent separate product lines. The following summary describes the operations of each of the Company's reportable segments:

- *Pulp* – Includes purchase of residual fibre, and production and sale of pulp products, including NBSK pulp and BCTMP as well as energy revenues; and
- *Paper* – Includes production and sale of paper products, including bleached, unbleached and coloured paper.

Sales between the pulp and paper segments are accounted for at prices that approximate fair value. These include sales of slush pulp from the pulp segment to the paper segment.

Information regarding the operations of each reportable segment is included in the following table. The accounting policies of the reportable segments are described in Note 3.

The Company's interest-bearing liabilities are not considered to be segment liabilities, but rather, are managed centrally by the treasury function. Other liabilities are not split by segment for the purposes of allocating resources and assessing performance.

(millions of Canadian dollars)	Pulp	Paper	Unallocated	Elimination Adjustment	Total
<b>Year ended December 31, 2019</b>					
<b>Sales from contracts with customers</b>	\$ 918.9	\$ 168.4	\$ 0.6	\$ -	\$ 1,087.9
<b>Sales to other segments</b>	88.9	-	-	(88.9)	-
<b>Operating income (loss)</b>	(43.9)	22.9	(10.0)	-	(31.0)
<b>Amortization</b>	89.3	3.5	0.1	-	92.9
<b>Capital expenditures<sup>4</sup></b>	96.4	5.1	1.5	-	103.0
<b>Identifiable assets</b>	809.1	66.3	45.4	-	920.8
<b>Year ended December 31, 2018</b>					
Sales from contracts with customers	\$ 1,192.9	\$ 180.9	\$ 0.5	\$ -	\$ 1,374.3
Sales to other segments	119.7	-	-	(119.7)	-
Operating income (loss)	248.9	11.0	(13.3)	-	246.6
Amortization	75.3	4.2	0.1	-	79.6
Capital expenditures <sup>4</sup>	113.3	3.7	3.5	-	120.5
Identifiable assets	841.7	66.1	24.2	-	932.0

<sup>4</sup> Capital expenditures represent cash paid for capital assets during the periods and include capital expenditures that were partially financed by government grants.

### Geographic information

CPPI's products are marketed worldwide, with sales made to customers in a number of different countries. The following table presents revenue based on the geographical location of CPPI's customers:

(millions of Canadian dollars)	2019	2018
<b>Sales by location of customer</b>		
Canada	\$ 82.5	\$ 81.0
Asia	585.9	840.9
United States	317.6	323.7
Europe	46.0	60.3
Other	55.9	68.4
	<b>\$ 1,087.9</b>	<b>\$ 1,374.3</b>

### 19. Commitments and Contingencies

At December 31, 2019, CPPI has contractual commitments for \$63.9 million (December 31, 2018 - \$11.8 million). The majority of these commitments are expected to be settled between one and five years. In addition, CPPI has committed to leases of property, plant and equipment as outlined under Note 7.

In the ordinary course of its business activities, the Company may be subject to, or enter into, legal actions and claims with customers, unions, suppliers or others.

In circumstances where the Company is not able to determine the outcome of a legal action and claim, no amount is recognized in the consolidated financial statements, with an amount accrued only when a reliable estimate of the obligation can be made. Although there can be no assurance as to the disposition of a legal action and claim, it is the opinion of the Company's management, based upon the information available at this time, that the expected outcome of a legal action and claim, individually or in aggregate, is unlikely to have a material adverse effect on the operating results and financial condition of the Company as a whole.

### *Energy Agreements*

The Company has energy purchase agreements with a BC energy company (the "Energy Agreements") for all three of the Company's kraft mills. Two of these agreements are for the sale of incremental electrical energy and the third agreement is for load displacement. One of these Energy Agreements included incentive funding from a BC energy company to support capital investments for the new turbo generator. All agreements include performance guarantees to ensure minimum contractual amounts of electricity are generated, with penalty clauses if they are not met. As part of these commitments, the Company has entered into standby letters of credit for these guarantees. The standby letters of credit have variable expiry dates, depending on the capital invested and the length of the Energy Agreement involved. As at December 31, 2019 the Company had posted \$7.2 million of standby letters of credit (December 31, 2018 - \$6.7 million) under these agreements, and had no repayment obligations under the terms of any of these agreements.

## **20. Financial Risk and Capital Management**

### ***Financial risk management***

CPPI is exposed to a number of risks as a result of holding financial instruments. These risks include credit risk, liquidity risk and market risk.

CPPI's internal Risk Management Committee manages risk in accordance with a Board approved Price Risk Management Controls Policy. This policy provides the framework for risk management related to commodity price, foreign exchange, interest rate and counterparty credit risk of the Company.

#### *Credit risk:*

Credit risk is the risk of financial loss to CPPI if a counterparty to a financial instrument fails to meet its contractual obligations.

Financial instruments that are subject to credit risk include cash and cash equivalents, trade and other accounts receivable. Contract assets are also subject to credit risk. Cash and cash equivalents includes cash held through major Canadian and international financial institutions as well as temporary investments with an original maturity date, or redemption date, of three months or less. The cash and cash equivalents balance at December 31, 2019 is \$6.0 million (December 31, 2018 - \$6.9 million).

CPPI utilizes credit insurance to mitigate the risk associated with some of its trade accounts receivables. As at December 31, 2019, approximately 77% (December 31, 2018 - 78%) of the outstanding trade accounts receivables are covered by credit insurance. In addition, CPPI requires letters of credit on certain export trade accounts receivables and regularly discounts these letters of credit without recourse. CPPI recognizes the sale of the letters of credit on the settlement date, and accordingly reduces the related trade accounts receivable balance. CPPI's trade accounts receivable balance at December 31, 2019 is \$81.5 million, before a loss allowance of \$1.0 million (December 31, 2018 - \$108.6 million and \$1.0 million, respectively). At December 31, 2019, approximately 99% (December 31, 2018 - 98%) of the trade accounts receivable balance are within CPPI's established credit terms.

#### *Liquidity risk:*

Liquidity risk is the risk that CPPI will be unable to meet its financial obligations as they come due. The Company manages liquidity risk through regular cash flow forecasting in conjunction with an adequate operating loan facility and long-term debt.

At December 31, 2019, CPPI had \$14.0 million drawn on its operating loan facility (December 31, 2018 - nil), accounts payable and accrued liabilities of \$142.2 million (December 31, 2018 - \$182.0 million), and long-term debt of \$50.0 million (December 31, 2018 - nil).

#### *Market risk:*

Market risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in interest rates, foreign currency, commodity and energy prices.

(i) *Interest rate risk:*

CPPI is exposed to interest rate risk through its current financial assets, operating loan facility and long-term debt which bear variable interest rates. CPPI may use interest rate swaps to reduce its exposure to financial obligations bearing variable interest rates.

(ii) *Currency risk:*

CPPI is exposed to foreign exchange risk primarily related to the US dollar, as CPPI products are sold globally with prices primarily denominated in US dollars or linked to prices quoted in US dollars with certain expenditures transacted in US dollars. In addition, the Company holds financial assets and liabilities in US dollars. These primarily include US dollar bank accounts, investments and trade accounts.

An increase (decrease) in the value of the Canadian dollar by US\$0.01 would result in a pre-tax loss (gain) of approximately \$0.9 million in relation to working capital balances denominated in US dollars at year end (including cash, accounts receivable and accounts payable). A portion of the currency risk associated with US dollar denominated sales is naturally offset by US dollar denominated expenses. A portion of the remaining exposure is sometimes covered by foreign exchange collar contracts that effectively limit the minimum and maximum Canadian dollar recovery related to the sale of those US dollars.

(iii) *Commodity price risk:*

CPPI's financial performance is dependent on the selling price of its products and the purchase price of raw material inputs. Consequently, CPPI is exposed to changes in commodity prices for pulp and paper, as well as changes in fibre, freight, chemical and energy prices. The markets for pulp and paper are cyclical and are influenced by a variety of factors. These factors include periods of excess supply due to industry capacity additions, periods of decreased demand due to weak global economic activity, inventory destocking by customers and fluctuations in currency exchange rates. During periods of low prices, CPPI is subject to reduced revenues and margins, which adversely impact profitability.

From time to time, CPPI enters into futures contracts on commodity exchanges for pulp. Under the Company's Price Risk Management Controls Policy, up to 1% of pulp sales may be sold in this way.

(iv) *Energy price risk:*

CPPI is exposed to energy price risk relating to purchases of natural gas and diesel oil for use in its operations. The annual exposure is, from time to time, hedged up to 100% through the use of floating to fixed swap contracts or option contracts with maturity dates up to a maximum of eighteen months.

At December 31, 2019 and December 31, 2018, the Company had no fixed interest rate swaps, foreign exchange contracts, pulp futures, energy fixed swaps or option contracts outstanding.

### **Capital management**

CPPI's objectives when managing capital are to maintain a strong balance sheet and a globally competitive cost structure that ensures adequate liquidity to maintain and develop the business through the commodity price cycle.

CPPI's capital is comprised of net debt and shareholders' equity:

(millions of Canadian dollars)	As at December 31, 2019	As at December 31, 2018
Total debt (including operating loan)	\$ 64.0	\$ -
Less: Cash and cash equivalents	(6.0)	(6.9)
Net debt (cash)	\$ 58.0	\$ (6.9)
Total equity	558.3	596.6
	<b>\$ 616.3</b>	<b>\$ 589.7</b>

The Company manages its capital structure through rigorous planning, budgeting and forecasting processes, and ongoing management of operations, investments and capital expenditures. In 2019, to meet CPPI's operating, growth and return on invested capital objectives, the Company's management of capital was comprised primarily of dividends, investment in the Company's operations, development of energy-related assets, and cost reduction initiatives. Neither the Company nor any of its subsidiaries are subject to externally imposed capital requirements.

## 21. Financial Instruments

CPPI's cash and cash equivalents, trade and other accounts receivables, loans and advances, operating loan, long-term debt and accounts payable and accrued liabilities are classified as measured at amortized cost in accordance with IFRS 9, *Financial Instruments*. The carrying amounts of these instruments, excluding long-term debt, approximate fair value at December 31, 2019.

When applicable, derivative instruments are classified as measured at FVTPL. IFRS 13, *Fair Value Measurement*, requires classification of these items within a hierarchy that prioritizes the inputs to fair value measurement.

The three levels of the fair value hierarchy are:

- Level 1 – Unadjusted quoted prices in active markets for identical assets or liabilities;
- Level 2 – Inputs other than quoted prices that are observable for the asset or liability, directly or indirectly;
- Level 3 – Inputs that are not based on observable market data.

At times, the Company uses a variety of derivative financial instruments to reduce its exposure to risks associated with fluctuations in foreign exchange rates, energy costs and interest rates. As at December 31, 2019 and December 31, 2018, the Company had no derivative financial instruments outstanding.

## 22. Licella Pulp Joint Venture

In May 2016, CPPI and Licella Fibre Fuel Pty Ltd. ("Licella") agreed to form a joint venture under the name Licella Pulp Joint Venture to investigate opportunities to integrate Licella's Catalytic Hydrothermal Reactor platform into CPPI's pulp mills to economically convert biomass into next generation biofuels and biochemicals.

Under the terms of the joint venture agreement:

- CPPI agreed to bring its enterprise and knowledge surrounding kraft pulping processes, while Licella agreed to contribute its next generation bio-technology;
- CPPI's ownership interest in the joint venture is 10%, with the following rights to increase its interest:
  - After \$20.0 million of initial contributions and the successful conclusion of a pre-feasibility study, culminating in the decision to build a first commercial bio-crude plant at the Company's Intercontinental NBSK pulp mill ("First Plant"), CPPI's interest increases to 20%;
  - Upon successful commissioning of the First Plant, CPPI's interest in the joint venture increases to 50%.

Under IFRS 11 *Joint Arrangements*, the joint venture is classified as a joint operation and CPPI will recognize its assets, liabilities and transactions, including its share of those incurred jointly, in its consolidated financial statements. Since forming the joint venture in May 2016, to December 31, 2019, CPPI has contributed \$6.9 million (net of government funding) to the joint venture which has been recognized as a component of manufacturing and product costs.

## 23. Special Dividend

On November 13, 2018, the Company paid a special dividend of \$146.8 million (\$2.25 per share) to the shareholders of the Company. The special dividend was paid as a result of strong cash generated by the business in 2018.

## 24. Subsequent Event

On February 20, 2020, the Board of Directors declared a quarterly dividend of \$0.0625 per share, payable on March 11, 2020, to the shareholders of record on March 4, 2020.